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Budget Book 2015/16

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Chesterfield Borough Council

**BUDGET BOOK
2015/16**



**CHESTERFIELD
BOROUGH COUNCIL**

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GENERAL FUND REVENUE BUDGET SUMMARY

	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original	Revised	Estimate	Estimate	Estimate	Estimate	Estimate
	£	£	£	£	£	£	£
Per Lead Member reports:							
Leader - Regeneration	484,210	410,910	436,230	513,810	503,970	499,050	508,340
Dep Leader - Planning	(1,279,830)	(1,294,490)	(1,345,210)	(1,396,150)	(1,403,170)	(1,377,420)	(1,404,460)
Environment	5,268,110	5,060,780	5,251,890	5,361,960	5,338,500	5,556,640	5,854,580
Housing General Fund	1,193,790	1,537,510	1,396,450	1,130,910	1,139,260	1,147,800	1,156,440
Leisure, Culture & Tourism	3,134,350	3,267,850	3,091,560	2,887,430	2,933,430	2,948,330	2,966,950
Governance & Organisational Dev't	3,471,470	3,492,090	3,603,970	3,642,390	3,682,250	3,711,410	3,743,240
Customers & Communities	1,616,550	1,608,700	1,768,720	1,872,020	1,938,960	1,994,500	2,056,330
Portfolios Total	13,888,650	14,083,350	14,203,610	14,012,370	14,133,200	14,480,310	14,881,420
Spirepride surplus	(117,220)	(36,030)	(36,000)	(36,000)	(36,000)	(36,000)	(36,000)
Communications/Marketing savings	(20,500)	0	0	0	0	0	0
Car allowance scheme	(40,000)	0	0	0	0	0	0
Crematorium surplus	(55,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)
Savings Proposals	(797,500)	67,000	(911,300)	(1,180,300)	(1,220,300)	(1,220,300)	(1,220,300)
Less allowance for delay etc	206,100		325,400	414,700	424,700	424,700	424,700
Pay award 2014/15 above 1%	0	(29,000)	38,600	35,320	35,390	35,460	35,530
Pension - increase in employers contribution	82,630	0	0	0	0	0	0
Pension Costs - 2017 Revaluation					140,000	140,000	140,000
Saving from Cap on business rates to 2%	(9,390)	0	(8,850)				
Staff vacancies allowance	(150,000)	0	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Total Service Expenditure	12,987,770	13,975,320	13,351,460	12,986,090	13,216,990	13,564,170	13,965,350
Interest & capital charges	(1,846,300)	(2,208,480)	(2,159,350)	(1,800,660)	(2,088,480)	(2,088,480)	(2,088,480)
Contribution to Invest to Save from projects							
Contrib to/(from) Invest to Save	6,900	(48,000)	0	0	0	0	0
Contrib to/(from) Service Improve't Reserve		(30,000)	(36,320)	0	0	0	0
Contrib to/(from) Revenue Risk Reserve		(248,750)	0	0	0	0	0
Contribution to R&R Fund	146,000	146,000	146,000	146,000	146,000	146,000	146,000
Contribution to/(from) reserves re BR deficit			(250,000)				
Bad debt provision	50,000	50,000	50,000	50,000	50,000	50,000	50,000
New burden grants/other income		(87,794)					
Surplus/(deficit) - savings target	243,855	39,818	(94,161)	(613,773)	(964,673)	(1,316,255)	(1,724,252)
NET EXPENDITURE	11,588,225	11,588,114	11,007,629	10,767,657	10,359,837	10,355,435	10,348,618

Financed By:							
RSG	3,354,621	3,354,621	2,362,741	1,520,000	821,000	495,000	183,000
Business Rates Baseline	3,004,464	3,004,464	3,061,874	3,138,000	3,217,000	3,297,000	3,380,000
Settlement Funding	6,359,085	6,359,085	5,424,615	4,658,000	4,038,000	3,792,000	3,563,000
Gov't Grant re tax freeze in 2014/15	47,777	47,903			0	0	0
Gov't Grant re tax freeze in 2015/16			48,044				
Retained Business Rates Growth	689,018	773,055	741,231	759,762	778,756	798,225	818,180
Business rate pooling	0	0	404,000	414,100	424,453	435,064	445,940
NNDR Fund Surplus/(Deficit)	46,090	46,090	(749,172)				
Contrib (to)/from Business Rate Reserve		(84,038)	319,889				
Council tax support grants to parishes	(59,531)	(59,531)	(52,916)	(46,301)	(39,686)	(33,071)	(26,456)
Council Tax Fund Surplus/(Deficit)	24,968	24,968	69,958				
Efficiency Support Grant	39,332	39,332	160,490				
New Homes Bonus	462,249	462,013	616,218	856,287	929,380	1,028,537	1,104,875
Council Tax (taxbase x tax below)	3,979,237	3,979,237	4,025,272	4,125,809	4,228,935	4,334,680	4,443,078
TOTAL FINANCING	11,588,225	11,588,114	11,007,629	10,767,657	10,359,837	10,355,435	10,348,618

GENERAL FUND REVENUE BUDGET SUMMARY

	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original	Revised	Estimate	Estimate	Estimate	Estimate	Estimate
	£	£	£	£	£	£	£
Council Tax Income:							
Taxbase Growth				0.5%	0.5%	0.5%	0.5%
Taxbase Estimate	27,463.85	27,463.85	27,781.57	27,920.48	28,060.08	28,200.38	28,341.38
Tax increase			0.00%	1.99%	1.99%	1.99%	1.99%
Band 'D' Tax	144.89	144.89	144.89	147.77	150.71	153.71	156.77
Yield =- taxbase x Band 'D'	3,979,237	3,979,237	4,025,272	4,125,809	4,228,935	4,334,680	4,443,078

Settlement Funding Assessment (SFA):							
Via RSG:							
Lower tier funding	3,229,981	3,229,981	2,162,607	1,520,000	821,000	495,000	183,000
Council Tax Support Grant							
2011/12 tax freeze grant	66,736	66,736	65,423				
Homelessness Grant	49,103	49,103	48,119				
2014/15 Council Tax freeze grant			47,903				
Efficiency support funding			38,689				
Returned funding	8,801	8,801					
	3,354,621	3,354,621	2,362,741	1,520,000	821,000	495,000	183,000
Via BR Baseline Funding:							
Lower tier funding	2,923,645	2,923,645	2,979,511	3,138,000	3,217,000	3,297,000	3,380,000
Council Tax Support Grant							
2011/12 tax freeze grant	46,205	46,205	47,088				
Homelessness Grant	34,614	34,614	35,275				
Returned funding			0				
	3,004,464	3,004,464	3,061,874	3,138,000	3,217,000	3,297,000	3,380,000
Total SFA:							
Lower tier funding	6,153,626	6,153,626	5,142,118	4,658,000	4,038,000	3,792,000	3,563,000
Council Tax Support Grant	0	0	0	0	0	0	0
2011/12 tax freeze grant	112,941	112,941	112,511	0	0	0	0
Homelessness Grant	83,717	83,717	83,394	0	0	0	0
2014/15 Council Tax freeze grant			47,903				
Efficiency support funding			38,689				
Returned funding	8,801	8,801	0	0	0	0	0
Total SFA:	6,359,085	6,359,085	5,424,615	4,658,000	4,038,000	3,792,000	3,563,000
% Change			15%	14%	13%	6%	6%

BR Growth Retention:							
Growth rate							
CBC 40% share of income	14,311,597	14,311,597	14,652,604	15,018,919	15,394,392	15,779,252	16,173,733
Less tariff	(10,842,078)	(10,842,078)	(11,049,252)	(11,325,483)	(11,608,620)	(11,898,836)	(12,196,307)
Add s31 grant re SBRR	506,768	541,000	549,656	563,397	577,482	591,919	606,717
Add s31 grant re other reliefs	244,545	209,000	301,241	308,772	316,491	324,404	332,514
Gross income before levy	4,220,832	4,219,519	4,454,249	4,565,605	4,679,745	4,796,739	4,916,657
Less Baseline Funding	(3,004,464)	(3,004,464)	(3,061,874)	(3,138,421)	(3,216,881)	(3,297,303)	(3,379,736)
Growth	1,216,368	1,215,055	1,392,375	1,427,184	1,462,864	1,499,436	1,536,921
Levy (NB 50% on nndr3 not nndr 1)	(608,184)	(477,000)	(696,000)	(713,400)	(731,235)	(749,516)	(768,254)
Adjs to Levy & Tariff	(72,859)	(120,000)	(176,000)	(180,400)	(184,910)	(189,533)	(194,271)
Retained BR re renewable energy			3,856	3,952	4,051	4,152	4,256
Grant re Multiplier Cap	153,692	155,000	217,000	222,425	227,986	233,685	239,527
BR Growth Retained above Baseline	689,017	773,055	741,231	759,762	778,756	798,225	818,180
Add Baseline Funding	3,004,464	3,004,464	3,061,874	3,138,000	3,217,000	3,297,000	3,380,000
Total BR Income Retained	3,693,481	3,777,519	3,803,105	3,897,762	3,995,756	4,095,225	4,198,180

INTEREST & CAPITAL CHARGES			
	2014/15 Original £	2014/15 Probable £	2015/16 Estimate £
External borrowing	5,574,018	5,574,545	5,452,519
Transferred debt	495	488	0
Other	550	1,032	771
Interest Payable & Similar Charges	5,575,063	5,576,065	5,453,290
Investment Fund - externally managed	(145,558)	(173,636)	(185,633)
internally managed	(28,306)	(51,191)	(75,255)
DCC transferred assets	(18,210)	(18,210)	(17,880)
Other	(75,174)	(78,284)	(74,002)
Less transferred to other funds:			
Joint Crematorium	4,610	7,400	8,900
Tenants Reserves	4,870	5,010	5,480
S106 contributions	660	650	670
Interest Receivable & Similar Income	(257,108)	(308,261)	(337,720)
HRA Interest Payable/Receivable	(5,246,665)	(5,182,734)	(5,015,530)
General fund Net Interest Payable/Receivable	71,290	85,070	100,040
GF debt management expenses	21,700	16,420	11,590
Net minimum revenue provision	366,800	383,710	335,570
Direct Revenue Financing	0	0	0
Net depreciation & impairment	(1,968,660)	(2,042,250)	(2,092,130)
Deferred charges - amortisation	(338,000)	(652,000)	(518,000)
Other	570	570	3,580
Net Interest charged/(credited) to General Fund	(1,846,300)	(2,208,480)	(2,159,350)

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Budget and Medium Term Financial Plan

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LEADER & EXECUTIVE MEMBER FOR REGENERATION

BUDGETS 2014/15,2015/16,2016/17,2017/18,2018/19,2019/20

SUMMARY

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
417,110	Economic Promotion & Dev.	484,200	378,880	436,230	513,810	503,970	499,050	508,340
7,647	Regeneration Mgt & Admin	10	32,030	0	0	0	0	0
424,757	TOTAL NET EXPENDITURE	484,210	410,910	436,230	513,810	503,970	499,050	508,340
2013/14 Carry Forward			0					
			410,910					
Less 2014/15 Original			484,210	484,210				
Increase/(Decrease)			(73,300)	(47,980)				
Increase/(Decrease) %			(15.1%)	(9.9%)				

ANNEXE 1B

LEADER & EXECUTIVE MEMBER FOR REGENERATION PORTFOLIO BUDGETS 2014/15 TO 2019/20

CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
CONTROLLABLE BUDGETS								
91,744	Economic Promotion & Dev.	136,530	46,340	114,390	185,070	172,550	164,390	170,530
92,286	Regeneration Management & Admin	85,060	85,790	0	0	0	0	0
184,030	TOTAL NET EXPENDITURE	221,590	132,130	114,390	185,070	172,550	164,390	170,530
NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES								
280,053	Economic Promotion & Dev.	301,720	287,220	276,520	283,420	286,100	289,340	292,490
19,380	Regeneration Management & Admin	(85,050)	(53,760)	0	0	0	0	0
299,433	TOTAL INTERNAL RECHARGES	216,670	233,460	276,520	283,420	286,100	289,340	292,490
NON-CONTROLLABLE BUDGETS - ASSET CHARGES								
45,313	Economic Promotion & Dev.	45,950	45,320	45,320	45,320	45,320	45,320	45,320
0	Regeneration Management & Admin	0	0	0	0	0	0	0
45,313	TOTAL ASSET CHARGES	45,950	45,320	45,320	45,320	45,320	45,320	45,320
TOTAL BUDGETS								
417,110	Economic Promotion & Dev.	484,200	378,880	436,230	513,810	503,970	499,050	508,340
111,666	Regeneration Management & Admin	10	32,030	0	0	0	0	0
528,776	TOTAL BUDGETS	484,210	410,910	436,230	513,810	503,970	499,050	508,340

**LEADER & EXECUTIVE MEMBER FOR REGENERATION
BUDGETS 2014/15,2015/16,2016/17,2017/18,2018/19,2019/20**

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA ECONOMIC PROMOTION AND DEVELOPMENT							
Industrial and Commercial Promotion - Cost Centres 0049							
28,685	Supplies and Services	29,000	29,000	29,000	29,000	29,000	29,000
28,685	Net Controllable	29,000	29,000	29,000	29,000	29,000	29,000
Tapton Park Innovation Centre - Cost Centre 0493							
(15,663)	Controllable Income	(11,340)	(36,000)	(23,350)	(42,400)	(57,670)	(70,680)
(15,663)	Net Controllable	(11,340)	(36,000)	(23,350)	(42,400)	(57,670)	(70,680)
21,025	Asset Charges	21,030	21,030	21,030	21,030	21,030	21,030
5,362	Net	9,690	(14,970)	(2,320)	(21,370)	(36,640)	(49,650)
Dunston Innovation Centre - Cost Centres 0078, 0079							
64,123	Employee Expenses	61,230	62,350	63,970	64,650	65,340	66,030
127,883	Premises Related Expenses	133,160	129,710	128,720	132,230	136,010	140,070
129	Transport Related Expenses	230	230	230	230	230	230
60,654	Supplies and Services	74,350	74,350	93,320	93,320	93,320	93,320
56,050	Agency & Contracted Services	48,580	65,630	56,570	56,590	56,410	55,110
0	Inter Committee Transfer	0	0	25,320	25,320	25,320	25,320
(370,737)	Controllable Income	(366,000)	(408,770)	(417,780)	(421,730)	(425,180)	(425,180)
(61,898)	Net Controllable	(48,450)	(76,500)	(49,650)	(49,390)	(48,550)	(45,100)
18,896	Central & Departmental Support	20,010	15,570	13,750	13,890	13,960	14,050
24,288	Asset Charges	24,920	24,290	24,290	24,290	24,290	24,290
(18,714)	Net	(3,520)	(36,640)	(11,610)	(11,210)	(10,300)	(6,760)
Administration - Cost Centre 0056							
151,940	Employee Expenses	174,530	140,810	171,020	185,490	187,400	189,340
936	Transport Related Expenses	800	800	800	800	800	800
24,044	Supplies and Services	28,290	24,530	22,870	22,870	22,870	22,870
38,700	Agency & Contracted Services	38,700	38,700	38,700	38,700	38,700	38,700
(75,000)	Controllable Income	(75,000)	(75,000)	(75,000)	0	0	0
140,620	Net Controllable	167,320	129,840	158,390	247,860	249,770	251,710
261,157	Central and Departmental Support	281,710	271,650	262,770	269,530	272,140	275,290
401,777	Net	449,030	401,490	424,160	517,390	521,910	527,000
417,110	TOTAL ECONOMIC PROMO & DEV	484,200	378,880	436,230	513,810	503,970	499,050

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA REGENERATION MANAGEMENT & ADMINISTRATION							
Regeneration Management & Admin - Cost Centre 0059							
88,640	Employee Expenses	83,210	83,900	0	0	0	0
1,321	Transport Related Expenses	720	960	0	0	0	0
2,325	Supplies and Services	1,130	930	0	0	0	0
92,286	Net Controllable	85,060	85,790	0	0	0	0
19,380	Central and Departmental Support	19,480	2,690	0	0	0	0
(104,019)	Rechargeable Income	(104,530)	(56,450)	0	0	0	0
7,647	Net	10	32,030	0	0	0	0

LEADER & EXECUTIVE MEMBER FOR REGENERATIONSUMMARY SUBJECTIVE ANALYSIS

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
	Expenditure:							
304,704	Employee Expenses	318,970	287,060	234,990	250,140	252,740	255,370	258,020
127,881	Premises:	133,160	129,710	128,720	132,230	136,010	140,070	144,400
2,386	Transport Expenses	1,750	1,990	1,030	1,030	1,030	1,030	1,030
115,708	Supplies & Services	132,770	128,810	145,190	145,190	145,190	145,190	145,190
94,750	Agency and Contracts	87,280	104,330	95,270	95,290	95,110	93,810	92,430
0	Transfer to reserves	0	0	25,320	25,320	25,320	25,320	25,320
299,433	Central and Dept. Support	321,200	289,910	276,520	283,420	286,100	289,340	292,490
45,314	Asset Charges	45,950	45,320	45,320	45,320	45,320	45,320	45,320
990,176	Total Expenditure	1,041,080	987,130	952,360	977,940	986,820	995,450	1,004,200
	Income:							
0	Government Grants	0	0	0	0	0	0	0
(284,527)	Other Income	(281,420)	(258,000)	(204,910)	(152,910)	(171,630)	(185,180)	(184,640)
0	Sales	0	0	0	0	0	0	0
0	Fees and Charges	0	0	0	0	0	0	0
(280,892)	Rents	(275,450)	(318,220)	(311,220)	(311,220)	(311,220)	(311,220)	(311,220)
(565,419)	Total Income	(556,870)	(576,220)	(516,130)	(464,130)	(482,850)	(496,400)	(495,860)
424,757	NET EXPENDITURE	484,210	410,910	436,230	513,810	503,970	499,050	508,340

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNINGBUDGETS 2014/15,2015/16,2016/17,2017/18,2018/19 & 2019/20SUMMARY

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
(1,392,643)	Industrial Estates & Workshops	(1,468,520)	(1,410,460)	(1,501,290)	(1,502,950)	(1,523,040)	(1,514,780)	(1,524,540)
(377,582)	Pavements Centre	(375,300)	(377,830)	(384,570)	(384,010)	(383,460)	(382,900)	(382,320)
(700,976)	Town Centre Properties	(680,200)	(653,000)	(630,060)	(627,390)	(625,630)	(623,320)	(655,960)
6,341	Corporate Plan	1,880	(1,700)	(3,520)	(3,390)	(3,340)	(3,310)	(3,280)
348,444	Development Control	341,720	219,050	290,290	307,450	309,900	316,100	322,460
114,537	Building Control	141,290	126,780	126,780	128,080	129,390	130,710	132,050
467,470	Forward Planning & Planning Services	358,240	328,480	326,850	334,040	337,260	340,500	343,920
276,276	Engineering Consultancy	350,880	336,540	357,790	315,450	318,130	320,680	323,080
42,780	Manangement & Planning Admin	(60)	(10)	10	(10)	(10)	0	10
(12,312,145)	Estates	10,020	19,830	17,850	17,660	18,310	18,920	19,510
8,724	Facilities Maintenance	7,770	8,460	8,530	8,730	8,880	9,010	9,170
106,897	Business Transformation	41,640	83,020	54,740	19,070	19,390	19,870	20,360
7,065	Head of Business Transformation	10	29,720	0	0	0	0	0
4,109	Shared Services	(9,200)	(3,370)	(8,610)	(8,880)	(8,950)	(8,900)	(8,920)
(13,400,703)	TOTAL NET EXPENDITURE	(1,279,830)	(1,294,490)	(1,345,210)	(1,396,150)	(1,403,170)	(1,377,420)	(1,404,460)
	2013/14 Carry Forward & Funding from Reserves		(35,100)					
			(1,329,590)					
	Less 2014/15 Original		(1,279,830)	(1,279,830)				
	Increase/(Decrease)		(49,760)	(65,380)				
	Increase/(Decrease) %		(3.9%)	(5.1%)				

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNING
BUDGETS 2014/15,2015/16,2016/17,2017/18,2018/19 & 2019/20
CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £

CONTROLLABLE BUDGETS								
(1,456,433)	Industrial Estates & Workshops	(1,505,290)	(1,477,960)	(1,568,910)	(1,571,600)	(1,592,550)	(1,585,060)	(1,595,570)
(1,887,690)	Pavements Centre	(1,894,740)	(1,905,800)	(1,939,430)	(1,936,890)	(1,934,350)	(1,931,730)	(1,929,030)
(845,419)	Town Centre Properties	(825,300)	(822,150)	(806,500)	(805,210)	(804,480)	(803,160)	(836,760)
90,297	Corporate Plan	89,300	86,190	93,200	97,990	98,900	99,850	100,790
131,140	Development Control	101,990	6,860	91,340	104,000	109,000	113,130	117,310
117,384	Building Control	144,190	129,680	129,680	130,980	132,290	133,610	134,950
409,302	Forward Planning & Planning Services	285,560	255,490	255,060	261,950	266,130	269,440	272,970
346,088	Engineering Consultancy	397,480	372,140	364,790	368,350	371,950	375,540	379,140
218,054	Management & Planning Admin	164,860	158,260	161,850	168,200	164,120	165,860	167,610
257,329	Estates	250,750	265,510	266,960	269,190	272,690	276,190	279,670
305,559	Facilities Maintenance	308,750	302,050	303,400	306,940	310,480	314,020	317,570
198,404	Business Transformation	156,460	173,520	211,090	180,390	182,140	183,890	185,650
88,556	Head of Business Transformation	83,320	81,060	0	0	0	0	0
100,362	Shared Services	82,110	78,220	81,660	83,880	92,470	93,090	93,720
(1,927,067)	TOTAL NET EXPENDITURE	(2,160,560)	(2,296,930)	(2,355,810)	(2,341,830)	(2,331,210)	(2,295,330)	(2,311,980)

NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES								
43,790	Industrial Estates & Workshops	36,770	67,500	67,620	68,650	69,510	70,280	71,030
2,092	Pavements Centre	1,420	2,150	2,100	2,100	2,130	2,150	2,190
60,533	Town Centre Properties	61,190	85,240	85,330	86,710	87,740	88,730	89,690
(83,956)	Corporate Plan	(87,420)	(87,890)	(96,720)	(101,380)	(102,240)	(103,160)	(104,070)
217,304	Development Control	239,730	212,190	198,950	203,450	200,900	202,970	205,150
(2,847)	Building Control	(2,900)	(2,900)	(2,900)	(2,900)	(2,900)	(2,900)	(2,900)
(212)	Forward Planning & Planning Services	14,300	14,610	13,410	13,710	12,750	12,680	12,570
(111,617)	Engineering Consultancy	(112,990)	(85,950)	(87,350)	(88,250)	(89,170)	(90,210)	(91,410)
(175,274)	Management & Planning Admin	(164,920)	(158,270)	(161,840)	(168,210)	(164,130)	(165,860)	(167,600)
(246,974)	Estates	(240,730)	(245,680)	(249,110)	(251,530)	(254,380)	(257,270)	(260,160)
(296,835)	Facilities Maintenance	(300,980)	(293,590)	(294,870)	(298,210)	(301,600)	(305,010)	(308,400)
(91,507)	Business Transformation	(114,820)	(90,500)	(156,350)	(161,320)	(162,750)	(164,020)	(165,290)
(81,491)	Head of Business Transformation	(83,310)	(51,340)	0	0	0	0	0
(96,253)	Shared Services	(91,310)	(81,590)	(90,270)	(92,760)	(101,420)	(101,990)	(102,640)
(863,247)	TOTAL INTERNAL RECHARGES	(845,970)	(716,020)	(772,000)	(789,940)	(805,560)	(813,610)	(821,840)

NON-CONTROLLABLE BUDGETS - ASSET CHARGES/CAPITAL GRANTS								
20,000	Industrial Estates & Workshops	0	0	0	0	0	0	0
1,508,016	Pavements Centre	1,518,020	1,525,820	1,552,760	1,550,780	1,548,760	1,546,680	1,544,520
83,910	Town Centre Properties	83,910	83,910	91,110	91,110	91,110	91,110	91,110
0	Corporate Plan	0	0	0	0	0	0	0
0	Development Control	0	0	0	0	0	0	0
0	Building Control	0	0	0	0	0	0	0
58,380	Forward Planning & Planning Services	58,380	58,380	58,380	58,380	58,380	58,380	58,380
41,805	Engineering Consultancy	66,390	50,350	80,350	35,350	35,350	35,350	35,350
0	Management & Planning Admin	0	0	0	0	0	0	0
(12,322,500)	Estates	0	0	0	0	0	0	0
0	Facilities Maintenance	0	0	0	0	0	0	0
0	Business Transformation	0	0	0	0	0	0	0
0	Head of Business Transformation	0	0	0	0	0	0	0
0	Shared Services	0	0	0	0	0	0	0
(10,610,389)	TOTAL ASSET CHARGES	1,726,700	1,718,460	1,782,600	1,735,620	1,733,600	1,731,520	1,729,360

TOTAL BUDGETS								
(1,392,643)	Industrial Estates & Workshops	(1,468,520)	(1,410,460)	(1,501,290)	(1,502,950)	(1,523,040)	(1,514,780)	(1,524,540)
(377,582)	Pavements Centre	(375,300)	(377,830)	(384,570)	(384,010)	(383,460)	(382,900)	(382,320)
(700,976)	Town Centre Properties	(680,200)	(653,000)	(630,060)	(627,390)	(625,630)	(623,320)	(655,960)
6,341	Corporate Plan	1,880	(1,700)	(3,520)	(3,390)	(3,340)	(3,310)	(3,280)
348,444	Development Control	341,720	219,050	290,290	307,450	309,900	316,100	322,460
114,537	Building Control	141,290	126,780	126,780	128,080	129,390	130,710	132,050
467,470	Forward Planning & Planning Services	358,240	328,480	326,850	334,040	337,260	340,500	343,920
276,276	Engineering Consultancy	350,880	336,540	357,790	315,450	318,130	320,680	323,080
42,780	Management & Planning Admin	(60)	(10)	10	(10)	(10)	0	10
(12,312,145)	Estates	10,020	19,830	17,850	17,660	18,310	18,920	19,510
8,724	Facilities Maintenance	7,770	8,460	8,530	8,730	8,880	9,010	9,170
106,897	Business Transformation	41,640	83,020	54,740	19,070	19,390	19,870	20,360
7,065	Head of Business Transformation	10	29,720	0	0	0	0	0
4,109	Shared Services	(9,200)	(3,370)	(8,610)	(8,880)	(8,950)	(8,900)	(8,920)
(13,400,703)	TOTAL BUDGETS	(1,279,830)	(1,294,490)	(1,345,240)	(1,396,150)	(1,403,170)	(1,377,420)	(1,404,460)

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNING BUDGETS 2014/15 to 2019/20

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA							
ECONOMIC PROMOTION AND DEVELOPMENT							
Industrial Estates & Workshops - Cost Centres 0029-0042, 0060-0065, 0070-0073, 0076-0077, 0080-0086							
535,903	504,930	469,070	481,470	487,840	495,690	504,000	512,890
45,860	41,740	47,710	46,910	47,010	47,110	47,210	47,310
144,394	140,340	127,380	132,490	138,330	137,480	136,560	135,560
(2,167,695)	(2,192,300)	(2,122,120)	(2,229,780)	(2,244,780)	(2,272,830)	(2,272,830)	(2,291,330)
(14,895)	0	0	0	0	0	0	0
(1,456,433)	(1,505,290)	(1,477,960)	(1,568,910)	(1,571,600)	(1,592,550)	(1,585,060)	(1,595,570)
43,790	36,770	67,500	67,620	68,650	69,510	70,280	71,030
20,000	0	0	0	0	0	0	0
(1,392,643)	(1,468,520)	(1,410,460)	(1,501,290)	(1,502,950)	(1,523,040)	(1,514,780)	(1,524,540)
(1,392,643)	(1,468,520)	(1,410,460)	(1,501,290)	(1,502,950)	(1,523,040)	(1,514,780)	(1,524,540)

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA							
TOWN CENTRE MANAGEMENT							
Town Centre - Pavements - Cost Centres 0043/0044							
127,313	123,120	123,860	126,240	128,100	129,510	130,940	132,370
281,652	282,990	296,780	291,870	298,770	306,070	313,740	321,820
0	60	0	0	0	0	0	0
40,044	46,390	41,900	42,120	42,130	42,140	42,150	42,160
320,381	323,750	324,630	330,850	334,160	337,500	340,880	344,290
(2,657,080)	(2,671,050)	(2,692,970)	(2,730,510)	(2,740,050)	(2,749,570)	(2,759,440)	(2,769,570)
(1,887,690)	(1,894,740)	(1,905,800)	(1,939,430)	(1,936,890)	(1,934,350)	(1,931,730)	(1,929,030)
6,558	5,760	6,520	6,520	6,630	6,710	6,780	6,860
1,508,016	1,518,020	1,525,820	1,552,760	1,550,780	1,548,760	1,546,680	1,544,520
0	0	0	0	0	0	0	0
(4,466)	(4,340)	(4,370)	(4,420)	(4,530)	(4,580)	(4,630)	(4,670)
(377,582)	(375,300)	(377,830)	(384,570)	(384,010)	(383,460)	(382,900)	(382,320)
(377,582)	(375,300)	(377,830)	(384,570)	(384,010)	(383,460)	(382,900)	(382,320)

Town Centre Development - Cost Centres 0046/0066/0067							
112,030	116,050	119,110	105,240	106,340	107,450	108,640	109,890
2,329	3,620	4,240	3,640	3,640	3,640	3,640	3,640
25,864	26,550	26,590	27,160	27,430	27,690	27,960	28,250
(631,681)	(617,870)	(645,590)	(589,890)	(589,970)	(590,610)	(590,750)	(625,890)
(4,265)	3,500	1,500	1,500	1,500	1,500	1,500	1,500
(495,723)	(468,150)	(494,150)	(452,350)	(451,060)	(450,330)	(449,010)	(482,610)
54,224	55,580	80,200	80,250	81,510	82,480	83,410	84,320
0	0	0	0	0	0	0	0
(441,499)	(412,570)	(413,950)	(372,100)	(369,550)	(367,850)	(365,600)	(398,290)
Town Centre Vicar Lane & Maintenance - Cost Centres 0045, 0047							
29,117	9,000	12,000	12,000	12,000	12,000	12,000	12,000
(428,813)	(366,150)	(340,000)	(366,150)	(366,150)	(366,150)	(366,150)	(366,150)
50,000	0	0	0	0	0	0	0
(349,696)	(357,150)	(328,000)	(354,150)	(354,150)	(354,150)	(354,150)	(354,150)
6,309	5,610	5,040	5,080	5,200	5,260	5,320	5,370
83,910	83,910	83,910	91,110	91,110	91,110	91,110	91,110
(259,477)	(267,630)	(239,050)	(257,960)	(257,840)	(257,780)	(257,720)	(257,670)
(700,976)	(680,200)	(653,000)	(630,060)	(627,390)	(625,630)	(623,320)	(655,960)

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNING BUDGETS 2014/15 to 2019/20

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
		PROGRAMME AREA CORPORATE PLAN						
	Corporate Plan - Cost Centre 0439							
82,970	Employee Expenses	80,710	81,200	84,610	89,400	90,310	91,260	92,200
278	Transport Related Expenses	370	370	370	370	370	370	370
7,049	Supplies and Services	8,220	4,620	8,220	8,220	8,220	8,220	8,220
0	Controllable Income	0	0	0	0	0	0	0
90,297	Net Controllable	89,300	86,190	93,200	97,990	98,900	99,850	100,790
14,647	Central and Departmental Support	16,070	13,910	11,070	11,350	11,440	11,600	11,730
(98,603)	Recharge Income	(103,490)	(101,800)	(107,790)	(112,730)	(113,680)	(114,760)	(115,800)
6,341	Net	1,880	(1,700)	(3,520)	(3,390)	(3,340)	(3,310)	(3,280)
6,341	TOTAL CORPORATE PLAN	1,880	(1,700)	(3,520)	(3,390)	(3,340)	(3,310)	(3,280)

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
		PROGRAMME AREA DEVELOPMENT CONTROL						
	Development Control Administration - Cost Centres 0019							
356,122	Employee Expenses	325,010	331,940	328,040	340,200	344,680	348,270	351,890
13,835	Transport Related Expenses	16,460	3,050	3,200	3,360	3,530	3,710	3,900
49,839	Supplies and Services	40,820	62,140	40,400	40,740	41,090	41,450	41,820
11,950	Agency and Contracted Services	16,880	16,880	16,880	16,880	16,880	16,880	16,880
(300,606)	Income	(297,180)	(407,150)	(297,180)	(297,180)	(297,180)	(297,180)	(297,180)
131,140	Net Controllable	101,990	6,860	91,340	104,000	109,000	113,130	117,310
299,962	Central and Departmental Support	327,230	271,480	272,710	281,100	279,190	282,700	286,330
0	Asset Charges	0	0	0	0	0	0	0
(82,658)	Rechargeable Income	(87,500)	(59,290)	(73,760)	(77,650)	(78,290)	(79,730)	(81,180)
348,444	Net	341,720	219,050	290,290	307,450	309,900	316,100	322,460
348,444	TOTAL DEVELOPMENT CONTROL	341,720	219,050	290,290	307,450	309,900	316,100	322,460

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
		PROGRAMME AREA BUILDING CONTROL						
	Building Control - Cost Centre 0021/0022/0025							
145,079	Supplies and Services	144,190	129,680	129,680	130,980	132,290	133,610	134,950
(27,695)	Income	0	0	0	0	0	0	0
117,384	Net Controllable	144,190	129,680	129,680	130,980	132,290	133,610	134,950
33	Central and Departmental Support	40	40	40	40	40	40	40
(2,880)	Rechargeable Income	(2,940)	(2,940)	(2,940)	(2,940)	(2,940)	(2,940)	(2,940)
114,537	Net	141,290	126,780	126,780	128,080	129,390	130,710	132,050
114,537	TOTAL BUILDING CONTROL	141,290	126,780	126,780	128,080	129,390	130,710	132,050

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNING BUDGETS 2014/15 to 2019/20

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA FORWARD PLANNING & PLANNING SERVICES								
Forward Planning - Cost Centre 0011								
252,153	Employee Expenses	170,850	138,470	140,370	146,490	149,880	152,390	155,090
689	Transport Related Expenses	1,130	600	600	600	600	600	600
98,495	Supplies and Services	65,050	63,150	65,640	65,990	66,350	66,720	67,100
0	Income	0	0	0	0	0	0	0
351,337	Net Controllable	237,030	202,220	206,610	213,080	216,830	219,710	222,790
89,830	Central and Departmental Support	102,650	81,600	82,040	85,080	85,260	86,350	87,480
(90,042)	Rechargeable Income	(88,350)	(66,990)	(68,630)	(71,370)	(72,510)	(73,670)	(74,910)
351,125	Net	251,330	216,830	220,020	226,790	229,580	232,390	235,360
Planning Services & Community Infrastructure Levy - Cost Centres 0006/0007/0009/0016								
15,184	Employee Expenses	0	0	0	0	0	0	0
6,500	Premises Related	0	0	0	0	0	0	0
90,546	Supplies and Services	55,030	59,770	54,950	55,370	55,800	56,230	56,680
(47,025)	Income	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
(7,240)	Inter Committee Transfers	0	0	0	0	0	0	0
57,965	Net Controllable	48,530	53,270	48,450	48,870	49,300	49,730	50,180
0	Central and Departmental Support	0	0	0	0	0	0	0
58,380	Asset Charges	58,380	58,380	58,380	58,380	58,380	58,380	58,380
0	Rechargeable Income	0	0	0	0	0	0	0
116,345	Net	106,910	111,650	106,830	107,250	107,680	108,110	108,560
467,470	TOTAL FORWARD PLANNING	358,240	328,480	326,850	334,040	337,260	340,500	343,920

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA ENGINEERING SERVICES								
Land Drainage - Cost Centre 0154								
16,342	Supplies and Services	18,820	18,820	18,820	18,820	18,820	18,820	18,820
16,342	Net Controllable	18,820	18,820	18,820	18,820	18,820	18,820	18,820
49,641	Asset Charges	76,000	101,000	300,000	0	0	0	0
(43,240)	Government Grant - Capital	(45,000)	(86,000)	(255,000)				
36,987	Central and Departmental Support	55,020	52,580	52,880	53,550	54,220	54,860	55,390
59,730	NET	104,840	86,400	116,700	72,370	73,040	73,680	74,210
Boro Lighting & Street Naming - Cost Centres 0162/0163								
3,560	Premises Related Expenses	4,060	3,910	3,940	3,960	4,000	4,030	4,060
6,839	Supplies and Services	10,000	10,250	10,200	10,200	10,200	10,200	10,200
0	Inter Committee Transfers	0	0	0	0	0	0	0
10,399	Net Controllable	14,060	14,160	14,140	14,160	14,200	14,230	14,260
17,533	Central and Departmental Support	20,180	21,020	21,000	21,260	21,510	21,750	21,990
27,932	NET	34,240	35,180	35,140	35,420	35,710	35,980	36,250

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNING BUDGETS 2014/15 to 2019/20

2013/14 Actual £		0 Original £	0 Probable £	0 Original £	0 Original £	0 Original £	0 Original £	0 Original £
PROGRAMME AREA ENGINEERING SERVICES								
Engineering Services - Cost Centres 0177								
3,956	Employee Expenses	4,040	6,970	6,970	7,210	7,460	7,710	7,970
61,327	Supplies and Services	58,320	30,220	28,990	29,020	29,060	29,100	29,140
322,885	Agency and Contracted Services	362,850	324,510	322,200	321,150	323,840	326,530	329,220
(145,469)	Controllable Income	(142,830)	(119,900)	(113,750)	(110,000)	(110,000)	(110,000)	(110,000)
242,699	Net Controllable	282,380	241,800	244,410	247,380	250,360	253,340	256,330
46,162	Central and Departmental Support	48,220	48,950	48,600	49,570	50,410	51,000	51,610
(288,862)	Rechargeable Income	(330,620)	(290,770)	(293,020)	(296,960)	(300,760)	(304,310)	(307,950)
(1)	NET	(20)	(20)	(10)	(10)	10	30	(10)
Drain Clearing - Cost Centre 2550								
52,853	Supplies and Services	50,000	54,000	54,000	54,000	54,000	54,000	54,000
23,500	Agency and Contracted Services	23,500	32,500	28,660	28,990	29,320	29,650	29,980
(69,958)	Controllable Income	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
0	Inter Committee Transfer	0	2,350	0	0	0	0	0
6,395	Net Controllable	3,500	18,850	12,660	12,990	13,320	13,650	13,980
30,131	Central and Departmental Support	36,910	36,530	36,030	36,390	36,850	37,270	37,690
55	Asset Charges	40	0	0	0	0	0	0
(30,319)	Rechargeable Income	(33,150)	(36,620)	(36,090)	(36,550)	(36,960)	(37,340)	(37,720)
6,262	NET	7,300	18,760	12,600	12,830	13,210	13,580	13,950
Private Street Works - Cost Centre 0171								
1,887	Premises Related Expenses	0	0	0	0	0	0	0
1,887	Net Controllable	0	0	0	0	0	0	0
986	Central and Departmental Support	2,320	1,990	2,010	2,030	2,060	2,080	2,110
0	Asset Charges	0	0	0	0	0	0	0
2,873	NET	2,320	1,990	2,010	2,030	2,060	2,080	2,110
Bus Shelters - Cost Centre 0172								
36,369	Premises Related Expenses	36,000	36,000	36,000	36,000	36,000	36,000	36,000
9,142	Agency and Contracted Services	10,310	10,100	10,200	10,300	10,400	10,510	10,610
45,511	Net Controllable	46,310	46,100	46,200	46,300	46,400	46,510	46,610
65,031	Central and Departmental Support	70,240	62,630	63,090	63,940	64,750	65,510	66,280
35,349	Asset Charges	35,350	35,350	35,350	35,350	35,350	35,350	35,350
145,891	NET	151,900	144,080	144,640	145,590	146,500	147,370	148,240
Street Scene Amenity Mtce - Cost Centre 0174								
10,586	Premises Related Expenses	20,000	20,000	16,000	16,000	16,000	16,000	16,000
10,586	Net Controllable	20,000	20,000	16,000	16,000	16,000	16,000	16,000
23,003	Central and Departmental Support	30,300	30,150	30,710	31,220	31,600	31,960	32,330
33,589	NET	50,300	50,150	46,710	47,220	47,600	47,960	48,330
IT Admin - Cost Centre 0168								
12,269	Agency and Contracted Services	12,410	12,410	12,560	12,700	12,850	12,990	13,140
12,269	Net Controllable	12,410	12,410	12,560	12,700	12,850	12,990	13,140
304	Central and Departmental Support	320	250	290	300	330	330	330
(12,573)	Rechargeable Income	(12,730)	(12,660)	(12,850)	(13,000)	(13,180)	(13,320)	(13,470)
0	NET	0	0	0	0	0	0	0
276,276	TOTAL ENGINEERING SERVICES	350,880	336,540	357,790	315,450	318,130	320,680	323,080

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNING BUDGETS 2014/15 to 2019/20

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA								
MANAGEMENT & PLANNING ADMINISTRATION								
Management & Planning Administration - Cost Centres 0053/0054/0055								
214,275	Employee Expenses	157,970	153,600	157,130	163,420	159,280	160,960	162,640
978	Transport Related Expenses	1,670	420	440	460	480	500	520
6,774	Supplies and Services	8,220	7,840	7,880	7,920	7,960	8,000	8,050
(3,973)	Income	(3,000)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)
218,054	Net Controllable	164,860	158,260	161,850	168,200	164,120	165,860	167,610
64,155	Central and Departmental Support	71,240	51,230	52,680	54,080	54,540	55,350	56,210
(239,429)	Rechargeable Income	(236,160)	(209,500)	(214,520)	(222,290)	(218,670)	(221,210)	(223,810)
42,780	Net	(60)	(10)	10	(10)	(10)	0	10
42,780	TOTAL MGT & PLANNING ADMIN	(60)	(10)	10	(10)	(10)	0	10

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA								
ESTATES								
Estates - Cost Centres 0057 & 0058								
0	Employee Expenses	5,150	0	0	0	0	0	0
57,171	Premises Related Expenses	60,230	49,510	49,520	49,550	49,610	49,670	49,710
37,767	Supplies and Services	7,850	9,000	7,000	6,000	6,000	6,000	6,000
289,303	Agency and Contracted Services	295,120	295,120	298,560	301,760	305,200	308,640	312,080
(126,242)	Income	(117,600)	(88,120)	(88,120)	(88,120)	(88,120)	(88,120)	(88,120)
(670)	Inter Committee Transfer	0	0	0	0	0	0	0
257,329	Net Controllable	250,750	265,510	266,960	269,190	272,690	276,190	279,670
145,646	Central and Departmental Support	183,890	183,220	179,870	184,390	186,740	188,750	190,750
(12,322,500)	Asset Charges	0	0	0	0	0	0	0
(392,620)	Rechargeable Income	(424,620)	(428,900)	(428,980)	(435,920)	(441,120)	(446,020)	(450,910)
(12,312,145)	Net	10,020	19,830	17,850	17,660	18,310	18,920	19,510
(12,312,145)	TOTAL ESTATES	10,020	19,830	17,850	17,660	18,310	18,920	19,510

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA								
FACILITIES MAINTENANCE								
Facilities Maintenance - Cost Centres 0165/0447 & 0190								
2,634	Supplies and Services	2,280	2,100	2,160	2,220	2,290	2,360	2,430
302,925	Agency and Contracted Services	306,470	299,950	301,240	304,720	308,190	311,660	315,140
0	Income	0	0	0	0	0	0	0
305,559	Net Controllable	308,750	302,050	303,400	306,940	310,480	314,020	317,570
57,547	Central and Departmental Support	59,190	58,300	58,280	59,410	60,350	61,050	61,790
0	Asset Charges	0	0	0	0	0	0	0
(354,382)	Rechargeable Income	(360,170)	(351,890)	(353,150)	(357,620)	(361,950)	(366,060)	(370,190)
8,724	Net	7,770	8,460	8,530	8,730	8,880	9,010	9,170
8,724	TOTAL FACILITIES MAINTENANCE	7,770	8,460	8,530	8,730	8,880	9,010	9,170

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNING BUDGETS 2014/15 to 2019/20

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA BUSINESS TRANSFORMATION								
Business Transformation - Cost Centre 0434, 0454 & 0496								
217,902	Employee Expenses	148,400	168,580	202,990	172,280	174,020	175,760	177,510
756	Transport Related Expenses	2,640	1,140	2,640	2,640	2,640	2,640	2,640
17,353	Supplies and Services	11,140	26,420	11,180	11,190	11,200	11,210	11,220
(37,607)	Income	(5,720)	(22,620)	(5,720)	(5,720)	(5,720)	(5,720)	(5,720)
198,404	Net Controllable	156,460	173,520	211,090	180,390	182,140	183,890	185,650
64,657	Central and Departmental Support	75,830	50,060	47,840	49,130	49,440	50,040	50,630
(156,164)	Rechargeable Income	(190,650)	(140,560)	(204,190)	(210,450)	(212,190)	(214,060)	(215,920)
106,897	Net	41,640	83,020	54,740	19,070	19,390	19,870	20,360
106,897	TOTAL BUSINESS TRANSFORMATION	41,640	83,020	54,740	19,070	19,390	19,870	20,360

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA HEAD OF BUSINESS TRANSFORMATION								
Head of Business Transformation - Cost Centre 0459								
87,922	Employee Expenses	82,470	80,680	0	0	0	0	0
237	Transport Related Expenses	350	200	0	0	0	0	0
397	Supplies and Services	500	180	0	0	0	0	0
88,556	Net Controllable	83,320	81,060	0	0	0	0	0
1,810	Central and Departmental Support	1,800	210	0	0	0	0	0
(83,301)	Rechargeable Income	(85,110)	(51,550)	0	0	0	0	0
7,065	Net	10	29,720	0	0	0	0	0
7,065	TOTAL HEAD OF BUS TRANS	10	29,720	0	0	0	0	0

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA SHARED SERVICES								
PPP Client Function - Cost Centre 0453								
60,179	Employee Expenses	50,510	47,420	50,860	53,080	61,670	62,290	62,920
610	Transport Related Expenses	1,600	800	800	800	800	800	800
47,061	Supplies and Services	30,000	30,000	30,000	30,000	30,000	30,000	30,000
(7,488)	Income	0	0	0	0	0	0	0
100,362	Net Controllable	82,110	78,220	81,660	83,880	92,470	93,090	93,720
32,176	Central and Departmental Support	42,030	26,100	32,520	33,390	33,700	34,010	34,330
(128,429)	Rechargeable Income	(133,340)	(107,690)	(122,790)	(126,150)	(135,120)	(136,000)	(136,970)
4,109	Net	(9,200)	(3,370)	(8,610)	(8,880)	(8,950)	(8,900)	(8,920)
4,109	TOTAL SHARED SERVICES	(9,200)	(3,370)	(8,610)	(8,880)	(8,950)	(8,900)	(8,920)

DEPUTY LEADER & EXECUTIVE MEMBER FOR PLANNING

SUMMARY SUBJECTIVE ANALYSIS

2013/14 Actual £		2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
	Expenditure:							
1,417,976	Employee Expenses	1,148,230	1,132,720	1,097,210	1,100,180	1,116,810	1,129,580	1,142,590
1,074,775	Premises:	1,033,260	1,006,380	996,040	1,010,460	1,026,820	1,044,080	1,062,370
17,382	Transport Expenses	24,280	6,580	8,050	8,230	8,420	8,620	8,830
728,587	Supplies & Services	602,190	602,040	561,790	563,450	566,170	568,920	571,740
1,462,615	Agency and Contracts	1,518,180	1,470,070	1,480,800	1,496,420	1,509,350	1,522,260	1,535,150
22,929	Bad Debt Provision & Reserves	3,500	3,850	1,500	1,500	1,500	1,500	1,500
1,114,135	Central and Dept. Support	1,247,200	1,149,510	1,151,130	1,178,220	1,186,390	1,200,440	1,214,600
(10,579,803)	Asset Charges	1,771,700	1,804,460	2,037,600	1,735,620	1,733,600	1,731,520	1,729,360
(4,741,404)	Total Expenditure	7,348,540	7,175,610	7,334,120	7,094,080	7,149,060	7,206,920	7,266,140
	Income:							
(105,615)	Government & Other Grants	(51,500)	(92,500)	(261,500)	(6,500)	(6,500)	(6,500)	(6,500)
(27,695)	Other Income	(370,530)	(277,930)	(253,990)	(252,010)	(253,900)	(255,830)	(257,820)
(3,973)	Sales	(3,000)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)
(704,294)	Fees and Charges	(303,900)	(413,870)	(303,900)	(303,900)	(303,900)	(303,900)	(303,900)
(5,852,994)	Rents & Service Charges	(5,806,270)	(5,816,670)	(5,933,210)	(5,956,060)	(5,992,380)	(6,000,460)	(6,062,340)
	Recharges:							
(1,493,227)	General Fund	(1,618,900)	(1,405,680)	(1,431,330)	(1,468,640)	(1,485,720)	(1,502,210)	(1,518,950)
(135,422)	HRA	(124,420)	(138,060)	(152,250)	(155,220)	(157,780)	(159,470)	(161,180)
(336,079)	Other	(349,850)	(321,790)	(339,550)	(344,300)	(348,450)	(352,370)	(356,310)
(8,659,299)	Total Income	(8,628,370)	(8,470,100)	(8,679,330)	(8,490,230)	(8,552,230)	(8,584,340)	(8,670,600)
(13,400,703)	NET EXPENDITURE	(1,279,830)	(1,294,490)	(1,345,210)	(1,396,150)	(1,403,170)	(1,377,420)	(1,404,460)

ENVIRONMENT PORTFOLIO
BUDGETS 2014/15, 2015/16, 2016/17, 2017/18, 2018/19, 2019/20

SUMMARY

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
1,387,992	Waste Collection & Recycling	1,455,470	1,426,320	1,536,720	1,632,360	1,695,610	1,962,950	2,233,360
1,264,455	Env Protection Admin & Street Cleaning	1,238,580	1,218,330	1,236,670	1,249,560	1,261,160	1,273,990	1,286,940
20,995	Building Cleaning	24,050	15,240	15,000	15,100	15,240	15,380	15,540
263,921	Bereavement Services	202,860	194,080	192,790	189,110	185,740	182,250	178,570
511,874	Environmental Protection	506,360	521,670	544,450	549,530	561,640	566,830	572,130
749	Environmental Administration	(10,600)	24,670	(3,590)	(4,620)	(4,490)	(4,350)	(4,210)
(752,414)	Car Parking	(773,520)	(920,440)	(933,310)	(930,210)	(1,060,300)	(1,147,510)	(1,156,620)
21,649	Licencing	(15,910)	48,780	40,970	37,490	34,250	30,820	27,330
286,704	Food Safety	294,840	279,010	289,470	293,580	296,140	299,070	302,090
2,939,187	Parks & Open Spaces	2,345,980	2,253,120	2,332,720	2,330,060	2,353,510	2,377,210	2,399,450
5,945,112	TOTAL NET EXPENDITURE	5,268,110	5,060,780	5,251,890	5,361,960	5,338,500	5,556,640	5,854,580
	LESS 2013/14 Carry Forwards (Cemeteries/Parks) sub-total		(28,500) 5,032,280					
	LESS 2014/15 Original		(5,268,110)	(5,268,110)	(5,268,110)	(5,268,110)	(5,268,110)	(5,268,110)
	Increase/(Decrease)		(235,830)	(16,220)	93,850	70,390	288,530	586,470
	Increase/(Decrease) %		(4.5%)	(0.3%)	1.8%	1.3%	5.5%	11.1%

ENVIRONMENT PORTFOLIO
BUDGETS 2014/15, 2015/16, 2016/17, 2017/18, 2018/19, 2019/20

CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £

CONTROLLABLE BUDGETS

1,223,636	Waste Collection & Recycling	1,274,240	1,269,220	1,388,160	1,484,750	1,546,440	1,811,980	2,080,580
1,279,534	Env Protection Admin & Street Cleaning	1,276,870	1,272,070	1,298,210	1,312,290	1,325,370	1,338,580	1,351,900
0	Building Cleaning	0	0	0	0	0	0	0
227,468	Bereavement Services	168,730	158,260	156,140	152,100	148,410	144,580	140,580
240,486	Environmental Protection	215,990	222,370	223,530	225,060	227,140	229,410	231,880
262,483	Environmental Administration	232,850	226,750	161,390	161,530	162,900	164,300	165,710
(1,294,324)	Car Parking	(1,314,090)	(1,466,200)	(1,453,560)	(1,458,790)	(1,514,360)	(1,608,730)	(1,625,210)
(52,751)	Licencing	(91,380)	(24,650)	(36,010)	(40,820)	(44,810)	(48,970)	(53,290)
202,859	Food Safety	207,670	206,730	210,340	213,250	215,250	217,270	219,310
1,651,450	Parks & Open Spaces	1,701,850	1,644,210	1,674,570	1,676,660	1,708,310	1,728,580	1,747,290
3,740,841	TOTAL NET EXPENDITURE	3,672,730	3,508,760	3,619,770	3,726,030	3,774,650	3,977,000	4,258,750

NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES

164,356	Waste Collection & Recycling	181,230	157,100	148,560	147,610	149,170	150,970	152,780
(28,061)	Env Protection Admin & Street Cleaning	(48,030)	(63,480)	(68,840)	(68,210)	(68,320)	(68,700)	(69,070)
20,995	Building Cleaning	24,050	15,240	15,000	15,100	15,240	15,380	15,540
36,453	Bereavement Services	34,130	35,820	36,650	37,010	37,330	37,670	37,990
264,733	Environmental Protection	283,860	292,730	314,450	318,080	320,090	323,010	325,840
(261,734)	Environmental Administration	(243,450)	(202,080)	(164,980)	(166,150)	(167,390)	(168,650)	(169,920)
295,934	Car Parking	294,590	299,780	311,100	319,430	326,360	333,520	340,890
74,400	Licencing	75,470	73,430	76,980	78,310	79,060	79,790	80,620
83,845	Food Safety	87,170	72,280	79,130	80,330	80,890	81,800	82,780
335,272	Parks & Open Spaces	320,830	308,140	328,860	332,120	335,470	338,900	342,430
986,193	TOTAL INTERNAL RECHARGES	1,009,850	988,960	1,076,910	1,093,630	1,107,900	1,123,690	1,139,880

NON-CONTROLLABLE BUDGETS - ASSET CHARGES

0	Waste Collection & Recycling	0	0	0	0	0	0	0
12,982	Env Protection Admin & Street Cleaning	9,740	9,740	7,300	5,480	4,110	4,110	4,110
0	Building Cleaning	0	0	0	0	0	0	0
0	Bereavement Services	0	0	0	0	0	0	0
6,655	Environmental Protection	6,510	6,570	6,470	6,390	14,410	14,410	14,410
0	Environmental Administration	0	0	0	0	0	0	0
245,976	Car Parking	245,980	245,980	209,150	209,150	127,700	127,700	127,700
0	Licencing	0	0	0	0	0	0	0
0	Food Safety	0	0	0	0	0	0	0
952,465	Parks & Open Spaces	323,300	300,770	332,290	321,280	309,730	309,730	309,730
1,218,078	TOTAL ASSET CHARGES	585,530	563,060	555,210	542,300	455,950	455,950	455,950

TOTAL BUDGETS

1,387,992	Waste Collection & Recycling	1,455,470	1,426,320	1,536,720	1,632,360	1,695,610	1,962,950	2,233,360
1,264,455	Env Protection Admin & Street Cleaning	1,238,580	1,218,330	1,236,670	1,249,560	1,261,160	1,273,990	1,286,940
20,995	Building Cleaning	24,050	15,240	15,000	15,100	15,240	15,380	15,540
263,921	Bereavement Services	202,860	194,080	192,790	189,110	185,740	182,250	178,570
511,874	Environmental Protection	506,360	521,670	544,450	549,530	561,640	566,830	572,130
749	Environmental Administration	(10,600)	24,670	(3,590)	(4,620)	(4,490)	(4,350)	(4,210)
(752,414)	Car Parking	(773,520)	(920,440)	(933,310)	(930,210)	(1,060,300)	(1,147,510)	(1,156,620)
21,649	Licencing	(15,910)	48,780	40,970	37,490	34,250	30,820	27,330
286,704	Food Safety	294,840	279,010	289,470	293,580	296,140	299,070	302,090
2,939,187	Parks & Open Spaces	2,345,980	2,253,120	2,332,720	2,330,060	2,353,510	2,377,210	2,399,450
5,945,112	TOTAL BUDGETS	5,268,110	5,060,780	5,251,890	5,361,960	5,338,500	5,556,640	5,854,580

ENVIRONMENT PORTFOLIO
BUDGETS 2014/15, 2015/16, 2016/17, 2017/18, 2018/19, 2019/20

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
	PROGRAMME AREA							
	WASTE COLLECTION & RECYCLING							
	Waste Collection & Recycling - Cost Centres 0215/0216/0218/0220/0240/0263							
144,298	Employee Expenses	99,080	106,790	103,990	105,120	106,270	108,420	110,610
4,567	Transport Related Expenses	5,000	5,000	5,000	5,000	5,000	5,000	5,000
320,370	Supplies and Services	365,660	342,730	362,980	448,950	475,600	504,250	535,050
1,816,930	Contracted Services	1,847,040	1,840,870	1,942,560	1,965,290	1,999,180	2,233,920	2,469,530
	Bad Debts Provision	10,000	10,000	10,000	10,000	10,000	10,000	10,000
(1,062,529)	Controllable Income	(1,052,540)	(1,036,170)	(1,036,370)	(1,049,610)	(1,049,610)	(1,049,610)	(1,049,610)
1,223,636	Net Controllable	1,274,240	1,269,220	1,388,160	1,484,750	1,546,440	1,811,980	2,080,580
181,296	Central and Departmental Support	198,690	173,410	165,810	164,840	166,560	168,610	170,670
0	Asset Charges	0	0	0	0	0	0	0
(16,940)	Rechargeable Income	(17,460)	(16,310)	(17,250)	(17,230)	(17,390)	(17,640)	(17,890)
1,387,992	Net	1,455,470	1,426,320	1,536,720	1,632,360	1,695,610	1,962,950	2,233,360
1,387,992	TOTAL WASTE COLLECTION	1,455,470	1,426,320	1,536,720	1,632,360	1,695,610	1,962,950	2,233,360

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
	PROGRAMME AREA							
	ENVIRONMENTAL PROTECTION ADMIN & STREET CLEANING							
	Environmental Protection Admin- Cost Centre 0278							
378,690	Employee Expenses	350,200	347,920	352,030	356,780	360,440	364,130	367,860
0	Premises Related Expenses	280	280	280	280	280	280	280
20,108	Transport Related Expenses	22,620	15,420	16,420	16,480	16,540	16,600	16,660
36,130	Supplies and Services	47,580	40,570	45,540	45,550	45,560	45,570	45,580
(41,180)	Income	(41,700)	(39,900)	(42,700)	(42,700)	(42,700)	(42,700)	(42,700)
393,748	Net Controllable	378,980	364,290	371,570	376,390	380,120	383,880	387,680
91,486	Central and Departmental Support	86,910	86,320	86,810	88,220	88,720	89,620	90,450
12,982	Asset Charges	9,740	9,740	7,300	5,480	4,110	4,110	4,110
(178,290)	Rechargeable Income	(194,050)	(200,000)	(201,220)	(202,820)	(203,880)	(205,640)	(207,350)
319,926	Net	281,580	260,350	264,460	267,270	269,070	271,970	274,890
	Street Cleaning Client - Cost Centres 0235-0237/0269/0270/0280-0294							
12,856	Supplies and Services	20,590	20,590	20,590	20,590	20,590	20,590	20,590
966,189	Contracted Services	961,240	980,450	925,600	934,860	944,210	953,660	963,180
(93,259)	Income	(83,940)	(93,260)	(19,550)	(19,550)	(19,550)	(19,550)	(19,550)
885,786	Net Controllable	897,890	907,780	926,640	935,900	945,250	954,700	964,220
58,743	Central and Departmental Support	59,110	50,200	45,570	46,390	46,840	47,320	47,830
944,529	Net	957,000	957,980	972,210	982,290	992,090	1,002,020	1,012,050
1,264,455	TOTAL STREET CLEANING	1,238,580	1,218,330	1,236,670	1,249,560	1,261,160	1,273,990	1,286,940

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
	PROGRAMME AREA							
	BUILDING CLEANING							
	Building Cleaning Client - Cost Centre 0271							
20,995	Central and Departmental Support	24,050	15,240	15,000	15,100	15,240	15,380	15,540
20,995	Net	24,050	15,240	15,000	15,100	15,240	15,380	15,540
20,995	TOTAL BUILDING CLEANING	24,050	15,240	15,000	15,100	15,240	15,380	15,540

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2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
	PROGRAMME AREA							
	BEREAVEMENT SERVICES							
	Cemeteries - Cost Centre 0559							
62,470	Employee Expenses	54,440	57,030	57,620	59,240	59,850	60,490	61,120
59,135	Premises Related Expenses (incl. £5k c/fwd)	62,080	109,700	87,820	88,480	89,160	89,860	90,600
1,805	Transport Related Expenses	2,020	600	610	610	620	620	630
5,495	Supplies and Services	8,980	9,650	10,450	10,450	10,450	10,450	10,450
208,423	Contracted Services	212,070	153,620	157,300	157,690	159,270	160,860	162,470
(171,451)	Income	(233,330)	(242,720)	(228,970)	(235,790)	(242,810)	(250,030)	(257,480)
165,877	Net Controllable	106,260	87,880	84,830	80,680	76,540	72,250	67,790
32,335	Central and Departmental Support	29,980	31,940	32,650	32,990	33,270	33,570	33,850
198,212	Net	136,240	119,820	117,480	113,670	109,810	105,820	101,640
	Closed Churchyards - Cost Centre 0561							
15,991	Premises Related Expenses	16,000	26,000	26,000	26,000	26,000	26,000	26,000
450	Supplies and Services	450	450	450	450	450	450	450
45,150	Contracted Services	46,020	43,930	44,860	44,970	45,420	45,880	46,340
61,591	Net Controllable	62,470	70,380	71,310	71,420	71,870	72,330	72,790
4,118	Central and Departmental Support	4,150	3,880	4,000	4,020	4,060	4,100	4,140
65,709	Net	66,620	74,260	75,310	75,440	75,930	76,430	76,930
263,921	TOTAL BEREAVEMENT SERVICES	202,860	194,080	192,790	189,110	185,740	182,250	178,570

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
	PROGRAMME AREA							
	ENVIRONMENTAL PROTECTION							
	Air, Noise & Environmental Management - Cost Centres 0208-0211/0214/0239							
39,771	Employee Expenses	37,310	37,560	37,930	38,320	38,710	39,110	39,510
315	Transport Related Expenses	450	450	450	450	450	450	450
35,179	Supplies and Services	37,860	39,010	39,420	39,420	39,420	39,420	39,420
(21,487)	Income	(17,000)	(17,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
53,778	Net Controllable	58,620	60,020	59,800	60,190	60,580	60,980	61,380
250,325	Central and Departmental Support	268,150	279,460	300,390	303,950	305,840	308,610	311,310
551	Asset Charges	410	410	310	230	8,250	8,250	8,250
304,654	Net	327,180	339,890	360,500	364,370	374,670	377,840	380,940
	Public Conveniences - Cost Centre 0213							
39,138	Employee Expenses	10,730	15,490	15,810	15,970	16,320	16,710	17,130
46,825	Premises Related Expenses	47,270	46,680	47,160	47,660	48,520	49,510	50,660
52,972	Supplies and Services	30,380	30,380	30,380	30,380	30,380	30,380	30,380
48,547	Contracted Services	69,890	70,700	71,280	71,760	72,240	72,730	73,230
(774)	Income	(900)	(900)	(900)	(900)	(900)	(900)	(900)
186,708	Net Controllable	157,370	162,350	163,730	164,870	166,560	168,430	170,500
14,408	Central and Departmental Support	15,710	13,270	14,060	14,130	14,250	14,400	14,530
6,104	Asset Charges	6,100	6,160	6,160	6,160	6,160	6,160	6,160
207,220	Net	179,180	181,780	183,950	185,160	186,970	188,990	191,190
511,874	TOTAL ENVIRONMENTAL PROTECTION	506,360	521,670	544,450	549,530	561,640	566,830	572,130

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BUDGETS 2014/15, 2015/16, 2016/17, 2017/18, 2018/19, 2019/20**

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA ENVIRONMENTAL ADMINISTRATION								
Environmental Admin - Cost Centre 0258								
219,144	Employee Expenses	205,110	196,910	131,550	132,910	134,280	135,680	137,090
539	Transport Related Expenses	500	600	600	600	600	600	600
42,800	Supplies and Services	27,240	29,240	29,240	28,020	28,020	28,020	28,020
262,483	Net Controllable	232,850	226,750	161,390	161,530	162,900	164,300	165,710
91,246	Central and Departmental Support	91,190	67,520	64,600	65,680	66,250	67,120	67,990
(352,980)	Rechargeable Income	(334,640)	(269,600)	(229,580)	(231,830)	(233,640)	(235,770)	(237,910)
749	Net	(10,600)	24,670	(3,590)	(4,620)	(4,490)	(4,350)	(4,210)
749	TOTAL ENVIRONMENTAL ADMIN	(10,600)	24,670	(3,590)	(4,620)	(4,490)	(4,350)	(4,210)

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA CAR PARKING								
Saltergate MSCP - Cost Centre 0150								
144,812	Premises Related Expenses	152,930	138,700	149,160	152,990	156,990	161,190	165,550
9,124	Supplies and Services	9,790	10,400	10,380	10,380	10,380	10,380	10,380
3,366	Contracted Services	3,530	3,400	3,440	3,470	3,510	3,540	3,580
(385,113)	Controllable Income	(386,550)	(333,050)	(341,640)	(351,230)	(356,030)	(370,440)	(375,530)
(227,811)	Net Controllable	(220,300)	(180,550)	(178,660)	(184,390)	(185,150)	(195,330)	(196,020)
58,380	Central and Departmental Support	60,130	60,130	61,930	63,790	65,700	67,670	69,700
21,333	Asset Charges	21,330	21,330	18,000	18,000	0	0	0
(148,098)	NET	(138,840)	(99,090)	(98,730)	(102,600)	(119,450)	(127,660)	(126,320)
New Beetwell Street - Cost Centres 0151								
146,955	Premises Related Expenses	152,340	138,730	151,270	155,630	160,220	165,040	170,120
14,502	Supplies and Services	11,350	10,020	10,000	10,010	10,020	10,030	10,040
(350,569)	Controllable Income	(328,140)	(330,160)	(338,760)	(347,770)	(352,420)	(366,370)	(371,300)
(86)	Inter Committee Transfer	400	400	400	400	400	400	400
(189,198)	Net Controllable	(164,050)	(181,010)	(177,090)	(181,730)	(181,780)	(190,900)	(190,740)
0	Central and Departmental Support	0	1,110	1,120	1,130	1,150	1,160	1,180
123,425	Asset Charges	123,430	123,430	89,930	89,930	89,930	89,930	89,930
(65,773)	NET	(40,620)	(56,470)	(86,040)	(90,670)	(90,700)	(99,810)	(99,630)
Surface Car Parking - Cost Centre 0152								
350,269	Premises Related Expenses	364,460	242,970	335,070	334,450	342,830	351,500	360,490
9,600	Transport Related Expenses	9,600	9,600	9,600	9,600	9,600	9,600	9,600
216,188	Supplies and Services	211,210	211,480	211,420	211,440	211,460	211,480	211,500
17,302	Contracted Services	17,720	18,700	18,900	19,090	19,280	19,470	19,670
(1,917,269)	Controllable Income	(1,918,550)	(1,983,490)	(2,035,260)	(2,034,930)	(2,103,190)	(2,187,740)	(2,217,680)
(1,323,910)	Net Controllable	(1,315,560)	(1,500,740)	(1,460,270)	(1,460,350)	(1,520,020)	(1,595,690)	(1,616,420)
116,760	Central and Departmental Support	120,260	121,580	125,200	128,940	132,790	136,740	140,820
101,218	Asset Charges	101,220	101,220	101,220	101,220	37,770	37,770	37,770
(1,105,932)	NET	(1,094,080)	(1,277,940)	(1,233,850)	(1,230,190)	(1,349,460)	(1,421,180)	(1,437,830)
Car Parks Administration - Cost Centre 0153								
387,562	Employee Expenses	345,670	346,850	307,220	311,190	314,780	314,000	317,320
23,415	Premises Related Expenses	24,360	25,200	26,330	27,530	28,800	30,130	31,540
10,937	Transport Related Expenses	9,860	9,420	9,430	9,460	9,490	9,520	9,550
19,994	Supplies and Services	19,290	19,210	17,710	17,710	17,710	17,710	17,710
1,756	Contracted Services	1,640	1,670	1,770	1,790	1,810	1,830	1,850
2,931	Controllable Income	(15,000)	(6,250)	0	0	0	0	0
446,595	Net Controllable	385,820	396,100	362,460	367,680	372,590	373,190	377,970
120,794	Central and Departmental Support	114,200	116,960	122,850	125,570	126,720	127,950	129,190
567,389	NET	500,020	513,060	485,310	493,250	499,310	501,140	507,160
(752,414)	TOTAL CAR PARKING	(773,520)	(920,440)	(933,310)	(930,210)	(1,060,300)	(1,147,510)	(1,156,620)

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2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA								
LICENSING CONTROL & REGISTRATION								
Taxi, Alcohol, Entertainment & Other Licences - Cost Centres 0244/0245/0246/0247/0248/0249/0250								
186,713	Employee Expenses	195,050	193,480	195,420	196,390	198,340	200,310	202,310
2,074	Transport Related Expenses	2,570	2,570	2,570	2,570	2,570	2,570	2,570
46,272	Supplies and Services	45,400	53,200	45,500	45,500	45,500	45,500	45,500
(287,810)	Income	(334,400)	(273,900)	(279,500)	(285,280)	(291,220)	(297,350)	(303,670)
(52,751)	Net Controllable	(91,380)	(24,650)	(36,010)	(40,820)	(44,810)	(48,970)	(53,290)
274,220	Central and Departmental Support	273,940	275,460	277,350	279,930	282,560	285,260	288,130
(199,820)	Rechargeable Income	(198,470)	(202,030)	(200,370)	(201,620)	(203,500)	(205,470)	(207,510)
21,649	Net	(15,910)	48,780	40,970	37,490	34,250	30,820	27,330
21,649	TOTAL LICENSING	(15,910)	48,780	40,970	37,490	34,250	30,820	27,330

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA								
FOOD SAFETY								
Food Safety - Cost Centres 0200/0202/0204/0259								
193,765	Employee Expenses	187,630	188,400	192,960	195,870	197,870	199,890	201,930
4,959	Transport Related Expenses	10,160	3,000	3,000	3,000	3,000	3,000	3,000
6,357	Supplies and Services	10,280	15,730	14,780	14,780	14,780	14,780	14,780
0	Contracted Services	1,080	1,080	1,080	1,080	1,080	1,080	1,080
(2,222)	Income	(1,480)	(1,480)	(1,480)	(1,480)	(1,480)	(1,480)	(1,480)
202,859	Net Controllable	207,670	206,730	210,340	213,250	215,250	217,270	219,310
308,975	Central and Departmental Support	314,150	296,050	305,680	310,460	313,090	316,350	319,720
(225,130)	Rechargeable Income	(226,980)	(223,770)	(226,550)	(230,130)	(232,200)	(234,550)	(236,940)
286,704	Net	294,840	279,010	289,470	293,580	296,140	299,070	302,090
286,704	TOTAL FOOD SAFETY	294,840	279,010	289,470	293,580	296,140	299,070	302,090

2013/14 Actual £		2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA								
PARKS & OPEN SPACES								
Parks & Recreation Grounds - Cost Centres 0511/0512/0516/0576								
160,448	Employee Expenses	143,860	129,390	146,660	148,480	150,110	151,740	153,400
372,208	Premises Related Expenses (incl. £23.5k c/fwd)	411,220	395,330	385,700	389,730	393,970	398,510	403,320
22,791	Transport Related Expenses	23,840	20,260	22,760	23,270	23,800	24,340	24,910
149,338	Supplies and Services	137,920	149,720	113,920	113,400	112,640	113,880	113,120
712,437	Contracted Services	741,200	744,440	745,560	747,900	756,640	765,420	774,320
(159,138)	Income	(161,270)	(190,220)	(147,790)	(150,420)	(153,110)	(155,910)	(158,810)
1,258,084	Net Controllable	1,296,770	1,248,920	1,266,810	1,272,360	1,284,050	1,297,980	1,310,260
185,633	Central and Departmental Support	173,340	158,210	171,190	173,270	174,980	176,730	178,560
900,906	Asset Charges	258,680	254,180	288,350	283,140	271,590	271,590	271,590
2,344,623	Net	1,728,790	1,661,310	1,726,350	1,728,770	1,730,620	1,746,300	1,760,410
Woodlands & Amenity Areas - Cost Centres 0514/0517/0518								
27,786	Premises Related Expenses	27,820	39,790	39,800	39,810	39,810	39,820	39,830
23,540	Supplies and Services	29,970	20,000	30,000	30,000	30,000	30,000	30,000
190,336	Contracted Services	192,080	184,360	188,000	188,480	190,360	192,250	194,170
(10,189)	Income	(14,310)	(15,410)	(14,710)	(15,410)	(15,410)	(15,410)	(15,410)
231,473	Net Controllable	235,560	228,740	243,090	242,880	244,760	246,660	248,590
51,175	Central and Departmental Support	51,310	49,640	51,240	51,960	52,490	53,030	53,630
282,648	Net	286,870	278,380	294,330	294,840	297,250	299,690	302,220
Grant Aid, Outdoor Recreation - Cost Centre 0519								
4,500	Supplies and Services	4,500	4,500	4,500	4,500	4,500	4,500	4,500
4,500	Net Controllable	4,500	4,500	4,500	4,500	4,500	4,500	4,500
4,500	Net	4,500	4,500	4,500	4,500	4,500	4,500	4,500

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51,175 Actual £		51,310		51,240	51,960	52,490	53,030	53,630
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA								
PARKS & OPEN SPACES								
Allotments - Cost Centre 0558								
5,370	Premises Related Expenses	5,560	6,060	6,060	6,070	6,100	6,130	6,160
735	Supplies and Services	1,500	0	0	0	0	0	0
(6,104)	Income	(6,050)	(6,100)	(6,100)	(6,100)	(6,100)	(6,100)	(6,100)
1	Net Controllable	1,010	(40)	(40)	(30)	0	30	60
16,380	Central and Departmental Support	16,020	23,340	24,210	24,190	24,450	24,720	24,970
16,381	Net	17,030	23,300	24,170	24,160	24,450	24,750	25,030
Children's Play Areas - Cost Centre 0513								
14,536	Premises Related Expenses	11,920	19,950	20,080	20,370	20,660	20,970	21,290
2,883	Supplies and Services	3,000	0	0	0	0	0	0
154,730	Contracted Services	156,320	156,980	159,650	160,050	161,650	163,270	164,900
(29,490)	Income	(29,510)	(30,400)	(30,500)	(31,970)	(17,560)	(16,850)	(16,150)
142,659	Net Controllable	141,730	146,530	149,230	148,450	164,750	167,390	170,040
38,388	Central and Departmental Support	36,920	31,720	34,370	34,630	35,000	35,360	35,730
41,631	Asset Charges	54,690	36,660	34,010	28,210	28,210	28,210	28,210
222,678	Net	233,340	214,910	217,610	211,290	227,960	230,960	233,980
Brighter Chesterfield (roundabouts/gateways) - Cost Centre 1443								
	Premises Related Expenses	0	200	480	520	560	600	650
189	Supplies and Services	250	250	0	0	0	0	0
18,906	Contracted Services	20,400	16,000	32,290	33,100	33,920	34,770	35,640
(3,875)	Income	(12,500)	(5,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)
15,220	Net Controllable	8,150	11,450	6,770	7,620	8,480	9,370	10,290
11,507	Central and Departmental Support	11,180	9,580	10,410	10,600	10,710	10,820	10,920
26,727	Net	19,330	21,030	17,180	18,220	19,190	20,190	21,210
Chesterfield In Bloom - Cost Centre 0524								
5,718	Supplies and Services	8,000	6,750	10,750	10,750	10,750	10,750	10,750
(3,100)	Income	(5,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
2,618	Net Controllable	3,000	3,750	7,750	7,750	7,750	7,750	7,750
8,464	Central and Departmental Support	8,540	6,520	7,670	7,890	7,970	8,050	8,130
11,082	Net	11,540	10,270	15,420	15,640	15,720	15,800	15,880
Golf Course - Cost Centre 0515								
(56,734)	Income	(56,730)	(57,440)	(58,160)	(58,890)	(59,620)	(60,370)	(61,120)
(56,734)	Net Controllable	(56,730)	(57,440)	(58,160)	(58,890)	(59,620)	(60,370)	(61,120)
428	Central and Departmental Support	390	1,870	1,860	1,890	1,910	1,940	1,960
9,928	Asset Charges	9,930	9,930	9,930	9,930	9,930	9,930	9,930
(46,378)	Net	(46,410)	(45,640)	(46,370)	(47,070)	(47,780)	(48,500)	(49,230)
Amenity Maintenance (Highways) - Cost Centre 0523								
	Premises Related Expenses	0	10,000	10,000	10,000	10,000	10,000	10,000
214,117	Contracted Services	212,300	202,890	161,280	161,680	163,300	164,930	166,580
(160,488)	Income	(144,440)	(155,090)	(119,660)	(119,660)	(119,660)	(119,660)	(119,660)
53,629	Net Controllable	67,860	57,800	51,620	52,020	53,640	55,270	56,920
23,297	Central and Departmental Support	23,130	27,260	27,910	27,690	27,960	28,250	28,530
76,926	Net	90,990	85,060	79,530	79,710	81,600	83,520	85,450
2,939,187	TOTAL PARKS & OPEN SPACES	2,345,980	2,253,120	2,332,720	2,330,060	2,353,510	2,377,210	2,399,450

ENVIRONMENT PORTFOLIO

SUMMARY SUBJECTIVE ANALYSIS

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
	Expenditure:							
1,812,003	Employee Expenses	1,629,080	1,619,820	1,541,190	1,560,270	1,576,970	1,590,480	1,608,280
1,207,304	Premises:	1,276,240	1,199,590	1,285,210	1,299,520	1,323,900	1,349,540	1,376,490
77,693	Transport Expenses	86,620	66,920	70,440	71,040	71,670	72,300	72,970
1,005,591	Supplies & Services	1,031,200	1,013,880	1,008,010	1,092,280	1,118,210	1,148,140	1,178,220
4,398,188	Agency and Contracts	4,482,530	4,419,090	4,453,570	4,491,210	4,551,870	4,813,610	5,076,540
3,860	Bad Debt Provision	10,900	10,900	10,900	10,900	10,900	10,900	10,900
3,000	Transfer To Reserves	0	0	0	0	0	0	0
1,959,353	Central and Dept. Support	1,981,450	1,900,670	1,951,880	1,977,260	1,998,510	2,022,760	2,047,480
1,218,078	Asset Charges	585,530	563,060	555,210	542,300	455,950	455,950	455,950
11,685,070	Total Expenditure	11,083,550	10,793,930	10,876,410	11,044,780	11,107,980	11,463,680	11,826,830
	Income:							
0	Government Grants	0	0	0	0	0	0	0
(1,433,597)	Other Income	(1,368,330)	(1,336,450)	(1,192,950)	(1,204,880)	(1,198,550)	(1,207,440)	(1,216,420)
(8,922)	Sales	(4,260)	(4,260)	(4,260)	(4,260)	(4,260)	(4,260)	(4,260)
(4,237,939)	Fees and Charges	(4,371,580)	(4,305,830)	(4,351,400)	(4,397,560)	(4,508,880)	(4,618,800)	(4,674,800)
(59,498)	Rents	(71,270)	(86,610)	(75,910)	(76,120)	(57,790)	(76,540)	(76,770)
(5,739,956)	Total Income	(5,815,440)	(5,733,150)	(5,624,520)	(5,682,820)	(5,769,480)	(5,907,040)	(5,972,250)
5,945,114	NET EXPENDITURE	5,268,110	5,060,780	5,251,890	5,361,960	5,338,500	5,556,640	5,854,580

**HOUSING (GENERAL FUND)
BUDGETS 2014/15 TO 2019/20**

Annexe 1a

SUMMARY

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
16,376	Home Ownership	18,920	15,860	16,040	16,380	16,550	16,710	16,880
1,500	Housing Sub-Regional Work	2,500	0	2,500	2,500	2,500	2,500	2,500
228,663	Private Sector Improvements	324,600	654,820	491,030	208,250	208,430	208,640	208,830
98,748	Home Improvement Agency	128,300	138,780	137,390	140,880	142,470	144,080	145,730
570,634	Contributions to H.R.A.	624,150	629,110	647,510	658,160	663,570	669,090	674,680
105,988	Private Housing Administration	95,320	98,940	101,980	104,740	105,740	106,780	107,820
1,021,909	TOTAL NET EXPENDITURE	1,193,790	1,537,510	1,396,450	1,130,910	1,139,260	1,147,800	1,156,440
	Less 2014/15 Original		1,193,790	1,193,790				
	Increased/(Reduced) Requirements		343,720	202,660				
			28.79%	16.98%				

CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
CONTROLLABLE BUDGETS								
5,836	Home Ownership	8,120	8,100	8,100	8,160	8,220	8,280	8,340
1,500	Housing Sub-Regional Work	2,500	0	2,500	2,500	2,500	2,500	2,500
0	Private Sector Improvements	0	0	0	0	0	0	0
75,866	Home Improvement Agency	98,540	122,460	115,870	119,040	120,450	121,870	123,320
570,634	Contributions to H.R.A.	624,150	629,110	647,510	658,160	663,570	669,090	674,680
109,931	Private Housing Administration	100,300	92,300	96,140	98,670	99,710	100,760	101,830
763,767	TOTAL NET EXPENDITURE	833,610	851,970	870,120	886,530	894,450	902,500	910,670
NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES								
10,540	Home Ownership	10,800	7,760	7,940	8,220	8,330	8,430	8,540
0	Housing Sub-Regional Work	0	0	0	0	0	0	0
17,580	Private Sector Improvements	17,600	17,820	18,030	18,250	18,430	18,640	18,830
22,882	Home Improvement Agency	29,760	16,320	21,520	21,840	22,020	22,210	22,410
-3,943	Private Housing Administration	-4,980	6,640	5,840	6,070	6,030	6,020	5,990
47,059	TOTAL NET EXPENDITURE	53,180	48,540	53,330	54,380	54,810	55,300	55,770
NON-CONTROLLABLE BUDGETS - ASSET CHARGES								
0	Home Ownership	0	0	0	0	0	0	0
0	Housing Sub-Regional Work	0	0	0	0	0	0	0
211,083	Private Sector Improvements	307,000	637,000	473,000	190,000	190,000	190,000	190,000
0	Home Improvement Agency	0	0	0	0	0	0	0
0	Contributions to H.R.A.	0	0	0	0	0	0	0
0	Private Housing Administration	0	0	0	0	0	0	0
211,083	TOTAL NET EXPENDITURE	307,000	637,000	473,000	190,000	190,000	190,000	190,000
TOTAL BUDGETS								
16,376	Home Ownership	18,920	15,860	16,040	16,380	16,550	16,710	16,880
1,500	Housing Sub-Regional Work	2,500	0	2,500	2,500	2,500	2,500	2,500
228,663	Private Sector Improvements	324,600	654,820	491,030	208,250	208,430	208,640	208,830
98,748	Home Improvement Agency	128,300	138,780	137,390	140,880	142,470	144,080	145,730
570,634	Contributions to H.R.A.	624,150	629,110	647,510	658,160	663,570	669,090	674,680
105,988	Private Housing Administration	95,320	98,940	101,980	104,740	105,740	106,780	107,820
1,021,909	TOTAL NET EXPENDITURE	1,193,790	1,537,510	1,396,450	1,130,910	1,139,260	1,147,800	1,156,440

HOUSING (GENERAL FUND) BUDGETS 2014/15 TO 2019/20

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA - HOME OWNERSHIP								
Land Disposal - Cost Centre 0363								
9,440	Central and Departmental Support	9,590	6,590	6,750	7,010	7,110	7,210	7,320
9,440	NET	9,590	6,590	6,750	7,010	7,110	7,210	7,320
Housing Act Advances - Cost Centre 0364								
5,836	Supplies and Services	8,120	8,100	8,100	8,160	8,220	8,280	8,340
5,836	Net Controllable	8,120	8,100	8,100	8,160	8,220	8,280	8,340
1,100	Central and Departmental Support	1,210	1,170	1,190	1,210	1,220	1,220	1,220
6,936	NET	9,330	9,270	9,290	9,370	9,440	9,500	9,560
Local Authority MPS - Cost Centre 0366								
0	Supplies and Services	0	0	0	0	0	0	0
0	Net Controllable	0	0	0	0	0	0	0
0	Asset Charges	0	0	0	0	0	0	0
0	NET	0	0	0	0	0	0	0
16,376	NET	18,920	15,860	16,040	16,380	16,550	16,710	16,880
PROGRAMME AREA - HOUSING SUB-REGIONAL WORK								
Housing Sub-Regional Work - Cost Centre 0368								
1,500	Supplies and Services	2,500	0	2,500	2,500	2,500	2,500	2,500
0	Controllable Income	0	0	0	0	0	0	0
1,500	Net Controllable	2,500	0	2,500	2,500	2,500	2,500	2,500
1,500	NET	2,500	0	2,500	2,500	2,500	2,500	2,500
PROGRAMME AREA - PRIVATE SECTOR IMPROVEMENTS								
Improvement Grants - Cost Centre 0367								
0	Controllable Income	0	0	0	0	0	0	0
0	Net Controllable	0	0	0	0	0	0	0
17,580	Central and Departmental Support	17,600	17,820	18,030	18,250	18,430	18,640	18,830
211,083	Asset Charges	307,000	637,000	473,000	190,000	190,000	190,000	190,000
228,663	NET	324,600	654,820	491,030	208,250	208,430	208,640	208,830
Green Deal Revenue Project - Cost Centre 0369								
5,605	Supplies and Services	0	0	0	0	0	0	0
(5,605)	Controllable Income	0	0	0	0	0	0	0
0	Net Controllable	0	0	0	0	0	0	0
0	NET	0	0	0	0	0	0	0
Decent Homes Revenue Work - Cost Centre 0370								
67,686	Premises Related Expenses	90,000	70,000	70,000	70,000	70,000	70,000	70,000
(67,686)	Controllable Income	(90,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
0	Net Controllable	0	0	0	0	0	0	0
0	NET	0	0	0	0	0	0	0
228,663	NET	324,600	654,820	491,030	208,250	208,430	208,640	208,830
PROGRAMME AREA HOME IMPROVEMENT AGENCY Cost Centre 0362								
99,411	Employee Expenses	104,120	113,740	106,020	108,930	110,070	111,220	112,380
2,886	Premises Related Expenses	7,670	8,050	7,740	7,960	8,190	8,420	8,660
6,950	Transport Related Expenses	7,720	3,120	3,150	3,190	3,230	3,270	3,320
11,055	Supplies and Services	16,300	21,960	11,960	11,960	11,960	11,960	11,960
0	Agency & Contracted Services	0	0	0	0	0	0	0
(44,436)	Controllable Income	(37,270)	(24,410)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
75,866	Net Controllable	98,540	122,460	115,870	119,040	120,450	121,870	123,320
22,882	Central and Departmental Support	29,760	16,320	21,520	21,840	22,020	22,210	22,410
0	Recharge Income	0	0	0	0	0	0	0
98,748	NET	128,300	138,780	137,390	140,880	142,470	144,080	145,730

HOUSING (GENERAL FUND) BUDGETS 2014/15 TO 2019/20

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA								
CONTRIBUTION TO HOUSING REVENUE ACCOUNT								
Cost Centres 0371/0374/0376								
310,147	Homelessness	359,420	361,950	377,420	384,070	386,930	389,860	392,840
161,710	Maintenance of Grassed Areas	165,740	164,920	167,210	168,910	170,620	172,330	174,060
8,000	Social Service Use of Communal Rooms	8,000	8,000	8,000	8,000	8,000	8,000	8,000
8,000	General Fund use of Community Rooms	8,000	8,000	8,000	8,000	8,000	8,000	8,000
50,170	Private Sector Initiatives	48,330	50,250	50,560	52,520	53,030	53,570	54,100
20,038	Tenant Participation	20,920	23,300	23,500	23,710	23,920	24,120	24,340
12,569	Careline charge	13,740	12,690	12,820	12,950	13,070	13,210	13,340
570,634	NET	624,150	629,110	647,510	658,160	663,570	669,090	674,680
PROGRAMME AREA - PRIVATE HOUSING ADMINISTRATION								
Cost Centre 0262								
107,679	Employee Expenses	83,650	91,350	116,340	119,710	120,940	122,170	123,420
1,968	Premises Related Expenditure	5,050	5,490	5,280	5,430	5,580	5,740	5,900
2,399	Transport Related Expenses	3,100	1,850	1,870	1,890	1,910	1,930	1,950
6,294	Supplies and Services	11,100	7,590	10,100	10,110	10,120	10,130	10,140
(8,409)	Controllable Income	(2,600)	(13,980)	(37,450)	(38,470)	(38,840)	(39,210)	(39,580)
109,931	Net Controllable	100,300	92,300	96,140	98,670	99,710	100,760	101,830
11,837	Central and Departmental Support	10,960	22,580	21,940	22,330	22,450	22,600	22,740
(15,780)	Recharge Income	(15,940)	(15,940)	(16,100)	(16,260)	(16,420)	(16,580)	(16,750)
105,988	NET	95,320	98,940	101,980	104,740	105,740	106,780	107,820

SUMMARY SUBJECTIVE ANALYSIS

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
	Expenditure							
207,090	Employee Expenses	187,770	205,090	222,360	228,640	231,010	233,390	235,800
4,854	Premises Related Expenses	12,720	13,540	13,020	13,390	13,770	14,160	14,560
9,349	Transport Expenses	10,820	4,970	5,020	5,080	5,140	5,200	5,270
101,976	Supplies & Services	128,020	107,650	102,660	102,730	102,800	102,870	102,940
0	Agency & Contracted Services	0	0	0	0	0	0	0
61,699	Central and Departmental Support	67,720	63,400	68,370	69,620	70,200	70,840	71,470
1,140	Customer Service Charges	1,400	1,080	1,060	1,020	1,030	1,040	1,050
211,083	Asset Charges	307,000	637,000	473,000	190,000	190,000	190,000	190,000
570,634	Contributions to H.R.A.	624,150	629,110	647,510	658,160	663,570	669,090	674,680
1,167,825	Total Expenditure	1,339,600	1,661,840	1,533,000	1,268,640	1,277,520	1,286,590	1,295,770
	Income							
(130,136)	Fees & Charges	(129,870)	(108,390)	(120,450)	(121,470)	(121,840)	(122,210)	(122,580)
(15,780)	Recharges	(15,940)	(15,940)	(16,100)	(16,260)	(16,420)	(16,580)	(16,750)
(145,916)	Total Income	(145,810)	(124,330)	(136,550)	(137,730)	(138,260)	(138,790)	(139,330)
1,021,909	NET EXPENDITURE	1,193,790	1,537,510	1,396,450	1,130,910	1,139,260	1,147,800	1,156,440

**LEISURE, CULTURE and TOURISM PORTFOLIO
BUDGETS 2014/15 & 2015/16 ONWARDS**

SUMMARY

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
1,918,081	Sport and Recreation	1,599,640	1,698,840	1,664,730	1,456,410	1,480,770	1,481,090	1,482,770
3,177	Strategic Leisure	0	0	0	0	0	0	0
3,982	Cultural Management	0	0	0	0	0	0	0
1,339,633	Cultural Facilities	1,461,670	1,492,780	1,387,190	1,387,680	1,407,390	1,421,680	1,436,600
335,316	Tourism, Festival and Events	310,740	333,990	312,780	319,220	322,820	326,220	329,770
3,171,449	Markets and Market Hall	(283,660)	(304,800)	(322,510)	(326,790)	(330,070)	(334,840)	(338,100)
57,738	Coach Station	45,960	47,040	49,370	50,910	52,520	54,180	55,910
6,829,376	TOTAL NET EXPENDITURE	3,134,350	3,267,850	3,091,560	2,887,430	2,933,430	2,948,330	2,966,950
	LESS 2013/14 Carry Forwards (Leisure Centres: uniforms) sub-total		(7,000)					
	LESS 2014/15 Original		3,260,850	(3,134,350)	(3,134,350)	(3,134,350)	(3,134,350)	(3,134,350)
	Increased/(Decreased) Requirements		(3,134,350)	126,500	(246,920)	(200,920)	(186,020)	(167,400)
			4.0%	-1.4%	-7.9%	-6.4%	-5.9%	-5.3%

**LEISURE, CULTURE and TOURISM PORTFOLIO
BUDGETS 2014/15 & 2015/16 ONWARDS**

ANNEXE 1B

CONTROLLABLE and NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
CONTROLLABLE BUDGETS								
1,217,065	Sport and Recreation	885,540	1,024,360	1,028,040	776,350	804,240	803,140	803,090
42,418	Strategic Leisure	0	0	0	0	0	0	0
36,765	Cultural Management	57,750	57,920	59,570	61,620	62,250	62,880	63,520
909,015	Cultural Facilities	1,021,680	974,440	850,160	882,610	901,310	914,480	928,210
287,555	Tourism, Festival and Events	255,250	284,420	267,620	273,650	276,980	280,070	283,280
(201,405)	Markets and Market Hall	(418,770)	(406,550)	(417,120)	(420,870)	(424,240)	(429,290)	(432,950)
29,343	Coach Station	17,330	24,600	26,930	28,430	30,010	31,650	33,350
2,320,756	TOTAL NET EXPENDITURE	1,818,780	1,959,190	1,815,200	1,601,790	1,650,550	1,662,930	1,678,500
NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES								
240,883	Sport and Recreation	250,620	213,400	181,710	184,820	186,040	187,480	189,240
62,475	Strategic Leisure	61,020	43,890	41,290	42,190	42,700	43,230	43,720
528	Cultural Management	530	4,340	4,350	4,450	4,470	4,520	4,570
162,305	Cultural Facilities	171,960	127,580	121,410	123,670	124,680	125,800	126,990
38,221	Tourism, Festival and Events	45,950	40,030	35,620	36,030	36,300	36,610	36,950
226,996	Markets and Market Hall	236,280	167,660	166,010	170,410	172,550	174,390	176,190
8,126	Coach Station	8,360	2,170	2,170	2,210	2,240	2,260	2,290
739,534	TOTAL INTERNAL RECHARGES	774,720	599,070	552,560	563,780	568,980	574,290	579,950
NON-CONTROLLABLE BUDGETS - ASSET CHARGES								
462,269	Sport and Recreation	463,480	463,290	457,260	497,550	492,820	492,820	492,820
287,936	Cultural Facilities	292,500	390,760	415,620	381,400	381,400	381,400	381,400
9,540	Tourism, Festival and Events	9,540	9,540	9,540	9,540	9,540	9,540	9,540
3,277,518	Markets and Market Hall	47,350	47,410	46,760	46,270	45,910	45,680	45,580
20,269	Coach Station	20,270	20,270	20,270	20,270	20,270	20,270	20,270
4,057,532	TOTAL ASSET CHARGES	833,140	931,270	949,450	955,030	949,940	949,710	949,610
NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGEABLE INCOME								
(2,136)	Sport and Recreation	0	-2,210	-2,280	-2,310	-2,330	-2,350	-2,380
(101,716)	Strategic Leisure	-61,020	-43,890	-41,290	-42,190	-42,700	-43,230	-43,720
(33,311)	Cultural Management	-58,280	-62,260	-63,920	-66,070	-66,720	-67,400	-68,090
(19,623)	Cultural Facilities	-24,470	0	0	0	0	0	0
(131,660)	Markets and Market Hall	-148,520	-113,320	-118,160	-122,600	-124,290	-125,620	-126,920
-288,446	TOTAL RECHARGEABLE INCOME	-292,290	-221,680	-225,650	-233,170	-236,040	-238,600	-241,110
TOTAL BUDGETS								
1,918,081	Sport and Recreation	1,599,640	1,698,840	1,664,730	1,456,410	1,480,770	1,481,090	1,482,770
3,177	Strategic Leisure	0	0	0	0	0	0	0
3,982	Cultural Management	0	0	0	0	0	0	0
1,339,633	Cultural Facilities	1,461,670	1,492,780	1,387,190	1,387,680	1,407,390	1,421,680	1,436,600
335,316	Tourism, Festival and Events	310,740	333,990	312,780	319,220	322,820	326,220	329,770
3,171,449	Markets and Market Hall	-283,660	-304,800	-322,510	-326,790	-330,070	-334,840	-338,100
57,738	Coach Station	45,960	47,040	49,370	50,910	52,520	54,180	55,910
6,829,376	TOTAL BUDGETS	3,134,350	3,267,850	3,091,560	2,887,430	2,933,430	2,948,330	2,966,950

**LEISURE, CULTURE and TOURISM PORTFOLIO
BUDGETS 2014/15 & 2015/16 ONWARDS**

ANNEXE 2

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA - SPORT and RECREATION								
Queen's Park Sports Centre - Cost Centres 0502/0932/0934/0940/0941/0943								
884,111	Employee Expenses	774,480	829,970	855,900	872,910	881,270	889,710	898,270
554,536	Premises Related Expenses	545,590	549,530	588,830	452,970	471,550	491,310	512,320
1,329	Transport Related Expenses	1,350	750	760	760	770	780	790
299,095	Supplies and Services	333,190	349,560	351,340	352,390	385,470	388,630	391,840
70,625	Contracted Services	55,910	57,450	61,630	62,210	62,830	63,460	64,100
(1,070,168)	Controllable Income	(1,095,690)	(1,185,000)	(1,218,890)	(1,346,240)	(1,381,170)	(1,417,090)	(1,454,030)
739,528	Net Controllable	614,830	602,260	639,570	395,000	420,720	416,800	413,290
108,394	Central and Departmental Support	115,400	99,830	85,620	86,960	87,540	88,080	88,910
245,869	Asset Charges	245,870	245,870	245,870	280,490	275,760	275,760	275,760
(2,136)	Rechargeable Income	0	(2,210)	(2,280)	(2,310)	(2,330)	(2,350)	(2,380)
1,091,655	NET	976,100	945,750	968,780	760,140	781,690	778,290	775,580
Staveley Healthy Living Centre - Cost Centres 0505/0506/0507/0509/0950								
669,452	Employee Expenses	596,040	642,810	679,520	699,090	706,140	713,310	720,560
358,073	Premises Related Expenses	380,120	368,220	383,700	399,990	417,260	435,610	455,100
2,533	Transport Related Expenses	2,200	1,500	1,520	1,530	1,540	1,560	1,580
324,604	Supplies and Services	328,010	356,010	357,670	356,800	358,030	359,270	360,520
57,287	Contracted Services	44,750	45,750	49,080	49,550	50,050	50,550	51,060
(1,127,673)	Controllable Income	(1,121,810)	(1,104,300)	(1,135,760)	(1,161,060)	(1,185,190)	(1,209,900)	(1,235,210)
284,276	Net Controllable	229,310	309,990	335,730	345,900	347,830	350,400	353,610
90,557	Central and Departmental Support	95,950	92,530	79,210	80,460	80,950	81,680	82,440
216,400	Asset Charges	217,610	217,420	211,390	217,060	217,060	217,060	217,060
591,233	NET	542,870	619,940	626,330	643,420	645,840	649,140	653,110
Sports Development/Health Development projects - Cost Centres 0565/0206								
6,855	Employee Expenses	15,400	23,740	25,240	22,990	23,230	23,470	23,720
0	Premises Related Expenses	0	200	200	200	200	200	200
79	Transport Related Expenses	0	500	500	460	460	470	470
18,063	Supplies and Services	19,100	20,580	20,800	20,800	20,800	20,800	20,800
(747)	Controllable Income	0	(7,340)	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)
24,250	Net Controllable	34,500	37,680	37,740	35,450	35,690	35,940	36,190
3,058	Central and Departmental Support	2,630	2,380	2,210	2,250	2,260	2,280	2,310
27,308	NET	37,130	40,060	39,950	37,700	37,950	38,220	38,500
Leisure Legacy project - Cost Centre 1440								
7,548	Employee Expenses	6,900	4,430	0	0	0	0	0
171,463	Supplies and Services	0	70,000	15,000	0	0	0	0
(10,000)	Controllable Income	0	0	0	0	0	0	0
169,011	Net Controllable	6,900	74,430	15,000	0	0	0	0
38,874	Central and Departmental Support	36,640	18,660	14,670	15,150	15,290	15,440	15,580
207,885	NET	43,540	93,090	29,670	15,150	15,290	15,440	15,580
1,918,081	TOTAL SPORT AND RECREATION	1,599,640	1,698,840	1,664,730	1,456,410	1,480,770	1,481,090	1,482,770
PROGRAMME AREA - STRATEGIC LEISURE								
Strategic Leisure - Cost Centre 0562								
40,081	Employee Expenses	0	0	0	0	0	0	0
1,098	Transport Related Expenses	0	0	0	0	0	0	0
1,239	Supplies and Services	0	0	0	0	0	0	0
42,418	Net Controllable	0	0	0	0	0	0	0
62,475	Central and Departmental Support	61,020	43,890	41,290	42,190	42,700	43,230	43,720
(101,716)	Rechargeable Income	(61,020)	(43,890)	(41,290)	(42,190)	(42,700)	(43,230)	(43,720)
3,177	TOTAL STRATEGIC LEISURE	0	0	0	0	0	0	0

**LEISURE, CULTURE and TOURISM PORTFOLIO
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ANNEXE 2

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
PROGRAMME AREA - CULTURAL MANAGEMENT								
Cultural and Visitor Services Manager - Cost Centre 0530								
36,668	Employee Expenses	57,250	57,720	59,370	61,420	62,050	62,680	63,320
97	Supplies and Services	500	200	200	200	200	200	200
36,765	Net Controllable	57,750	57,920	59,570	61,620	62,250	62,880	63,520
528	Central and Departmental Support	530	4,340	4,350	4,450	4,470	4,520	4,570
(33,311)	Rechargeable Income	(58,280)	(62,260)	(63,920)	(66,070)	(66,720)	(67,400)	(68,090)
3,982	TOTAL CULTURAL MANAGEMENT	0	0	0	0	0	0	0

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
PROGRAMME AREA - CULTURAL FACILITIES								
Revolution House/Museum - Cost Centres 0535/0536/0537								
135,474	Employee Expenses	124,990	161,800	107,960	110,820	111,950	113,090	114,250
74,906	Premises Related Expenses	78,450	76,660	78,050	79,360	80,780	82,210	83,750
(67)	Transport Related Expenses	920	220	820	820	820	820	820
85,010	Supplies and Services	31,580	25,030	26,730	26,960	32,200	32,450	32,710
7,254	Contracted Services	7,290	7,470	8,040	8,120	8,200	8,280	8,360
(71,249)	Controllable Income	(10,330)	(9,080)	(4,150)	(4,150)	(4,150)	(4,150)	(4,150)
231,328	Net Controllable	232,900	262,100	217,450	221,930	229,800	232,700	236,740
41,095	Central and Departmental Support	45,210	36,610	31,170	31,890	32,180	32,500	32,830
45,645	Asset Charges	45,640	71,220	71,220	67,520	67,520	67,520	67,520
318,068	NET	323,750	369,930	319,840	321,340	329,500	332,720	336,090
Winding Wheel - Cost Centres 0539/0540/0947								
407,730	Employee Expenses	362,710	329,730	368,980	376,800	381,120	384,960	388,820
135,045	Premises Related Expenses	138,990	136,790	144,260	148,810	153,680	158,850	164,370
865	Transport Related Expenses	2,160	850	850	860	860	860	870
463,267	Supplies and Services	439,730	441,630	463,040	463,120	463,190	463,270	463,350
26,237	Contracted Services	26,010	26,940	29,020	29,300	29,600	29,900	30,200
(709,769)	Controllable Income	(573,280)	(583,280)	(699,960)	(702,720)	(705,590)	(708,530)	(711,560)
323,375	Net Controllable	396,320	352,660	306,190	316,170	322,860	329,310	336,050
49,044	Central and Departmental Support	48,540	41,340	40,940	41,650	41,950	42,290	42,650
123,024	Asset Charges	123,760	123,020	139,720	109,200	109,200	109,200	109,200
(19,623)	Rechargeable Income	(24,470)	0	0	0	0	0	0
475,820	NET	544,150	517,020	486,850	467,020	474,010	480,800	487,900
Arts Development - Cost Centre 0542								
28,554	Employee Expenses	28,260	16,750	16,910	17,340	17,520	17,700	17,880
41	Transport Related Expenses	200	0	0	0	0	0	0
21,841	Supplies and Services	30,410	20,410	20,410	20,410	20,410	20,410	20,410
50,436	Net Controllable	58,870	37,160	37,320	37,750	37,930	38,110	38,290
6,629	Central and Departmental Support	6,630	1,020	900	900	910	910	920
57,065	NET	65,500	38,180	38,220	38,650	38,840	39,020	39,210
Grant Aid - Community Facilities - Cost Centre 0557								
3,384	Supplies and Services	3,750	0	0	0	0	0	0
Swanwick Memorial Hall - Cost Centre 0552								
2,485	Premises Related Expenses	2,510	2,470	2,490	2,500	2,510	2,520	2,530
102	Supplies and Services	0	0	0	0	0	0	0
2,587	Net Controllable	2,510	2,470	2,490	2,500	2,510	2,520	2,530
4,919	Asset Charges	4,920	4,920	4,920	4,920	4,920	4,920	4,920
7,506	NET	7,430	7,390	7,410	7,420	7,430	7,440	7,450

**LEISURE, CULTURE and TOURISM PORTFOLIO
BUDGETS 2014/15 & 2015/16 ONWARDS**

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2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
Hasland Village Hall - Cost Centre 0553								
13,708	Employee Expenses	19,200	32,470	32,500	33,120	33,460	33,800	34,150
23,434	Premises Related Expenses	28,780	28,220	28,680	29,410	30,160	30,970	31,810
24,611	Supplies and Services	5,580	3,240	3,230	3,230	3,230	3,230	3,230
1,679	Contracted Services	1,730	1,840	1,980	2,000	2,020	2,040	2,060
(45,978)	Controllable Income	(16,380)	(20,700)	(21,500)	(22,120)	(22,770)	(23,430)	(24,110)
17,454	Net Controllable	38,910	45,070	44,890	45,640	46,100	46,610	47,140
9,039	Central and Departmental Support	11,510	1,060	1,060	1,090	1,110	1,120	1,120
5,188	Asset Charges	8,520	8,710	8,710	8,710	8,710	8,710	8,710
31,681	NET	58,940	54,840	54,660	55,440	55,920	56,440	56,970
Rest Rooms - Cost Centre 0554								
28,934	Premises Related Expenses	29,180	29,180	29,250	29,300	29,360	29,430	29,490
(20)	Supplies and Services	0	0	0	0	0	0	0
28,914	Net Controllable	29,180	29,180	29,250	29,300	29,360	29,430	29,490
3,046	Central and Departmental Support	1,820	4,420	4,430	4,560	4,610	4,660	4,700
17,746	Asset Charges	18,250	18,780	18,780	18,780	18,780	18,780	18,780
49,706	NET	49,250	52,380	52,460	52,640	52,750	52,870	52,970

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
Market Hall Assembly Rooms - Cost Centre 0582								
3,259	Employee Expenses	3,840	19,280	19,700	20,090	20,310	20,540	20,770
35,208	Supplies and Services	47,770	53,700	53,730	53,810	53,890	53,980	54,070
(5,935)	Controllable Income	(12,600)	(20,100)	(20,660)	(21,100)	(21,550)	(22,010)	(22,490)
32,532	Net Controllable	39,010	52,880	52,770	52,800	52,650	52,510	52,350
9,017	Central and Departmental Support	11,260	4,350	4,310	4,410	4,470	4,500	4,560
41,549	NET	50,270	57,230	57,080	57,210	57,120	57,010	56,910
Pomegranate Theatre - Cost Centres 1200/1210/1230								
361,141	Employee Expenses	303,950	292,630	322,940	329,790	333,420	336,570	339,780
85,256	Premises Related Expenses	86,120	84,790	89,380	91,870	94,520	97,340	100,330
420	Transport Related Expenses	860	50	50	50	50	50	50
591,188	Supplies and Services	417,880	508,000	556,410	566,470	566,530	566,600	566,670
15,137	Contracted Services	15,040	15,670	16,880	17,050	17,220	17,390	17,560
(834,137)	Controllable Income	(603,620)	(708,220)	(825,860)	(828,710)	(831,640)	(834,660)	(837,770)
219,005	Net Controllable	220,230	192,920	159,800	176,520	180,100	183,290	186,620
44,435	Central and Departmental Support	46,990	38,780	38,600	39,170	39,450	39,820	40,210
91,414	Asset Charges	91,410	164,110	172,270	172,270	172,270	172,270	172,270
354,854	NET	358,630	395,810	370,670	387,960	391,820	395,380	399,100
1,339,633	TOTAL CULTURAL FACILITIES	1,461,670	1,492,780	1,387,190	1,387,680	1,407,390	1,421,680	1,436,600
PROGRAMME AREA - TOURISM, FESTIVAL and EVENTS								
Tourism Publicity - Cost Centre 0520								
10,750	Employee Expenses	7,760	20,140	33,570	34,940	35,620	35,980	36,340
56	Transport Related Expenses	0	0	0	0	0	0	0
41,502	Supplies and Services	39,250	41,070	40,020	40,020	40,020	40,020	40,020
(3,492)	Controllable Income	0	0	0	0	0	0	0
48,816	Net Controllable	47,010	61,210	73,590	74,960	75,640	76,000	76,360
7,773	Central and Departmental Support	13,530	6,820	6,840	7,060	7,120	7,190	7,260
56,589	NET	60,540	68,030	80,430	82,020	82,760	83,190	83,620

**LEISURE, CULTURE and TOURISM PORTFOLIO
BUDGETS 2014/15 & 2015/16 ONWARDS**

ANNEXE 2

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
Visitor Information Centre - Cost Centre 0534								
143,732	Employee Expenses	123,580	122,910	115,040	118,290	119,480	120,660	121,870
32,436	Premises Related Expenses	34,680	33,960	34,970	36,030	37,130	38,280	39,500
346	Transport Related Expenses	500	450	450	450	450	460	460
27,053	Supplies and Services	28,950	51,240	28,660	28,700	28,740	28,780	28,820
8,664	Contracted Services	8,750	8,970	9,660	9,760	9,850	9,950	10,050
(57,145)	Controllable Income	(54,670)	(59,710)	(56,310)	(56,310)	(56,310)	(56,310)	(56,310)
155,086	Net Controllable	141,790	157,820	132,470	136,920	139,340	141,820	144,390
26,877	Central and Departmental Support	28,730	29,390	24,740	25,050	25,220	25,430	25,660
9,540	Asset Charges	9,540	9,540	9,540	9,540	9,540	9,540	9,540
191,503	NET	180,060	196,750	166,750	171,510	174,100	176,790	179,590
Arts and Market Festival/Chesterfield Marathon - Cost Centres 0527/0528								
10,665	Supplies and Services	12,180	13,720	11,720	11,720	11,720	11,720	11,720
0	Contracted Services	0	1,760	1,800	1,800	1,820	1,840	1,860
(2,265)	Controllable Income	(2,250)	0	0	0	0	0	0
8,400	Net Controllable	9,930	15,480	13,520	13,520	13,540	13,560	13,580
357	Central and Departmental Support	390	380	390	390	400	400	400
8,757	NET	10,320	15,860	13,910	13,910	13,940	13,960	13,980
Illuminations/Entertainments/Fireworks - Cost Centres 0543/0544/0545/0548								
2,301	Premises Related Expenses	3,400	2,400	2,580	2,780	2,980	3,200	3,450
75,892	Supplies and Services	66,330	59,970	57,920	57,930	57,940	57,950	57,960
(2,940)	Controllable Income	(13,210)	(12,460)	(12,460)	(12,460)	(12,460)	(12,460)	(12,460)
75,253	Net Controllable	56,520	49,910	48,040	48,250	48,460	48,690	48,950
3,214	Central and Departmental Support	3,300	3,440	3,650	3,530	3,560	3,590	3,630
78,467	NET	59,820	53,350	51,690	51,780	52,020	52,280	52,580
335,316	TOTAL TOURISM, FESTIVAL and E	310,740	333,990	312,780	319,220	322,820	326,220	329,770

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA - MARKETS and MARKET HALL								
Chesterfield Open Market - Cost Centre 0100								
148,671	Employee Expenses	151,430	157,690	164,310	167,770	170,490	172,230	173,990
187,620	Premises Related Expenses	193,290	204,850	203,920	207,670	211,580	215,620	219,810
2,958	Transport Related Expenses	2,810	2,810	2,810	2,820	2,830	2,840	2,860
37,855	Supplies and Services	35,190	30,380	35,350	35,360	35,370	35,380	35,390
8,188	Contracted Services	8,270	8,270	8,350	8,430	8,510	8,600	8,690
(600,694)	Controllable Income	(642,210)	(611,710)	(628,370)	(646,830)	(665,040)	(685,040)	(704,350)
(215,402)	Net Controllable	(251,220)	(207,710)	(213,630)	(224,780)	(236,260)	(250,370)	(263,610)
79,814	Central and Departmental Support	80,510	51,120	49,010	50,690	51,570	52,120	52,670
47,390	Asset Charges	46,520	46,520	45,870	45,380	45,020	44,790	44,690
(88,198)	NET	(124,190)	(110,070)	(118,750)	(128,710)	(139,670)	(153,460)	(166,250)
Staveley Open Market - Cost Centre 0101								
3,846	Premises Related Expenses	3,830	4,130	4,260	4,420	4,590	4,760	4,950
3,500	Supplies and Services	3,000	3,000	2,000	1,000	0	0	0
(284)	Controllable Income	(370)	(380)	(280)	(290)	(300)	(310)	(320)
7,062	Net Controllable	6,460	6,750	5,980	5,130	4,290	4,450	4,630
326	Asset Charges	830	890	890	890	890	890	890
7,388	NET	7,290	7,640	6,870	6,020	5,180	5,340	5,520

**LEISURE, CULTURE and TOURISM PORTFOLIO
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ANNEXE 2

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
Speciality Markets and Car Boot - Cost Centres 0105/0107								
406	Employee Expenses	440	440	450	460	460	470	470
0	Premises Related Expenses	240	0	0	0	0	0	0
6,615	Supplies and Services	6,940	6,640	6,640	6,640	6,640	6,640	6,640
(24,425)	Controllable Income	(29,170)	(26,710)	(27,510)	(28,330)	(29,180)	(30,050)	(30,950)
(17,404)	Net Controllable	(21,870)	(19,630)	(20,420)	(21,230)	(22,080)	(22,940)	(23,840)
9,510	Central and Departmental Support	11,910	9,870	11,270	11,710	11,850	11,980	12,100
(7,894)	NET	(9,960)	(9,760)	(9,150)	(9,520)	(10,230)	(10,960)	(11,740)
Market Hall - Cost Centre 0102								
62,650	Employee Expenses	71,420	71,870	76,720	79,350	80,140	80,930	81,750
98,217	Premises Related Expenses	186,500	168,480	175,500	182,200	189,340	196,930	205,020
10,077	Supplies and Services	5,860	10,470	10,600	10,710	10,820	10,930	11,040
19,746	Contracted Services	34,570	35,510	37,670	38,040	38,420	38,800	39,180
(258,134)	Controllable Income	(547,140)	(540,660)	(566,020)	(570,430)	(570,430)	(570,430)	(570,430)
(67,444)	Net Controllable	(248,790)	(254,330)	(265,530)	(260,130)	(251,710)	(242,840)	(233,440)
92,140	Central and Departmental Support	92,040	62,760	64,060	65,550	66,350	67,090	67,810
3,229,802	Asset Charges	0	0	0	0	0	0	0
3,254,498	NET	(156,750)	(191,570)	(201,470)	(194,580)	(185,360)	(175,750)	(165,630)
Markets Administration - Cost Centre 0104								
85,511	Employee Expenses	91,790	60,750	70,430	73,960	75,210	75,970	76,740
2,772	Premises Related Expenses	2,860	5,740	4,170	4,300	4,430	4,560	4,690
102	Transport Related Expenses	0	0	0	0	0	0	0
3,398	Supplies and Services	2,000	1,880	1,880	1,880	1,880	1,880	1,880
91,783	Net Controllable	96,650	68,370	76,480	80,140	81,520	82,410	83,310
45,532	Central and Departmental Support	51,820	43,910	41,670	42,460	42,780	43,200	43,610
(131,660)	Rechargeable Income	(148,520)	(113,320)	(118,160)	(122,600)	(124,290)	(125,620)	(126,920)
5,655	NET	(50)	(1,040)	(10)	0	10	(10)	0
3,171,449	TOTAL MARKETS and MARKET HA	(283,660)	(304,800)	(322,510)	(326,790)	(330,070)	(334,840)	(338,100)
PROGRAMME AREA - COACH STATION								
Coach Station - Cost Centre 0085								
36,699	Premises Related Expenses	37,600	37,960	39,020	40,100	41,240	42,450	43,710
7,264	Supplies and Services	7,340	7,790	8,000	8,220	8,450	8,680	8,910
20,510	Contracted Services	18,890	19,350	20,410	20,610	20,820	21,020	21,230
(35,130)	Controllable Income	(46,500)	(40,500)	(40,500)	(40,500)	(40,500)	(40,500)	(40,500)
29,343	Net Controllable	17,330	24,600	26,930	28,430	30,010	31,650	33,350
8,126	Central and Departmental Support	8,360	2,170	2,170	2,210	2,240	2,260	2,290
20,269	Asset Charges	20,270	20,270	20,270	20,270	20,270	20,270	20,270
57,738	TOTAL COACH STATION	45,960	47,040	49,370	50,910	52,520	54,180	55,910

**LEISURE, CULTURE and TOURISM PORTFOLIO
BUDGETS 2014/15 & 2015/16 ONWARDS**

ANNEXE 3

SUBJECTIVE ANALYSIS

2013/14 Actual £	Description	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
	Expenditure							
3,046,302	Employee Expenses	2,739,120	2,845,130	2,949,540	3,019,140	3,051,870	3,082,070	3,112,680
453,591	Premises Repairs and Maintenance	468,390	480,640	480,640	428,010	428,010	428,010	428,010
591,315	Energy and Water	675,300	645,850	710,500	649,850	692,820	738,860	788,260
395,904	Rent and Rates	412,400	414,860	420,390	432,980	445,980	459,360	473,130
131,161	Refuse Charges	133,630	140,490	140,810	142,790	144,820	146,900	149,040
54,589	Other (mainly Insurance)	62,420	51,740	56,920	58,280	59,680	61,110	62,590
9,759	Transport Expenses	11,000	7,130	7,760	7,750	7,780	7,840	7,900
	Supplies & Services							
389,006	Equipment and Materials	331,570	346,130	358,610	360,360	362,150	364,000	365,900
621,265	Professional Serv/Coaching Fees	488,830	559,760	522,250	504,830	506,490	509,180	511,890
831,223	Artistes' Fees	641,170	716,220	808,150	808,150	808,150	808,150	808,150
166,491	Advertising and Publicity	196,270	192,530	177,760	177,760	177,760	177,760	177,760
97,090	Provisions	97,340	90,980	91,190	101,410	136,630	136,870	137,100
98,993	Other	109,360	168,900	113,390	113,860	114,350	114,860	115,380
235,328	Contracted Services	221,210	228,980	244,520	246,870	249,340	251,830	254,350
739,534	Central and Departmental Support	774,720	599,070	552,560	563,780	568,980	574,290	579,950
4,057,532	Asset Charges	833,140	931,270	949,450	955,030	949,940	949,710	949,610
1,919,083	TOTAL EXPENDITURE	8,195,870	8,419,680	8,584,440	8,570,850	8,704,750	8,810,800	8,921,700
	Income							
(96,595)	Government Grants applied	0	0	0	0	0	0	0
(143,322)	Contributions from Other Local Authorities	(127,630)	(121,380)	(101,890)	(101,890)	(101,890)	(101,890)	(101,890)
(468,582)	Sales	(422,220)	(431,370)	(494,640)	(497,980)	(501,420)	(504,960)	(508,620)
3,107,270	Fees & Charges	(2,996,150)	(3,155,080)	(3,381,170)	(3,436,570)	(3,492,630)	(3,550,670)	(3,609,730)
(917,025)	Rents	(1,088,520)	(1,097,780)	(1,148,790)	(1,182,510)	(1,205,270)	(1,228,680)	(1,252,800)
(127,372)	Other Income	(134,710)	(124,540)	(140,740)	(231,300)	(234,070)	(237,670)	(240,600)
(286,878)	Recharges General Fund	(291,350)	(221,000)	(225,010)	(232,520)	(235,380)	(237,930)	(240,440)
(1,568)	HRA	(940)	(680)	(640)	(650)	(660)	(670)	(670)
5,148,612	TOTAL INCOME	(5,061,520)	(5,151,830)	(5,492,880)	(5,683,420)	(5,771,320)	(5,862,470)	(5,954,750)
6,770,471	NET EXPENDITURE	3,134,350	3,267,850	3,091,560	2,887,430	2,933,430	2,948,330	2,966,950

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATION DEVELOPMENT

BUDGETS 2014/15, 2015/16, 2016/17, 2017/18, 2018/19 & 2019/20

SUMMARY

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
724,724	Financial Services	1,097,590	1,151,970	1,157,660	1,190,150	1,190,680	1,191,130	1,191,700
(13,147)	Concessionary Travel	(2,300)	(10,710)	(2,800)	(2,800)	(2,800)	(2,800)	(2,800)
4,666	HR & Payroll	410	(10,110)	(2,100)	(2,050)	(1,620)	(1,430)	(1,290)
1,490	Members/Employees Development	7,540	(8,770)	(5,670)	(5,930)	(5,810)	(5,740)	(5,620)
85,187	Legal Services	37,360	50,260	35,340	38,060	39,760	41,610	43,460
18,151	Servicing of Council Meetings	(46,680)	31,160	(1,440)	(1,440)	(1,410)	(1,430)	(1,950)
139,906	Support Services	80,160	124,110	109,670	127,310	140,940	146,940	152,790
(3)	Audit & Standards	(10)	40	(20)	(30)	0	10	0
1,304,269	Overview & Scrutiny	1,389,330	1,265,510	1,382,570	1,428,400	1,443,050	1,457,990	1,473,430
166,974	Elections & Electoral Registration	192,030	213,460	263,590	192,030	193,860	195,090	196,550
30,599	Emergency Planning	30,410	30,140	30,160	30,170	30,180	30,210	30,250
11,638	ICT	6,230	(9,070)	(2,830)	(2,730)	(1,790)	(1,620)	(1,220)
9,096	Corporate Health & Safety	10	(720)	4,830	4,960	5,050	5,090	5,090
27,154	Senior Management Team	15,070	46,870	8,140	8,000	8,030	8,030	8,050
528,074	Members	543,790	506,310	514,710	524,170	529,160	533,500	539,000
8,624	Twinning	13,610	10,310	10,110	10,190	10,240	10,270	10,310
105,808	Civic Services & Mayoral	106,910	101,310	102,060	103,940	104,710	104,550	105,500
2,414	Procurement	10	20	(10)	(10)	20	10	(10)
3,155,624	TOTAL NET EXPENDITURE	3,471,470	3,492,090	3,603,970	3,642,390	3,682,250	3,711,410	3,743,240
	Less 2013/14 Carry forward		(32,000)					
	Sub total		3,460,090					
	Less 2014/15 Original		3,471,470	3,471,470				
	Increase/(Decrease)		(11,380)	132,500				
	Increase/(Decrease) %		(0.3%)	3.8%				

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATION DEVELOPMENT
BUDGETS 2014/15, 2015/16, 2016/17, 2017/18, 2018/19 & 2019/20
CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
CONTROLLABLE BUDGETS								
1,115,987	Financial Services	1,844,900	1,806,320	1,894,870	1,944,820	1,951,540	1,958,280	1,965,070
(13,147)	Concessionary Travel	(2,300)	(10,710)	(2,800)	(2,800)	(2,800)	(2,800)	(2,800)
317,519	HR & Payroll	309,470	309,750	320,720	324,220	327,710	331,210	334,720
57,392	Members/Employees Development	68,430	97,430	72,060	72,770	72,770	72,770	72,770
372,249	Legal Services	419,040	402,050	345,880	359,140	364,700	369,740	374,810
235,498	Servicing of Council Meetings	184,790	214,720	178,930	187,670	191,570	193,600	195,640
933,517	Support Services	846,710	829,550	787,440	803,620	824,000	841,630	860,060
147,486	Audit & Standards	159,870	157,710	159,290	160,880	162,490	164,110	165,750
38,421	Overview & Scrutiny	41,830	36,260	40,880	42,010	42,410	42,810	43,220
81,390	Elections & Electoral Registration	98,160	108,700	159,200	83,720	83,740	83,760	83,780
15,960	Emergency Planning	16,260	16,260	16,260	16,260	16,260	16,260	16,260
740,539	ICT	754,930	755,000	760,960	770,430	777,620	784,850	792,150
91,623	Corporate Health & Safety	85,390	84,380	91,080	93,380	94,170	94,960	95,760
167,371	Senior Management Team	159,240	262,580	375,570	390,000	393,630	397,300	401,010
425,825	Members	431,310	429,040	436,680	443,750	448,170	451,110	455,170
5,413	Twinning	10,140	7,000	7,000	7,000	7,000	7,000	7,000
67,699	Civic Services & Mayoral	65,660	64,650	67,240	67,900	68,290	67,600	67,990
71,798	Procurement	39,460	82,980	92,100	94,090	95,030	95,970	96,910
4,872,540	TOTAL NET EXPENDITURE	5,533,290	5,653,670	5,803,360	5,858,860	5,918,300	5,970,160	6,025,270

NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES								
(391,263)	Financial Services	(747,310)	(654,350)	(737,210)	(754,670)	(760,860)	(767,150)	(773,370)
0	Concessionary Travel	0	0	0	0	0	0	0
(312,853)	HR & Payroll	(309,060)	(319,860)	(322,820)	(326,270)	(329,330)	(332,640)	(336,010)
(55,902)	Members/Employees Development	(60,890)	(106,200)	(77,730)	(78,700)	(78,580)	(78,510)	(78,390)
(287,062)	Legal Services	(381,680)	(351,790)	(310,540)	(321,080)	(324,940)	(328,130)	(331,350)
(217,347)	Servicing of Council Meetings	(231,470)	(183,560)	(180,370)	(189,110)	(192,980)	(195,030)	(197,590)
277,134	Support Services	(878,680)	(814,130)	(740,210)	(750,010)	(756,100)	(767,730)	(780,310)
(147,489)	Audit & Standards	(159,880)	(157,670)	(159,310)	(160,910)	(162,490)	(164,100)	(165,750)
1,265,848	Overview & Scrutiny	1,347,500	1,229,250	1,341,690	1,386,390	1,400,640	1,415,180	1,430,210
85,584	Elections & Electoral Registration	93,870	104,760	104,390	108,310	110,120	111,330	112,770
14,639	Emergency Planning	14,150	13,880	13,900	13,910	13,920	13,950	13,990
81,092	ICT	(772,260)	(798,990)	(796,590)	(805,960)	(807,070)	(814,130)	(821,030)
(82,527)	Corporate Health & Safety	(85,380)	(85,100)	(86,250)	(88,420)	(89,120)	(89,870)	(90,670)
(140,217)	Senior Management Team	(144,170)	(215,710)	(367,430)	(382,000)	(385,600)	(389,270)	(392,960)
102,249	Members	112,480	77,270	78,030	80,420	80,990	82,390	83,830
3,211	Twinning	3,470	3,310	3,110	3,190	3,240	3,270	3,310
38,109	Civic Services & Mayoral	41,250	36,660	34,820	36,040	36,420	36,950	37,510
(69,384)	Procurement	(39,450)	(82,960)	(92,110)	(94,100)	(95,010)	(95,960)	(96,920)
163,822	TOTAL INTERNAL RECHARGES	(2,197,510)	(2,305,190)	(2,294,630)	(2,322,970)	(2,336,750)	(2,359,450)	(2,382,730)

NON-CONTROLLABLE BUDGETS - ASSET CHARGES								
0	Financial Services	0	0	0	0	0	0	0
0	Concessionary Travel	0	0	0	0	0	0	0
0	HR & Payroll	0	0	0	0	0	0	0
0	Members/Employees Development	0	0	0	0	0	0	0
0	Legal Services	0	0	0	0	0	0	0
0	Servicing of Council Meetings	0	0	0	0	0	0	0
(1,070,745)	Support Services	112,130	108,690	62,440	73,700	73,040	73,040	73,040
0	Overview & Scrutiny	0	0	0	0	0	0	0
0	Elections & Electoral Registration	0	0	0	0	0	0	0
0	Emergency Planning	0	0	0	0	0	0	0
(809,993)	ICT	23,560	34,920	32,800	32,800	27,660	27,660	27,660
0	Corporate Health & Safety	0	0	0	0	0	0	0
0	Senior Management Team	0	0	0	0	0	0	0
0	Members	0	0	0	0	0	0	0
0	Twinning	0	0	0	0	0	0	0
0	Civic Services & Mayoral	0	0	0	0	0	0	0
0	Procurement	0	0	0	0	0	0	0
(1,880,738)	TOTAL ASSET CHARGES	135,690	143,610	95,240	106,500	100,700	100,700	100,700

**EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATION DEVELOPMENT
BUDGETS 2014/15, 2015/16, 2016/17, 2017/18, 2018/19 & 2019/20**

CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

		TOTAL BUDGETS						
724,724	Financial Services	1,097,590	1,151,970	1,157,660	1,190,150	1,190,680	1,191,130	1,191,700
(13,147)	Concessionary Travel	(2,300)	(10,710)	(2,800)	(2,800)	(2,800)	(2,800)	(2,800)
4,666	HR & Payroll	410	(10,110)	(2,100)	(2,050)	(1,620)	(1,430)	(1,290)
1,490	Members/Employees Development	7,540	(8,770)	(5,670)	(5,930)	(5,810)	(5,740)	(5,620)
85,187	Legal Services	37,360	50,260	35,340	38,060	39,760	41,610	43,460
18,151	Servicing of Council Meetings	(46,680)	31,160	(1,440)	(1,440)	(1,410)	(1,430)	(1,950)
139,906	Support Services	80,160	124,110	109,670	127,310	140,940	146,940	152,790
(3)	Audit & Standards	(10)	40	(20)	(30)	0	10	0
1,304,269	Overview & Scrutiny	1,389,330	1,265,510	1,382,570	1,428,400	1,443,050	1,457,990	1,473,430
166,974	Elections & Electoral Registration	192,030	213,460	263,590	192,030	193,860	195,090	196,550
30,599	Emergency Planning	30,410	30,140	30,160	30,170	30,180	30,210	30,250
11,638	ICT	6,230	(9,070)	(2,830)	(2,730)	(1,790)	(1,620)	(1,220)
9,096	Corporate Health & Safety	10	(720)	4,830	4,960	5,050	5,090	5,090
27,154	Senior Management Team	15,070	46,870	8,140	8,000	8,030	8,030	8,050
528,074	Members	543,790	506,310	514,710	524,170	529,160	533,500	539,000
8,624	Twinning	13,610	10,310	10,110	10,190	10,240	10,270	10,310
105,808	Civic Services & Mayoral	106,910	101,310	102,060	103,940	104,710	104,550	105,500
2,414	Procurement	10	20	(10)	(10)	20	10	(10)
3,155,624	TOTAL BUDGETS	3,471,470	3,492,090	3,603,970	3,642,390	3,682,250	3,711,410	3,743,240

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATIONAL DEVELOPMENT BUDGETS 2014/15 -2019/20

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £	
PROGRAMME AREA FINANCIAL SERVICES								
Accountancy - Cost Centres 0400/0401 & 0409								
399,194	Employee Expenses	455,920	381,260	451,570	466,520	471,230	475,950	480,680
659	Transport Related Expenses	700	600	700	700	700	700	700
31,195	Supplies and Services	35,300	38,590	35,740	36,410	37,090	37,800	38,530
46,670	Agency and Contracted Services - PPP	48,140	48,140	49,210	50,300	50,880	51,450	52,020
477,718	Net Controllable	540,060	468,590	537,220	553,930	559,900	565,900	571,930
96,274	Central and Departmental Support	108,580	107,240	117,040	119,790	120,750	122,120	123,530
(533,428)	Rechargeable Income	(649,660)	(558,730)	(643,260)	(662,460)	(668,690)	(675,420)	(682,110)
40,564	Net	(1,020)	17,100	11,000	11,260	11,960	12,600	13,350
Insurance - Cost Centres 0411								
26,338	Employee Expenses	24,540	24,730	25,680	26,060	26,340	26,620	26,900
21	Transport Related Expenses	100	100	100	100	100	100	100
977	Supplies and Services	1,940	1,390	1,940	1,940	1,940	1,940	1,940
27,336	Net Controllable	26,580	26,220	27,720	28,100	28,380	28,660	28,940
11,082	Central and Departmental Support	20,580	9,100	22,530	23,200	23,390	23,660	23,930
(36,085)	Rechargeable Income	(47,720)	(35,870)	(50,250)	(51,300)	(51,770)	(52,320)	(52,870)
2,333	Net	(560)	(550)	0	0	0	0	0
Corporate Financial Expenses & Pension Backfunding - Cost Centres 0410 & 0412								
476,645	Employee Expenses	1,134,830	1,179,290	1,184,400	1,216,810	1,216,810	1,216,810	1,216,810
110,908	Supplies and Services	120,210	109,000	122,480	123,110	123,750	124,400	125,060
587,553	Net Controllable	1,255,040	1,288,290	1,306,880	1,339,920	1,340,560	1,341,210	1,341,870
180,981	Central and Departmental Support	(60,270)	(67,090)	(60,790)	(60,790)	(60,790)	(60,790)	(60,790)
(110,087)	Rechargeable Income	(118,820)	(109,000)	(122,480)	(123,110)	(123,750)	(124,400)	(125,060)
658,447	Net	1,075,950	1,112,200	1,123,610	1,156,020	1,156,020	1,156,020	1,156,020
Transport Pensions - Cost Centres 0472								
23,380	Employee Expenses	23,220	23,220	23,050	22,870	22,700	22,510	22,330
23,380	Net Controllable	23,220	23,220	23,050	22,870	22,700	22,510	22,330
23,380	Net	23,220	23,220	23,050	22,870	22,700	22,510	22,330
724,724	TOTAL FINANCIAL SERVICES	1,097,590	1,151,970	1,157,660	1,190,150	1,190,680	1,191,130	1,191,700

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA CONCESSIONARY TRAVEL							
Concessionary Travel - Cost Centre 0473							
0	Supplies and Services	500	0	0	0	0	0
(13,147)	Income	(2,800)	(10,710)	(2,800)	(2,800)	(2,800)	(2,800)
(13,147)	Net Controllable	(2,300)	(10,710)	(2,800)	(2,800)	(2,800)	(2,800)
(13,147)	Net	(2,300)	(10,710)	(2,800)	(2,800)	(2,800)	(2,800)
(13,147)	TOTAL CONCESSIONARY TRAVEL	(2,300)	(10,710)	(2,800)	(2,800)	(2,800)	(2,800)

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATIONAL DEVELOPMENT BUDGETS 2014/15 -2019/20

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	
	Original £	Probable £						
PROGRAMME AREA								
HR & PAYROLL								
HR & Payroll - Cost Centres 0408/0436/0440								
52,690	Supplies and Services	42,320	42,600	52,690	53,080	53,480	53,890	54,310
265,393	Agency and Contracted Services - PPP	267,150	267,150	268,030	271,140	274,230	277,320	280,410
(564)	Controllable Income	0						
317,519	Net Controllable	309,470	309,750	320,720	324,220	327,710	331,210	334,720
57,643	Central and Departmental Support	63,240	61,280	58,590	59,730	60,290	60,840	61,370
(370,496)	Recharge Income	(372,300)	(381,140)	(381,410)	(386,000)	(389,620)	(393,480)	(397,380)
4,666	Net	410	(10,110)	(2,100)	(2,050)	(1,620)	(1,430)	(1,290)
4,666	TOTAL HR & PAYROLL	410	(10,110)	(2,100)	(2,050)	(1,620)	(1,430)	(1,290)

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA							
MEMBERS/EMPLOYEES DEVELOPMENT							
Members/Employee Development 0438/0477							
2,615	Supplies and Services	10,570	39,570	10,570	10,570	10,570	10,570
54,777	Agency and Contracted Services - PPP	57,860	57,860	61,490	62,200	62,200	62,200
57,392	Net Controllable	68,430	97,430	72,060	72,770	72,770	72,770
25,851	Central and Departmental Support	28,310	18,140	18,410	18,810	18,960	19,130
(81,753)	Recharge Income	(89,200)	(124,340)	(96,140)	(97,510)	(97,540)	(97,660)
1,490	Net	7,540	(8,770)	(5,670)	(5,930)	(5,810)	(5,620)
1,490	TOTAL MEMBERS/EMPLOYEES DEVELOPMENT	7,540	(8,770)	(5,670)	(5,930)	(5,810)	(5,620)

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATIONAL DEVELOPMENT BUDGETS 2014/15 -2019/20

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA							
LEGAL SERVICES							
Legal Services - Cost Centres 0427/0429/0431/0433							
336,882	Employee Expenses	401,710	372,030	321,350	332,420	336,350	339,750
867	Transport Related Expenses	810	510	510	510	510	510
89,403	Supplies and Services	65,200	81,610	71,340	72,150	72,990	73,850
64,383	Agency and Contracted Services - PPP	66,140	66,140	67,500	68,880	69,670	70,450
(119,286)	Income	(114,820)	(118,240)	(114,820)	(114,820)	(114,820)	(114,820)
372,249	Net Controllable	419,040	402,050	345,880	359,140	364,700	369,740
139,213	Central and Departmental Support	145,920	123,830	123,550	126,680	127,910	129,400
(426,275)	Rechargeable Income	(527,600)	(475,620)	(434,090)	(447,760)	(452,850)	(457,530)
85,187	Net	37,360	50,260	35,340	38,060	39,760	41,610
85,187	TOTAL LEGAL SERVICES	37,360	50,260	35,340	38,060	39,760	41,610

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATIONAL DEVELOPMENT BUDGETS 2014/15 -2019/20

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £	
PROGRAMME AREA SERVICING OF COUNCIL MEETINGS								
Servicing of Council Meetings - Cost Centre 0417								
209,024	Employee Expenses	168,820	195,040	161,020	169,490	173,110	174,850	176,590
327	Transport Related Expenses	200	200	200	200	200	200	200
26,147	Supplies and Services	15,770	19,480	17,710	17,980	18,260	18,550	18,850
235,498	Net Controllable	184,790	214,720	178,930	187,670	191,570	193,600	195,640
27,597	Central and Departmental Support	30,100	32,090	32,620	33,340	33,490	33,850	34,230
(244,944)	Rechargeable Income	(261,570)	(215,650)	(212,990)	(222,450)	(226,470)	(228,880)	(231,820)
18,151	Net	(46,680)	31,160	(1,440)	(1,440)	(1,410)	(1,430)	(1,950)
18,151	TOTAL COUNCIL MEETINGS	(46,680)	31,160	(1,440)	(1,440)	(1,410)	(1,430)	(1,950)

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £	
PROGRAMME AREA SUPPORT SERVICES								
Support Services- Cost Centres 0418/0566/0442/0443-0446/0441/0451/0478								
343,445	Employee Expenses	330,120	321,690	301,070	309,980	325,220	328,440	331,690
2,226	Transport Related Expenses	3,250	890	660	660	660	660	660
333,735	Premises Related Expenses	342,190	324,050	327,050	345,340	347,340	358,620	370,640
24,286	Supplies and Services	8,300	8,800	6,700	6,700	6,700	6,700	6,700
326,202	Agency and Contracted Services - PPP	317,760	317,960	296,060	285,040	288,180	291,310	294,470
(96,377)	Controllable Income	(154,910)	(143,840)	(144,100)	(144,100)	(144,100)	(144,100)	(144,100)
933,517	Net Controllable	846,710	829,550	787,440	803,620	824,000	841,630	860,060
165,388	Central and Departmental Support	175,840	158,910	154,430	157,660	159,300	161,520	163,860
(1,070,745)	Asset Charges	112,130	108,690	62,440	73,700	73,040	73,040	73,040
111,746	Rechargeable Income	(1,054,520)	(973,040)	(894,640)	(907,670)	(915,400)	(929,250)	(944,170)
139,906	NET	80,160	124,110	109,670	127,310	140,940	146,940	152,790
139,906	TOTAL SUPPORT SERVICES	80,160	124,110	109,670	127,310	140,940	146,940	152,790

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £	
PROGRAMME AREA AUDIT & STANDARDS								
Audit & Standards - Cost Centre 0407								
147,486	Supplies and Services	159,870	157,710	159,290	160,880	162,490	164,110	165,750
147,486	Net Controllable	159,870	157,710	159,290	160,880	162,490	164,110	165,750
(147,489)	Rechargeable Income	(159,880)	(157,670)	(159,310)	(160,910)	(162,490)	(164,100)	(165,750)
(3)	Net	(10)	40	(20)	(30)	0	10	0
(3)	TOTAL AUDIT & STANDARDS	(10)	40	(20)	(30)	0	10	0

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £	
PROGRAMME AREA OVERVIEW & SCRUTINY								
Overview & Scrutiny - Cost Centres 0437/0483/0432								
37,755	Employee Expenses	38,630	34,560	37,680	38,810	39,210	39,610	40,020
254	Transport Related Expenses	200	200	200	200	200	200	200
412	Supplies and Services	3,000	1,500	3,000	3,000	3,000	3,000	3,000
38,421	Net Controllable	41,830	36,260	40,880	42,010	42,410	42,810	43,220
1,265,848	Central and Departmental Support	1,347,500	1,229,250	1,341,690	1,386,390	1,400,640	1,415,180	1,430,210
1,304,269	Net	1,389,330	1,265,510	1,382,570	1,428,400	1,443,050	1,457,990	1,473,430
1,304,269	TOTAL OVERVIEW & SCRUTINY	1,389,330	1,265,510	1,382,570	1,428,400	1,443,050	1,457,990	1,473,430

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATIONAL DEVELOPMENT BUDGETS 2014/15 -2019/20

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA							
ELECTIONS & ELECTORAL REGISTRATION							
Elections & Electoral Registration - Cost Centres 0425/0426							
31,688	66,820	46,310	31,310	31,330	31,350	31,370	31,390
223							
50,866	31,840	62,890	128,390	52,890	52,890	52,890	52,890
(1,387)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
81,390	98,160	108,700	159,200	83,720	83,740	83,760	83,780
85,584	93,870	104,760	104,390	108,310	110,120	111,330	112,770
166,974	192,030	213,460	263,590	192,030	193,860	195,090	196,550
166,974	192,030	213,460	263,590	192,030	193,860	195,090	196,550

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA							
EMERGENCY PLANNING							
Emergency Planning - Cost Centres 0449							
15,960	16,260	16,260	16,260	16,260	16,260	16,260	16,260
15,960	16,260	16,260	16,260	16,260	16,260	16,260	16,260
14,639	14,150	13,880	13,900	13,910	13,920	13,950	13,990
30,599	30,410	30,140	30,160	30,170	30,180	30,210	30,250
30,599	30,410	30,140	30,160	30,170	30,180	30,210	30,250

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA							
ICT							
ICT - Cost Centres 0474							
309,659	322,120	322,190	324,060	326,120	328,240	330,410	332,650
431,558	432,810	432,810	436,900	444,310	449,380	454,440	459,500
(678)		0	0	0	0	0	0
740,539	754,930	755,000	760,960	770,430	777,620	784,850	792,150
68,744	79,000	65,780	72,030	74,080	75,340	76,360	77,430
(809,993)	23,560	34,920	32,800	32,800	27,660	27,660	27,660
12,348	(851,260)	(864,770)	(868,620)	(880,040)	(882,410)	(890,490)	(898,460)
11,638	6,230	(9,070)	(2,830)	(2,730)	(1,790)	(1,620)	(1,220)
11,638	6,230	(9,070)	(2,830)	(2,730)	(1,790)	(1,620)	(1,220)

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATIONAL DEVELOPMENT BUDGETS 2014/15 -2019/20

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA CORPORATE HEALTH & SAFETY							
Corporate Health & Safety - Cost Centres 0430							
80,154	69,140	70,170	74,830	77,130	77,920	78,710	79,510
2,425	2,100	1,100	2,100	2,100	2,100	2,100	2,100
9,044	14,150	13,110	14,150	14,150	14,150	14,150	14,150
91,623	85,390	84,380	91,080	93,380	94,170	94,960	95,760
5,551	6,010	7,620	7,080	7,200	7,230	7,310	7,360
(88,078)	(91,390)	(92,720)	(93,330)	(95,620)	(96,350)	(97,180)	(98,030)
9,096	10	(720)	4,830	4,960	5,050	5,090	5,090
9,096	10	(720)	4,830	4,960	5,050	5,090	5,090
9,096 TOTAL CORPORATE HEALTH & SAFE							

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA SENIOR MANAGEMENT TEAM							
Senior Management Team - Cost Centres 0420/0469							
143,367	133,560	237,060	349,070	363,500	367,130	370,800	374,510
745	700	1,400	1,400	1,400	1,400	1,400	1,400
23,259	24,980	24,120	25,100	25,100	25,100	25,100	25,100
167,371	159,240	262,580	375,570	390,000	393,630	397,300	401,010
25,179	27,450	19,130	18,750	19,360	19,480	19,810	20,160
(165,396)	(171,620)	(234,840)	(386,180)	(401,360)	(405,080)	(409,080)	(413,120)
27,154	15,070	46,870	8,140	8,000	8,030	8,030	8,050
27,154	15,070	46,870	8,140	8,000	8,030	8,030	8,050
27,154 TOTAL CHIEF EXECUTIVE							

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2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA MEMBERS							
Members - Cost Centres 0423/0424							
56,498	61,010	52,230	56,400	59,960	60,830	60,190	60,630
6,645	4,500	5,300	5,300	5,300	5,300	5,300	5,300
385,981	388,370	394,510	397,980	401,490	405,040	408,620	412,240
(23,299)	(22,570)	(23,000)	(23,000)	(23,000)	(23,000)	(23,000)	(23,000)
425,825	431,310	429,040	436,680	443,750	448,170	451,110	455,170
115,767	124,050	90,520	91,250	93,690	94,270	95,680	97,140
(13,518)	(11,570)	(13,250)	(13,220)	(13,270)	(13,280)	(13,290)	(13,310)
528,074	543,790	506,310	514,710	524,170	529,160	533,500	539,000
528,074	543,790	506,310	514,710	524,170	529,160	533,500	539,000
528,074 TOTAL MEMBERS							

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATIONAL DEVELOPMENT BUDGETS 2014/15 -2019/20

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA TWINNING							
Twinning - Cost Centres 0460							
3,354	3,140	0	0	0	0	0	0
Employee Expenses							
2,059	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Supplies and Services							
5,413	10,140	7,000	7,000	7,000	7,000	7,000	7,000
Net Controllable							
3,211	3,470	3,310	3,110	3,190	3,240	3,270	3,310
Central and Departmental Support							
8,624	13,610	10,310	10,110	10,190	10,240	10,270	10,310
Net							
8,624	13,610	10,310	10,110	10,190	10,240	10,270	10,310
8,624	13,610	10,310	10,110	10,190	10,240	10,270	10,310
TOTAL TWINNING							

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA CIVIC SERVICES & MAYORAL							
Civic Services & Mayoral - Cost Centres 0421/0422/0428							
34,191	29,970	34,440	36,530	37,170	37,540	36,830	37,200
Employee Expenses							
5,711	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Premises Related Expenses							
10,676	12,340	8,200	8,200	8,210	8,220	8,230	8,240
Transport Related Expenses							
17,150	22,470	21,130	21,630	21,640	21,650	21,660	21,670
Supplies and Services							
(29)	(620)	(620)	(620)	(620)	(620)	(620)	(620)
Income							
67,699	65,660	64,650	67,240	67,900	68,290	67,600	67,990
Net Controllable							
38,109	41,250	36,660	34,820	36,040	36,420	36,950	37,510
Central and Departmental Support							
105,808	106,910	101,310	102,060	103,940	104,710	104,550	105,500
Net							
105,808	106,910	101,310	102,060	103,940	104,710	104,550	105,500
105,808	106,910	101,310	102,060	103,940	104,710	104,550	105,500
TOTAL CIVIC SERVICES & MAYORAL							

2013/14 Actual £	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
	Original £	Probable £	Original £	Original £	Original £	Original £	Original £
PROGRAMME AREA PROCUREMENT							
Procurement - Cost Centre 0448							
29,042	0	43,080	92,100	94,090	95,030	95,970	96,910
Employee Expenses							
42,756	39,460	39,900	0	0	0	0	0
Supplies and Services							
71,798	39,460	82,980	92,100	94,090	95,030	95,970	96,910
Net Controllable							
2,898	3,220	3,050	3,000	3,090	3,110	3,150	3,200
Central and Departmental Support							
(72,282)	(42,670)	(86,010)	(95,110)	(97,190)	(98,120)	(99,110)	(100,120)
Rechargeable Income							
2,414	10	20	(10)	(10)	20	10	(10)
Net							
2,414	10	20	(10)	(10)	20	10	(10)
2,414	10	20	(10)	(10)	20	10	(10)
TOTAL PROCUREMENT							

EXECUTIVE MEMBER FOR GOVERNANCE & ORGANISATION DEVELOPMENT

SUMMARY SUBJECTIVE ANALYSIS

2013/14 Actual £		2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
	Expenditure:							
2,230,951	Employee Expenses	2,941,430	3,015,110	3,146,060	3,246,140	3,280,770	3,298,410	3,318,320
339,446	Premises:	343,690	325,550	328,550	346,840	348,840	360,120	372,140
25,069	Transport Expenses	24,900	18,500	19,370	19,380	19,390	19,400	19,410
1,364,687	Supplies & Services	1,329,630	1,401,360	1,416,030	1,350,470	1,360,600	1,370,900	1,381,400
1,188,982	Agency and Contracts	1,189,860	1,190,060	1,179,190	1,181,870	1,194,540	1,207,170	1,219,840
(256)	Bad Debt Provision	0	0	0	0	0	0	0
2,468,881	Central and Dept. Support	2,312,540	2,084,550	2,217,190	2,284,470	2,307,860	2,333,510	2,360,180
124,094	Asset Charges	135,690	143,610	95,240	106,500	100,700	100,700	100,700
7,741,854	Total Expenditure	8,277,740	8,178,740	8,401,630	8,535,670	8,612,700	8,690,210	8,771,990
	Income:							
(25,379)	Sales	(20,820)	(23,520)	(23,520)	(23,520)	(23,520)	(23,520)	(23,520)
(109,450)	Fees and Charges	(103,820)	(111,820)	(103,820)	(103,820)	(103,820)	(103,820)	(103,820)
(46,179)	Rents	(84,910)	(82,340)	(85,100)	(85,100)	(85,100)	(85,100)	(85,100)
(2,991,655)	GF Recharge	(3,186,880)	(2,994,180)	(3,145,000)	(3,228,940)	(3,256,140)	(3,292,310)	(3,329,980)
(620,819)	HRA Recharge	(555,680)	(587,060)	(548,360)	(547,390)	(551,070)	(555,790)	(560,580)
(481,668)	DLO/DSO Recharge	(444,310)	(500,680)	(493,170)	(498,210)	(501,510)	(505,770)	(510,030)
(311,080)	Other Recharge/Income	(409,850)	(387,050)	(398,690)	(406,300)	(409,290)	(412,490)	(415,720)
(4,586,230)	Total Income	(4,806,270)	(4,686,650)	(4,797,660)	(4,893,280)	(4,930,450)	(4,978,800)	(5,028,750)
3,155,624	NET EXPENDITURE	3,471,470	3,492,090	3,603,970	3,642,390	3,682,250	3,711,410	3,743,240

EXECUTIVE MEMBER FOR CUSTOMERS & COMMUNITIESBUDGETS 2014/15, 2015/16, 2016/17, 2017/18, 2018/19 & 2019/20SUMMARY

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
2,749	Customer Services	(44,420)	(2,320)	(1,490)	(1,600)	(900)	(510)	(100)
19,045	Equalities & Community Cohesion	21,260	19,220	24,650	25,390	25,530	25,690	25,850
64,407	Community Assemblies	104,090	88,510	101,350	104,040	104,530	105,030	105,550
760,742	Revenues & Benefits	931,440	937,410	1,049,640	1,151,940	1,221,320	1,286,840	1,350,520
50,608	Communications & Consultations	36,570	44,860	45,840	47,220	48,250	49,310	50,420
100,812	Community Safety	95,560	98,070	97,990	101,190	102,260	103,490	104,760
206,534	CCTV	154,920	146,380	174,160	167,230	161,360	153,030	147,700
308,970	Grants to Voluntary Organisations	317,130	276,570	276,580	276,610	276,610	271,620	271,630
1,513,867	TOTAL NET EXPENDITURE	1,616,550	1,608,700	1,768,720	1,872,020	1,938,960	1,994,500	2,056,330
	Less 2014/15 Original		1,616,550	1,616,550				
	Increase/(Decrease)		(7,850)	152,170				
	Increase/(Decrease) %		-0.49%	9.41%				

EXECUTIVE MEMBER FOR CUSTOMERS & COMMUNITIES BUDGETS 2014/15 to 2019/20

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
CONTROLLABLE BUDGETS								
428,866	Customer Services	437,650	437,100	429,540	418,490	422,790	427,110	431,450
6,034	Equalities & Community Cohesion	8,500	2,410	8,300	8,300	8,300	8,300	8,300
47,686	Community Assemblies	84,160	70,530	84,170	86,220	86,540	86,870	87,220
607,355	Revenues & Benefits	727,480	721,050	849,530	961,340	1,027,150	1,091,200	1,153,570
135,156	Communications & Consultations	122,360	132,760	136,980	140,760	142,770	144,820	146,910
67,014	Community Safety	61,770	62,830	63,940	65,970	66,810	67,650	68,520
279,124	CCTV	241,230	239,910	267,290	272,900	275,310	273,890	275,140
306,200	Grants to Voluntary Organisations	314,690	275,830	275,830	275,830	275,830	270,830	270,830
1,877,435	TOTAL NET EXPENDITURE	1,997,840	1,942,420	2,115,580	2,229,810	2,305,500	2,370,670	2,441,940
NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES								
(428,368)	Customer Services	(484,320)	(441,670)	(433,280)	(422,340)	(425,940)	(429,870)	(433,800)
13,011	Equalities & Community Cohesion	12,760	16,810	16,350	17,090	17,230	17,390	17,550
16,721	Community Assemblies	19,930	17,980	17,180	17,820	17,990	18,160	18,330
138,035	Revenues & Benefits	176,230	188,630	172,340	162,830	166,400	167,870	169,180
(84,548)	Communications & Consultations	(85,790)	(87,900)	(91,140)	(93,540)	(94,520)	(95,510)	(96,490)
33,798	Community Safety	33,790	35,240	34,050	35,220	35,450	35,840	36,240
(122,999)	CCTV	(129,940)	(137,160)	(136,760)	(140,940)	(146,260)	(151,670)	(157,250)
2,770	Grants to Voluntary Organisations	2,440	740	750	780	780	790	800
(431,580)	TOTAL INTERNAL RECHARGES	(454,900)	(407,330)	(420,510)	(423,080)	(428,870)	(437,000)	(445,440)
NON-CONTROLLABLE BUDGETS - ASSET CHARGES								
	Customer Services	2,250	2,250	2,250	2,250	2,250	2,250	2,250
15,352	Revenues & Benefits	27,730	27,730	27,770	27,770	27,770	27,770	27,770
50,409	CCTV	43,630	43,630	43,630	35,270	32,310	30,810	29,810
15,352	TOTAL ASSET CHARGES	73,610	73,610	73,650	65,290	60,080	58,580	57,580
TOTAL BUDGETS								
498	Customer Services	(44,420)	(2,320)	(1,490)	(1,600)	(900)	(510)	(100)
19,045	Equalities & Community Cohesion	21,260	19,220	24,650	25,390	25,530	25,690	25,850
64,407	Community Assemblies	104,090	88,510	101,350	104,040	104,530	105,030	105,550
760,742	Revenues & Benefits	931,440	937,410	1,049,640	1,151,940	1,221,320	1,286,840	1,350,520
50,608	Communications & Consultations	36,570	44,860	45,840	47,220	48,250	49,310	50,420
100,812	Community Safety	95,560	98,070	97,990	101,190	102,260	103,490	104,760
206,534	CCTV	154,920	146,380	174,160	167,230	161,360	153,030	147,700
308,970	Grants to Voluntary Organisations	317,130	276,570	276,580	276,610	276,610	271,620	271,630
1,511,616	TOTAL BUDGETS	1,616,550	1,608,700	1,768,720	1,872,020	1,938,960	1,994,500	2,056,330

EXECUTIVE MEMBER FOR CUSTOMERS & COMMUNITIES BUDGETS 2014/15 to 2019/20

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £	
	Original £	Probable £						
PROGRAMME AREA CUSTOMER SERVICES								
CSC - Cost Centre 0402 & 0435								
10,890	Premises	9,150	9,040	9,310	9,590	9,880	10,180	10,480
16,613	Supplies & Services	17,110	16,670	17,170	17,700	18,250	18,810	19,390
401,363	Agency & Contracted Services - PPP	411,390	411,390	403,060	391,200	394,660	398,120	401,580
428,866	Net Controllable	437,650	437,100	429,540	418,490	422,790	427,110	431,450
2,251	Asset Charges	2,250	2,250	2,250	2,250	2,250	2,250	2,250
48,457	Central and Departmental Support	50,730	48,050	49,190	50,070	50,740	51,150	51,580
(476,825)	Recharge Income	(535,050)	(489,720)	(482,470)	(472,410)	(476,680)	(481,020)	(485,380)
2,749	NET	(44,420)	(2,320)	(1,490)	(1,600)	(900)	(510)	(100)
2,749	TOTAL CUSTOMER SERVICES	(44,420)	(2,320)	(1,490)	(1,600)	(900)	(510)	(100)

PROGRAMME AREA EQUALITIES & COMMUNITY COHESION								
Equalities (Cost Centre 0468)								
6,034	Supplies & Services	8,500	2,410	8,300	8,300	8,300	8,300	8,300
6,034	Net Controllable	8,500	2,410	8,300	8,300	8,300	8,300	8,300
13,011	Central and Departmental Support	12,760	16,810	16,350	17,090	17,230	17,390	17,550
19,045	NET	21,260	19,220	24,650	25,390	25,530	25,690	25,850
19,045	TOTAL EQUALITIES & COMMUNIT	21,260	19,220	24,650	25,390	25,530	25,690	25,850

PROGRAMME AREA COMMUNITY ASSEMBLIES								
Community Assemblies (Cost Centres - 0350/0351)								
31,501	Employee Expenses	28,360	28,460	29,770	31,820	32,140	32,470	32,820
426	Premises Expenses	1,000	800	800	800	800	800	800
232	Transport Expenses		300	300	300	300	300	300
23,027	Supplies & Services	54,800	40,970	55,300	53,300	53,300	53,300	53,300
(7,500)	Controllable Income			(2,000)				
47,686	Net Controllable	84,160	70,530	84,170	86,220	86,540	86,870	87,220
16,721	Central and Departmental Support	19,930	17,980	17,180	17,820	17,990	18,160	18,330
64,407	Net	104,090	88,510	101,350	104,040	104,530	105,030	105,550
64,407	TOTAL COMMUNITY FORUMS	104,090	88,510	101,350	104,040	104,530	105,030	105,550

EXECUTIVE MEMBER FOR CUSTOMERS & COMMUNITIES BUDGETS 2014/15 to 2019/20

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA REVENUES & BENEFITS							
Costs of Collection - (Cost Centres 0403 - 0406, 0416, 0485)							
144,530	Supplies and Services	142,870	141,940	143,490	145,660	147,890	152,560
933,212	Agency & Contracted Services - PPP	936,850	936,850	954,060	971,550	982,640	1,004,770
(494,384)	Controllable Income	(488,410)	(478,070)	(480,740)	(483,470)	(486,270)	(492,040)
583,358	Net Controllable	591,310	600,720	616,810	633,740	644,260	665,290
0	Asset Charges	12,380	12,380	12,420	12,420	12,420	12,420
1,435,181	Central and Departmental Support	1,495,620	1,485,580	1,498,080	1,511,320	1,528,170	1,559,990
(1,456,615)	Recharge Income	(1,499,440)	(1,473,840)	(1,492,140)	(1,511,520)	(1,527,040)	(1,557,660)
561,924	Net	599,870	624,840	635,170	645,960	657,810	680,040
Revenues Hall (Cost Centre 0480)							
89,018	Premises Expenses	96,680	90,240	92,820	95,540	98,440	104,770
936	Supplies and Services	950	950	950	950	950	950
18,114	Agency & Contracted Services	14,810	14,810	14,960	15,110	15,110	15,110
69,898	Agency & Contracted Services - PPP	71,580	71,580	72,930	74,290	75,140	76,830
177,966	Net Controllable	184,020	177,580	181,660	185,890	189,640	193,570
15,352	Asset Charges	15,350	15,350	15,350	15,350	15,350	15,350
25,272	Central and Departmental Support	35,020	31,710	30,690	31,240	31,760	32,070
(227,046)	Recharge Income	(238,590)	(227,940)	(231,730)	(236,440)	(239,330)	(245,680)
(8,456)	Net	(4,200)	(3,300)	(4,030)	(3,960)	(2,580)	(270)
Benefits (0415 & 0494)							
159,782	Supplies and Services	144,940	110,300	52,000	53,000	54,000	56,000
(53,715)	Bad Debts	121,280	121,280	127,340	133,710	140,400	154,790
36,273,154	Transfer Payments - Benefits	37,848,760	37,067,870	37,929,040	38,764,090	39,617,390	40,489,360
882,757	Agency & Contracted Services - PPP	858,630	869,660	854,920	870,530	880,450	900,290
(37,415,947)	Controllable Income	(39,021,460)	(38,226,360)	(38,912,240)	(39,679,620)	(40,498,990)	(41,339,320)
(153,969)	Net Controllable	(47,850)	(57,250)	51,060	141,710	193,250	242,840
361,243	Central and Departmental Support	383,620	373,120	367,440	368,230	372,840	376,440
207,274	NET	335,770	315,870	418,500	509,940	566,090	619,280
760,742	TOTAL REVENUE & BENEFITS	931,440	937,410	1,049,640	1,151,940	1,221,320	1,286,840
1,350,520							
PROGRAMME AREA COMMUNICATIONS & CONSULTATIONS							
Council Newspaper (Cost Centre 0458)							
24,381	Supplies and Services	17,600	25,840	26,590	27,370	28,170	29,840
24,381	Net Controllable	17,600	25,840	26,590	27,370	28,170	29,840
18,290	Central and Departmental Support	18,810	18,940	19,460	19,980	20,180	20,620
42,671	Net	36,410	44,780	46,050	47,350	48,350	50,460
Publicity (Cost Centre 0461)							
104,908	Employee Expenses	100,940	101,460	104,840	107,750	108,870	111,140
73	Transport Expenses	350	350	350	350	350	350
5,794	Supplies and Services	3,470	5,110	5,200	5,290	5,380	5,580
110,775	Net Controllable	104,760	106,920	110,390	113,390	114,600	115,830
19,059	Central and Departmental Support	20,600	19,410	19,070	19,630	19,740	19,990
(121,897)	Recharge Income	(125,200)	(126,250)	(129,670)	(133,150)	(134,440)	(137,350)
7,937	Net	160	80	(210)	(130)	(100)	(40)
50,608	TOTAL COMMUNICATIONS & CONS	36,570	44,860	45,840	47,220	48,250	49,310
50,420							

EXECUTIVE MEMBER FOR CUSTOMERS & COMMUNITIES BUDGETS 2014/15 to 2019/20

2013/14 Actual £	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	Original £	Probable £					
PROGRAMME AREA COMMUNITY SAFETY							
Community Safety-Cost Centre 0361							
83,255	76,680	83,260	91,350	87,530	81,720	82,560	83,430
271	830	830	830	830	830	830	830
9,078	9,850	9,850	9,850	9,850	9,850	9,850	9,850
(25,590)	(25,590)	(31,110)	(38,090)	(32,240)	(25,590)	(25,590)	(25,590)
67,014	61,770	62,830	63,940	65,970	66,810	67,650	68,520
33,798	33,790	35,240	34,050	35,220	35,450	35,840	36,240
100,812	95,560	98,070	97,990	101,190	102,260	103,490	104,760
100,812	95,560	98,070	97,990	101,190	102,260	103,490	104,760

PROGRAMME AREA CCTV							
CCTV -Cost Centre 0149							
223,114	198,400	188,600	206,530	212,490	215,210	214,800	217,080
28,007	28,840	31,380	32,590	33,850	35,170	36,560	38,010
30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
97,120	87,090	75,250	85,660	86,370	87,130	87,190	87,260
1,616	1,640	1,670	1,770	1,790	1,810	1,830	1,850
(100,733)	(104,740)	(86,990)	(89,260)	(91,600)	(94,010)	(96,490)	(99,060)
279,124	241,230	239,910	267,290	272,900	275,310	273,890	275,140
52,141	50,450	43,230	49,040	50,440	50,860	51,360	51,870
50,409	43,630	43,630	43,630	35,270	32,310	30,810	29,810
(175,140)	(180,390)	(180,390)	(185,800)	(191,380)	(197,120)	(203,030)	(209,120)
206,534	154,920	146,380	174,160	167,230	161,360	153,030	147,700
206,534	154,920	146,380	174,160	167,230	161,360	153,030	147,700

PROGRAMME AREA GRANTS TO VOUNTARY ORGANISATIONS							
Grants to Voluntary Organisations -Cost Centres 0463,0467 & 0491							
306,200	314,690	275,830	275,830	275,830	275,830	270,830	270,830
306,200	314,690	275,830	275,830	275,830	275,830	270,830	270,830
2,770	2,440	740	750	780	780	790	800
308,970	317,130	276,570	276,580	276,610	276,610	271,620	271,630
308,970	317,130	276,570	276,580	276,610	276,610	271,620	271,630

EXECUTIVE MEMBER FOR CUSTOMERS & COMMUNITIES

SUMMARY SUBJECTIVE ANALYSIS

2013/14 Actual £		2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
	Expenditure:							
442,779	Employee Expenses	404,380	401,780	432,490	439,590	437,940	439,830	444,470
128,340	Premises:	135,670	131,460	135,520	139,780	144,290	149,060	154,060
30,575	Transport Expenses	31,180	31,480	31,480	31,480	31,480	31,480	31,480
789,299	Supplies & Services	801,870	705,120	680,340	683,620	689,050	688,900	693,860
2,306,960	Agency and Contracts	2,294,900	2,305,960	2,301,700	2,324,470	2,349,810	2,375,140	2,400,430
36,273,154	Transfer Payments	37,848,760	37,067,870	37,929,040	38,764,090	39,617,390	40,489,360	41,380,400
(53,715)	Bad Debt Provision	121,280	121,280	127,340	133,710	140,400	147,420	154,790
2,024,211	Central and Dept. Support	2,123,770	2,090,810	2,101,300	2,121,820	2,145,740	2,167,580	2,189,750
69,744	Asset Charges	73,610	73,610	73,650	65,290	62,330	60,830	59,830
42,011,347	Total Expenditure	43,835,420	42,929,370	43,812,860	44,703,850	45,618,430	46,549,600	47,509,070
	Income:							
(37,261,131)	Government Grants	(38,927,040)	(38,101,620)	(38,881,010)	(39,679,620)	(40,498,990)	(41,339,320)	(42,200,860)
(778,826)	Other Income	(713,160)	(720,910)	(641,320)	(607,310)	(605,870)	(611,200)	(616,690)
(2,122,127)	Recharges -General Fund	(2,231,260)	(2,200,180)	(2,219,830)	(2,239,050)	(2,265,960)	(2,292,990)	(2,320,700)
(305,500)	Recharges- HRA	(311,580)	(267,590)	(271,530)	(275,350)	(277,890)	(280,590)	(283,250)
(19,198)	Recharges - DLO	(21,970)	(19,250)	(19,270)	(19,290)	(19,450)	(19,640)	(19,830)
(10,698)	Recharges - Other	(13,860)	(11,120)	(11,180)	(11,210)	(11,310)	(11,360)	(11,410)
(40,497,480)	Total Income	(42,218,870)	(41,320,670)	(42,044,740)	(42,831,830)	(43,679,470)	(44,555,100)	(45,452,740)
1,513,867	NET EXPENDITURE	1,616,550	1,608,700	1,768,120	1,872,020	1,938,960	1,994,500	2,056,330

FOR PUBLICATION

HOUSING REVENUE ACCOUNT – BUDGET 2014/15 TO 2019/20 (H000)

MEETING:	1. CABINET 2. EXECUTIVE MEMBER FOR HOUSING
DATE:	1. 10 FEBRUARY 2015 2. 30 JANUARY 2015
REPORT BY:	HOUSING SERVICE MANAGER – BUSINESS PLANNING AND STRATEGY CHIEF FINANCE OFFICER
WARD:	ALL
COMMUNITY ASSEMBLIES:	ALL
KEY DECISION REFERENCE (IF APPLICABLE):	468

FOR PUBLICATION

1.0 **PURPOSE OF REPORT**

- 1.1 To consider the probable outturn for the current financial year.
- 1.2 To consider the draft budget for 2015/16.

2.0 **RECOMMENDATIONS**

- 2.1 That the probable outturn for the current financial year be noted.
- 2.2 That the draft estimates for 2015/16 and future years be approved.
- 2.3 That the “Growth Items” at Annexe 6 of **Appendix A** be approved.

3.0 **BACKGROUND**

- 3.1 The Council is required to keep a separate Account for its activities as a housing landlord. This is called the Housing Revenue Account (HRA). The HRA is closely governed by the Local Government and Housing Act 1989 and by Determinations made under this Act by DCLG.
- 3.2 As a result of the introduction of self financing the Council is required to produce a 30 year HRA Business Plan that is financially viable, that delivers reasonable standards for tenants and maintains at least the minimum Decent Homes Standard.
- 3.3 Self financing has improved the financial position of the HRA. We can determine our own financial future and can also borrow to finance improvements within the constraints imposed by the Government (e.g. the £156 million debt ceiling). In essence all financial risk in respect of the HRA has been transferred to the Council from Central Government.
- 3.4 The financial modelling in the Business Plan clearly shows that the self financing regime will produce additional resources for investment in the housing stock in the longer term. However, various factors including condition of the stock, timing of investment, type and duration of future loans and rental policy will all impact on the shape of the Business Plan.
- 3.5 Future investment in the housing stock is largely funded through rental and service charge income and is therefore directly influenced by decisions on rent levels, use of cash reserves or additional borrowing.
- 3.6 On 27th January 2015, Cabinet considered the rent and service charge levels for 2015/16 and agreed a rent increase of 2.2% (based on the current National Social Rent Policy of CPI plus 1%) and various service charge increases. These increases have been built into the 2015/16 budget forecast.

4.0 **INFORMATION INCLUDED**

- 4.1 The following information is attached:
- Annexe 1 Statutory HRA Operating Account (Summarised)
 - Annexe 2 Detailed estimates for supervision and management and General Fund contributions.
 - Annexe 3 Subjective Analysis.
 - Annexe 4 Variances – This year's original estimate to revised.
 - Annexe 5 Variances – This year's original to next year's original.

4.2 The draft estimates have been prepared on the following assumptions;

- Pay award of 1% for each of the years 2015/16 to 2019/20.
- Provision for inflation on DLO contracts in accordance with the RICS Building Cost Index.
- An 8% increase in Building Cleaning charges has been allowed for in 2015/16, then 1% from 2016/17.
- Gas & Electricity inflation of 7.5%.
- Rates 3% increase each year.
- Retail Price Index 2.5% / Consumer Price Index 2% annually.

5.0 **FINANCIAL POSITION AT YEAR END 2014/15**

5.1 On the basis of existing policy and the assumptions already outlined HRA balances for this year are estimated as follows;

HRA Balances

	Original Estimate	Revised Estimate
	£000	£000
Balance at 1.4.14 - Surplus	(5,114)	(12,495)
Decrease/(Increase) in HRA balance for year	1,278	(3,426)
Estimated Balance 31.3.15	(3,836)	(15,921)

5.2 The probable outturn includes the following approved additions to the 2014/15 estimate.

5.3 **Carry Forward from 2013/14**

	Amount (£)
Information Technology – Balance of Approved Growth	42,740
Careline Consortium – Setting Up Costs	50,000
Disabled Persons Scooter Storage	72,000
Total	164,740

5.4 It should be noted that the forecast share of the DLO/DSO net surplus (£100,000) has been included in the budget. This is lower than in previous years due to a combination of factors including work on the Stonegravels Depot and corporate training.

5.5 All variations are detailed in Annexe 4 of **Appendix A**, which shows an increase in the HRA balance for the year of £4,704,450 from 2014/15 original to 2014/15 revised. The majority of the variation relates to the capital programme, where an underspend has reduced the need for direct revenue funding by £5,206,360. More details of the underspend are contained in the Capital Programme report which is also on this agenda.

6.0 **FINANCIAL STRATEGY 2015/16**

- 6.1 The financial strategy for the HRA is to deliver a balanced and sustainable budget which is self financing in the longer term and which reflects both the requirements of tenants and the strategic vision and priorities of the Council.
- 6.2 It cannot run at an overall deficit and risks will be identified and managed effectively.
- 6.3 Future years' capital programmes rely on substantial direct revenue financing in order to maximise the percentage of Council homes that continue to meet the Decent Homes Standard.
- 6.4 These show that despite the healthy working balances that we have preserved in the early years, they are used to finance the capital programme and our modest new build (33 units) programme in the first 3 years of the plan. Further new provision is built into the Business Plan from year 11 onwards.
- 6.5 From year 3 of the plan (2016/17 onwards) we will need to borrow additional funds to continue to deliver our capital programme and set aside 1.5% of the opening (Housing Capital Financing or Debt) balances (approximately £2 million) each year for the repayment of debt. This money will then sit within the General Fund and the General Fund will assume all responsibility for the payment of debts as and when they become liable for repayment. It will therefore be assumed that by 'setting aside' the HRA has repaid this amount of debt in each year and the Business Plan will see a reducing 'debt' balance year on year.
- 6.6 The Draft Capital Programme for 2015/16/17/18, which is also on this agenda, requires a £10.835 million contribution from rental income in 2015/16 in order to continue to maintain the Decent Homes Standard and deliver further improvements to our non-traditional housing stock and also estate environmental works. If income is reduced during this period the Capital Programme will have to be adjusted accordingly.
- 6.7 The HRA Business Plan for 2015/16 onwards contains our financial strategy in detail. It is proposed that a series of Member Workshops take place in early 2015/16 to share this strategy.

7.0 **INITIAL BUDGET FORECAST 2015/16**

7.1 The table below summarises the financial position for 2015/16.

HRA Balances

	Original Estimate
	£000
Balance at 1.4.15 - Surplus	(15,921)
Decrease/(Increase) in HRA balance for year	4,904
Estimated Balance 31.3.16	(11,017)

7.2 Many factors contribute to the projected decrease in the HRA Balance for the year in 2015/16 of £4,904,440 and these are detailed in Annexe 5 of **Appendix A** (decrease in HRA balance for the year of £3,626,400 from 2014/15 original to 2015/16 original). The majority of the variance relates to an increase in direct revenue funding to finance the capital programme.

8.0 **RISK MANAGEMENT**

8.1 There are a number of significant risks inherent in any budget forecasting exercise and the risk increases as the period covered increases. The key budget risks for the HRA are detailed below:

- The impact of Welfare Reforms/Universal Credit.
- Ability to deliver Capital Programme.
- Maintain a minimum working balance of £3 million.
- Future economic changes (e.g. interest and inflation rates).

9.0 **GROWTH REQUESTS**

9.1 Attached at Annexe 6 is a schedule of priority growth requests, with a total value of £87,100, of which £36,170 are one-offs, £15,930 is recurring annually and £35,000 is recurring every 3 years. There are sufficient revenue resources to finance these growth requests.

10.0 **EQUALITIES IMPACT ASSESSMENT (EIA)**

10.1 The budget process and forecasts produced do not require an EIA but any decisions to vary budgets and service provision may require EIA's specific to those options.

11.0 **RESOURCE IMPLICATIONS**

11.1 In writing this report, the standard corporate issue of revenue financial implications has been considered at Sections 6 to 9 above.

12.0 RECOMMENDATIONS

- 12.1 That the probable outturn for the current financial year be noted.
- 12.2 That the draft estimates for 2015/16 and future years be approved.
- 12.3 That the “Growth Items” at Annexe 6 of **Appendix A** be approved.

13.0 REASONS FOR RECOMMENDATION

- 13.1 To enable the Council to set the HRA budget for 2015/16.
- 13.2 To continue with the financial strategy contained in the Housing Revenue Account Business Plan and self financing debt settlement arrangements.

**ALISON CRAIG
HOUSING SERVICE MANAGER – BUSINESS PLANNING AND STRATEGY**

**BARRY DAWSON
CHIEF FINANCE OFFICER**

You can get more information about this report from Steven Spencer on extension 5454.

Officer recommendation supported.



Signed

Executive Member

Date 30.1.2015

Consultee Executive Member/Support Member comments (if applicable)

2013/14 Actual £	Summary of Grants to Voluntary Bodies		2015/16 Original £	2014/15 Original £	2014/15 Probable £
	Large Grants				
133,750	Chesterfield Citizens Advice Bureau	0491 4381	133,750	133,750	133,750
46,330	Law Centre	0491 4382	46,330	46,330	46,330
44,090	Unemployed Workers Centre	0491 4383	44,090	44,090	44,090
17,780	LINKS	0491 4384	17,780	17,780	17,780
24,210	Chesterfield Shopmobility	0463 4385	24,210	24,210	24,210
266,160		Sub-Total	266,160	266,160	266,160
	Other Groups Receiving Core Funding				
3,980	Community Transport	0463 4386	0	3,980	0
4,830	African Caribbean Association	0463 4386	0	4,830	0
3,330	Relate	0463 4386	0	3,330	0
3,460	The Volunteer Centre	0463 4386	0	3,460	0
1,770	Asian Assoc	0463 4386	0	1,770	0
5,000	North Derbys Trade Union Safety Cttee	0463 4380	0	5,000	0
22,370		Sub-Total	0	22,370	0
	Total Annual Core Funding				
	Miscellaneous				
2,000	Minor Grants - General	0463 4380	0	2,000	0
1,000	Minor Grants - Special Requests	0463 4380	0	3,000	0
800	Chesterfield Trade Union Council (May Day)	0463 4379	800	800	800
3,870	Chesterfield Football Club	0463 4376	3,870	3,870	3,870
5,000	Unemployed Workers Centre	0468 4466	5,000	5,000	5,000
5,000	Chesterfield & NE Derbyshire Credit Union		0	0	0
17,670		Deputy Leader Sub Total	9,670	14,670	9,670
3,384	Old Peoples Clubs	0557 4375	0	3,750	0
4,500	Chesterfield Football Club	0519 4376	4,500	4,500	4,500
20,000	Derbyshire Cricket Club - direct support	0511 4377	16,600	17,500	17,500
16,907	- indirect support	0511 4378	12,000	9,000	12,000
44,791		Leisure Sub Total	33,100	34,750	34,000
2,770	Central Support Charges	0463	750	2,440	740
353,761	TOTAL ALL PORTFOLIOS		309,680	340,390	310,570

HOUSING REVENUE ACCOUNT BUDGETS 2014/15 TO 2019/20
STATUTORY HRA OPERATING ACCOUNT
SUMMARY

2013/14 Actual £		2014/15 Original £	2014/15 Probable £	2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
	INCOME							
(35,365,151)	Net Rent	(37,359,000)	(37,349,000)	(38,445,000)	(39,120,000)	(40,291,000)	(41,496,000)	(43,631,000)
(174,900)	Service Charges	(101,340)	(168,470)	(206,040)	(218,560)	(218,560)	(218,560)	(218,560)
(792,398)	Non-Dwelling Rents	(784,790)	(802,650)	(779,000)	(780,990)	(782,980)	(785,030)	(787,120)
(516,386)	Contributions towards Expenditure	(539,150)	(545,390)	(563,790)	(574,470)	(580,390)	(586,390)	(592,440)
(432,245)	Supporting People Grant	(401,000)	(447,600)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
(37,281,080)	Total Income	(39,165,280)	(39,313,110)	(40,293,830)	(40,994,020)	(42,172,930)	(43,385,980)	(45,529,120)
	EXPENDITURE							
	Management and Maintenance :							
5,171,218	Supervision and Management -General	5,577,460	5,676,300	5,810,430	5,814,230	5,888,850	5,990,020	6,021,910
2,456,661	Supervision and Management -Special	2,256,170	2,404,410	2,472,680	2,550,240	2,610,980	2,673,760	2,739,600
261,738	Rent, rates, taxes and other charges	268,570	339,790	317,190	323,490	330,000	336,710	343,600
8,789,371	Repairs and Maintenance	9,109,000	9,181,000	9,166,000	9,427,000	9,888,000	9,959,000	10,238,000
6,817,781	Depreciation, Impairment & Reval. of Fixed Assets	7,715,520	7,021,630	7,214,030	7,422,910	7,642,070	7,862,070	8,082,070
58,331	Debt Management Expenses	58,790	69,500	76,630	77,140	73,000	73,000	73,000
89,231	Increase Bad Debts Provision	265,000	150,000	155,000	160,000	165,000	170,000	175,000
23,644,331	Total Expenditure	25,250,510	24,842,630	25,211,960	25,775,010	26,397,900	27,064,560	27,673,180
(13,636,749)	NET COST OF SERVICES per Authority	(13,934,770)	(14,470,480)	(15,081,870)	(15,219,010)	(15,775,030)	(16,321,420)	(17,855,940)
	Income & Expenditure Account							
25,084	HRA share of Corporate & Democratic Core	22,040	23,600	23,400	23,860	24,010	24,130	24,270
(13,611,665)	NET COST OF HRA SERVICES	(13,912,730)	(14,446,880)	(15,058,470)	(15,195,150)	(15,751,020)	(16,297,290)	(17,831,670)
0	(Gain) or loss on sale of HRA fixed assets							
5,479,027	HRA share of interest payable etc	5,328,910	5,329,730	5,228,040	5,107,030	5,011,270	4,911,000	4,813,000
(39,132)	Interest on Working Balance	(82,240)	(146,940)	(212,510)	(373,910)	(458,460)	(458,460)	(458,460)
0	Mortgage Interest	0	(60)	0	0	0	0	0
(499,586)	Share of DLO/DSO Surpluses	(500,000)	(100,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
(8,671,356)	(SURPLUS)/DEFICIT in Year on HRA Services	(9,166,060)	(9,364,150)	(10,442,940)	(10,862,030)	(11,598,210)	(12,244,750)	(13,877,130)
	STATEMENT of MOVEMENT on the HRA BALANCE							
(8,671,356)	Surplus or Deficit on the HRA Income & Expenditure Account	(9,166,060)	(9,364,150)	(10,442,940)	(10,862,030)	(11,598,210)	(12,244,750)	(13,877,130)
(52,340)	Transfer to/(from) Reserves	0	0	0	0	0	0	0
34,642	Capital Expenditure Funded from HRA	6,608,000	1,401,640	10,835,000	10,640,950	8,395,670	8,100,000	8,000,000
2,140,203	Provision for Debt Repayment	2,108,100	2,108,100	2,076,480	2,045,330	2,014,650	1,983,650	1,952,650
2,329,814	Transfer to/(from) Major Repairs Reserve	1,728,000	2,426,000	2,523,000	2,626,000	2,730,000	2,730,000	2,730,000
(4,219,037)	(Increase)/decrease in HRA balance for the year	1,278,040	(3,426,410)	4,991,540	4,450,250	1,542,110	568,900	(1,194,480)
(8,275,631)	HRA Balance Bfwd 1st April	(5,114,431)	(12,494,668)	(15,921,078)	(10,929,538)	(6,479,288)	(4,937,178)	(4,368,278)
(12,494,668)	HRA Balance Cfwd at 31st March	(3,836,391)	(15,921,078)	(10,929,538)	(6,479,288)	(4,937,178)	(4,368,278)	(5,562,758)
	Analysis of HRA Balance as at 31st March							
(3,000,000)	Minimum Working Balance	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
(9,494,668)	Set Aside for Future Investment in Stock	(836,391)	(12,921,078)	(7,929,538)	(3,479,288)	(1,937,178)	(1,368,278)	(2,562,758)
(12,494,668)	Total HRA Balance at 31st March	(3,836,391)	(15,921,078)	(10,929,538)	(6,479,288)	(4,937,178)	(4,368,278)	(5,562,758)

HOUSING REVENUE ACCOUNT BUDGETS 2014/15 TO 2019/20
SUPERVISION AND MANAGEMENT EXPENSES

2013/14 Actual £		2014/15 Original £	2014/16 Probable £	2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
HOUSING SUPERVISION AND MANAGEMENT GENERAL EXPENSES								
Community Housing Services - Cost Centres 0600/0601/0602/0604/0608/0614/0615/0618/0622/0960								
2,391,180	Employee Expenses	2,639,230	2,514,250	2,798,250	2,805,970	2,844,430	2,874,360	2,904,630
568,811	Premises Related Expenses	530,880	629,160	572,880	580,520	588,620	596,980	605,600
54,048	Transport Related Expenses	74,760	36,680	36,980	37,290	37,610	37,930	38,270
561,596	Supplies and Services	683,930	898,180	661,370	628,610	630,820	668,200	635,660
102,855	Agency and Contracted Services	112,380	105,960	108,220	109,200	110,450	111,690	112,930
(152,091)	Controllable Income	(154,900)	(159,900)	(168,150)	(168,150)	(168,150)	(168,150)	(168,150)
3,526,399	Net Controllable	3,886,280	3,824,330	4,009,350	3,993,440	4,043,780	4,121,010	4,128,940
2,092,898	Central and Departmental Support	2,307,580	2,404,620	2,447,460	2,476,480	2,510,460	2,543,240	2,576,140
(448,079)	Recharge Income	(616,400)	(552,650)	(646,380)	(655,690)	(665,390)	(674,230)	(683,170)
5,171,218	NET	5,577,460	5,676,300	5,810,430	5,814,230	5,888,850	5,990,020	6,021,910
Rent Collection - Cost Centre 0414								
18,340	Employee Expenses	18,340	18,830	19,460	20,090	20,720	21,350	21,980
0	Transport Related Expenses	0	0	0	0	0	0	0
41,192	Supplies and Services	39,310	52,790	52,810	52,830	52,850	52,870	52,890
396,672	Agency and Contracted Services	357,270	397,820	413,340	420,510	425,300	430,090	434,880
(92,636)	Controllable Income	(91,920)	(91,040)	(92,910)	(94,810)	(96,760)	(98,760)	(100,810)
363,568	Net Controllable	323,000	378,400	392,700	398,620	402,110	405,550	408,940
268,597	Central and Departmental Support	270,510	229,620	233,200	236,790	239,640	241,910	244,190
(632,165)	Recharge Income	(593,510)	(608,020)	(625,900)	(635,410)	(641,750)	(647,460)	(653,130)
0	NET	0	0	0	0	0	0	0
5,171,218	TOTAL - GENERAL EXPENSES	5,577,460	5,676,300	5,810,430	5,814,230	5,888,850	5,990,020	6,021,910

HOUSING REVENUE ACCOUNT BUDGETS 2014/15 TO 2019/20
SUPERVISION AND MANAGEMENT EXPENSES (CONT'D)

2013/14 Actual £		2014/15 Original £	2014/15 Probable £	2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
HOUSING SUPERVISION AND MANAGEMENT SPECIAL EXPENSES								
Warden Schemes - Cost Centres 0619/0620/0621/0631/0633								
1,094,954	Employee Expenses	893,760	1,080,660	1,062,080	1,085,550	1,096,710	1,107,980	1,119,390
43,898	Premises Related Expenses	70,420	46,470	47,670	48,990	50,400	51,920	53,540
51,784	Transport Related Expenses	53,280	41,550	47,130	48,160	49,250	50,400	51,620
187,165	Supplies and Services	227,960	210,400	229,980	231,680	233,440	235,260	237,130
4,165	Agency and Contracted Services	4,620	4,790	4,940	4,990	5,040	5,090	5,140
(223,343)	Controllable Income	(310,530)	(303,520)	(332,810)	(333,440)	(334,080)	(334,730)	(335,400)
1,158,623	Net Controllable	939,510	1,060,350	1,058,990	1,085,930	1,100,760	1,115,920	1,131,420
38,061	Central & Departmental Support	31,480	55,990	54,390	55,070	55,400	55,870	56,390
0	Recharge Income	0	0	0	0	0	0	0
1,196,684	NET	970,990	1,116,340	1,113,380	1,141,000	1,156,160	1,171,790	1,187,810
District/Group Heating Schemes - Cost Centres 0190, 0640-0643/0654-0659/0664-0669								
324,910	Premises Related Expenses	251,660	284,150	318,770	307,130	329,990	354,580	380,980
3,083	Supplies and Services	2,070	3,200	3,440	3,300	3,300	3,420	3,420
(140,051)	Controllable Income	(104,230)	(112,980)	(112,980)	(79,630)	(79,630)	(79,630)	(79,630)
187,942	Net Controllable	149,500	174,360	209,220	230,800	253,660	278,370	304,770
3,898	Central & Departmental Support	3,600	5,280	5,300	5,360	5,430	5,490	5,550
(3,898)	Recharge Income	(3,600)	(5,280)	(5,300)	(5,360)	(5,430)	(5,490)	(5,550)
187,942	NET	149,500	174,360	209,220	230,800	253,660	278,370	304,770
Maintenance of Grassed Areas - Cost Centres 0605 & 0646								
460,740	Premises Related Expenses	469,990	471,900	479,160	483,610	488,090	492,620	497,190
44,110	Agency and Contracted Services	44,450	44,450	45,000	45,450	45,900	46,360	46,830
37,100	Central & Departmental Support	36,350	33,540	34,500	35,010	35,360	35,730	36,090
(18,986)	Controllable Income	(20,850)	(20,850)	(22,940)	(22,940)	(22,940)	(22,940)	(22,940)
522,964	NET	529,940	529,040	535,720	541,130	546,410	551,770	557,170
Common Rooms and Areas - Cost Centres 0650/0652								
31,101	Premises Related Expenses	36,340	36,270	37,580	38,890	40,290	41,780	43,380
1,541	Supplies and Services	1,090	1,000	1,000	1,000	1,000	1,000	1,000
4,665	Agency and Contracted Services	4,720	4,850	5,040	5,090	5,140	5,190	5,240
(3,274)	Controllable Income	(3,200)	(3,200)	(3,200)	(3,200)	(3,200)	(3,200)	(3,200)
34,033	NET	38,950	38,920	40,420	41,780	43,230	44,770	46,420
Homelessness - Cost Centre 0660								
161,481	Employee Expenses	149,390	160,830	209,770	202,150	163,080	164,770	166,470
0	Premises Related Expenses	0	0	0	0	0	0	0
703	Transport Related Expenses	700	450	450	450	450	450	450
71,699	Supplies and Services	92,280	92,280	95,820	97,390	98,990	100,620	102,280
1,414	Agency and Contracted Services	11,420	11,480	11,530	11,550	11,570	11,590	11,610
4	Transfer Payments	200	100	100	100	100	100	100
(25,382)	Controllable Income	(27,190)	(40,270)	(80,970)	(69,410)	(29,150)	(29,660)	(30,170)
209,919	Net Controllable	226,800	224,870	236,700	242,230	245,040	247,870	250,740
45,980	Central & Departmental Support	48,620	53,360	57,000	58,150	58,710	59,290	59,860
255,899	NET	275,420	278,230	293,700	300,380	303,750	307,160	310,600
Other Community Services - Cost Centres 0670/0671/0672/0675								
135,680	Employee Expenses	140,960	138,150	139,740	145,470	148,250	149,810	151,380
107,772	Premises Related Expenses	127,800	109,760	117,990	126,840	136,350	146,570	157,570
21,426	Transport Related Expenses	23,280	22,330	22,450	22,710	22,990	23,270	23,570
1,238	Supplies and Services	3,300	2,840	3,740	3,760	3,780	3,800	3,820
(10,362)	Controllable Income	(7,630)	(9,570)	(7,630)	(7,630)	(7,630)	(7,630)	(7,630)
255,764	Net Controllable	287,710	263,510	276,290	291,150	303,740	315,820	328,710
3,385	Central & Departmental Support	3,660	4,010	3,950	4,000	4,030	4,080	4,120
259,139	NET	291,370	267,520	280,240	295,150	307,770	319,900	332,830
2,456,661	TOTAL - SPECIAL EXPENSES	2,256,170	2,404,410	2,472,680	2,550,240	2,810,980	2,673,760	2,739,600

HOUSING REVENUE ACCOUNT BUDGETS 2014/15 TO 2019/20

GENERAL FUND CONTRIBUTIONS
Cost Centres Detail 0371/0372/0373/0374/0375/0376/HRA Summary 0695

2013/14 Actual £		2014/15 Original £	2014/15 Probable £	2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
(255,899)	Homelessness	(274,420)	(278,230)	(293,700)	(300,380)	(303,750)	(307,160)	(310,600)
(161,710)	Maintenance of Grassed Areas	(165,740)	(164,920)	(167,210)	(168,910)	(170,620)	(172,330)	(174,060)
(8,000)	Social Services-Communal Area Use	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
(8,000)	Community Rooms-General Fund Use	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
(50,170)	Private Sector Initiatives	(48,330)	(50,250)	(50,560)	(52,520)	(53,030)	(53,570)	(54,100)
(20,038)	Tenant Participation	(20,920)	(23,300)	(23,500)	(23,710)	(23,920)	(24,120)	(24,340)
(12,569)	Careline charge	(13,740)	(12,690)	(12,820)	(12,950)	(13,070)	(13,210)	(13,340)
(516,386)		(539,150)	(545,390)	(563,790)	(574,470)	(580,390)	(586,390)	(592,440)
0	Rent Rebate Local Scheme	0	0	0	0	0	0	0
(516,386)	NET	(539,150)	(545,390)	(563,790)	(574,470)	(580,390)	(586,390)	(592,440)

HOUSING REVENUE ACCOUNT BUDGETS 2014/15 TO 2019/20
STATUTORY HOUSING REVENUE ACCOUNT
SUMMARY SUBJECTIVE ANALYSIS

	2014/15 Original £	2014/15 Probable £	2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
EXPENDITURE							
Employee Expenses	3,841,680	3,892,720	4,229,300	4,259,230	4,273,190	4,318,270	4,363,850
Premises Expenses	10,864,660	11,098,500	11,057,040	11,336,470	11,651,740	11,980,160	12,319,860
Transport Expenses	152,020	101,010	107,010	108,610	110,300	112,050	113,910
Supplies and Services	1,049,940	1,060,690	1,048,160	1,018,570	1,024,180	1,065,170	1,036,200
Agency Services	534,860	569,350	588,070	596,790	603,400	610,010	616,630
Transfer Payments	200	100	100	100	100	100	100
Bad Debts Provision	265,000	150,000	155,000	160,000	165,000	170,000	175,000
Central and Departmental Support	2,723,840	2,810,020	2,859,200	2,894,720	2,933,040	2,969,740	3,006,610
Capital Financing Costs	16,939,320	16,956,960	17,118,180	17,278,410	17,470,990	17,559,720	17,650,720
Direct Revenue Financing	6,608,000	1,401,640	10,835,000	10,640,950	8,395,670	8,100,000	8,000,000
	42,979,520	38,040,990	47,997,060	48,293,850	46,627,610	46,885,220	47,282,880
INCOME							
Government Grants	0	0	0	0	0	0	0
Supporting People Grant	(401,000)	(447,600)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Rent	(37,359,000)	(37,349,000)	(38,445,000)	(39,120,000)	(40,291,000)	(41,496,000)	(43,631,000)
Fees and Charges etc.	(1,606,580)	(1,712,460)	(1,806,640)	(1,778,760)	(1,743,080)	(1,748,290)	(1,753,610)
Recharges	(1,213,510)	(1,165,950)	(1,277,580)	(1,296,460)	(1,312,570)	(1,327,180)	(1,341,850)
Interest	(82,240)	(147,000)	(212,510)	(373,910)	(458,460)	(458,460)	(458,460)
Contribution from Pension Reserve	0	0	0	0	0	0	0
General Fund Contribution	(539,150)	(545,390)	(563,790)	(574,470)	(580,390)	(586,390)	(592,440)
Transfer from OSD	(500,000)	(100,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
	(41,701,480)	(41,467,400)	(43,005,520)	(43,843,600)	(45,085,500)	(46,316,320)	(48,477,360)
Decrease/(Increase) in HRA Balance for the Year	1,278,040	(3,426,410)	4,991,540	4,450,250	1,542,110	568,900	(1,194,480)

Growth Requests

Total non-recurring	36,170
Total recurring (annual)	15,930
Total recurring (every 3 years)	35,000
Total in 2015/16	£87,100

NON-RECURRING SCHEMES

**Temporary Data Administrative Officers (2 for 12 months)
Scale 6 (£26,170 net including oncosts)**

Temporary staff are required to sort Housing Services paper files and prepare them in preparation for input into the new Document Management System. This will include systematically working across the whole of the Housing Service, looking at work flows, in conjunction with Managers, data cleansing, filing and scanning. Previously growth has been approved for a temporary Data Administrative Officer which has not been filled. It is proposed that this funding (£26,900) is used to part fund these appointments leaving a balance of £26,170 as new growth.

Training for Contract Management Team (£10,000)

A series of changes have and are being made to national regulations in relation to construction and its management, including the Construction and Design Management (CDM) and Asbestos Management. In order to continue to manage our construction and retrofit programmes in accordance with these regulations, additional training will be required for employees in the areas set out below. This will build on a considerable amount of training that has already taken place in response to the establishment of this team,

- New CDM Regulations
- Managing Asbestos (P405 and P407)
- New Engineering Contractual Documentation
- IOSH and or NEBOSH

RECURRING SCHEMES

Home Energy Advisor Scale 6 (£15,930 net including oncosts)

Until July 2014 there was a part time post (0.4FTE) of Home Energy Advisor within the Home Improvement Agency Team (Housing General Fund), which was seconded from Kier. The post holder retired in July 2014 and approval is now sought for the HRA to fund a full time post with 2 days recharged to the General Fund to replace the Kier charge. This would enable Housing to have a full time post offering home energy advice irrespective of tenure, taking the lead in respect of LAEP funded activities, accessing other external funding and managing energy efficiency projects in both the Council Housing and Private Sector stock.

Tenant's Handbook (£35,000) - Every Three Years

The Tenant's Handbook is updated every 3 years and the next edition is due to go out in Spring 2015. The estimated cost of £35,000 includes design, printing and distribution to tenants. This amount has never been included in the base budget and has always been covered by one-off growth items. In order to avoid having to seek one-off approval every three years it is proposed that this sum is approved for inclusion in the HRA budget in the appropriate financial years.

SUMMARY

	One-Off £	Recurring- Annually £	Recurring - Every Three Years £
Temporary Data Input Staff	26,170		
Training	10,000		
Home Energy Advisor		15,930	
Tenant's handbook			35,000
Total	36,170	15,930	35,000

GENERAL FUND CAPITAL PROGRAMME

APPENDIX B

Code	SCHEME	Approved Jan 14			Revised Dec 2014			Changes				
		14/15 £'000	15/16 £'000	16/17 £'000	14/15 £'000	15/16 £'000	16/17 £'000	17/18 £'000	14/15 £'000	15/16 £'000	16/17 £'000	17/18 £'000
	CAPITAL EXPENDITURE:											
8885	Hollis Lane Flood resilience work	139			27							
2750	IT Strategy (from IT Reserve)	146	146	146	181	146	146	146				
8445	Vehicles & Plant (V&P Fund)	419	1,025	409	421	1,295	408	317	35	0	0	146
8295	Home Repairs Assistance	275	275	275	200	200	200	200	2	270	(1)	317
8292	Disabled Facilities Grants	650	650	650	543	650	650	650	(75)	(75)	(75)	200
8857	RSL Waterside	283			311	283			(107)	0	0	650
8790	Private Sector Decent Homes	102			136				28	283	0	0
8834	Thistle Park	74			50				34	0	0	0
8890	Holmebrook Valley Park Drainage Project				53				(24)	0	0	0
8922	Inkersall Green Rd Play Area (S106)				20	20			53	0	0	0
	Building Maintenance - Replacement IT System	18			126				20	20	0	0
	Major prop reps unallocated	200	200	200					108	0	0	0
8707	Chesterfield Gateway Enhancement	389			576				(200)	(200)	(200)	0
8906	Venues Refurbishment (excl revenue costs)	618			589				187	0	0	0
8911	Eastwood Park Sports Pavilion	302			324				(29)	0	0	0
8912	Queens Park sports Centre new build	5,600	3,300		4,114	6,676			22	0	0	0
	Parking Services	270				270			(1,486)	3,376	0	0
	Inkerman Park Footpath				31				(270)	270	0	0
8925	Staveley King George V Bowls Pavilion				50				31	0	0	0
8907	Brampton Flood resilience work	336			74	300			50	0	0	0
	Improvements to Whitebank Close Sportsground				33				(262)	300	0	0
	Innovation Centres ICT Upgrade				136	137			33	0	0	0
	Council House Offices					1,721			136	137	0	0
	Waterside canal works					2,400			0	1,721	0	0
	Great Place Great Service								0	2,400	0	0
8891	Gandlake	25							0	0	0	0
8891	Netcall	50				50			(25)	0	0	0
	Town Hall	290	290		50	530			(50)	50	0	0
	6 Ashgate Road		20						(240)	240	0	0
	Spire Pride Depot Relocation	96			448				0	(20)	0	0
	Total Expenditure	10,282	5,906	1,680	8,493	14,678	1,404	1,313	(1,789)	8,772	(276)	1,313

GENERAL FUND CAPITAL PROGRAMME

APPENDIX B

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	Grants, Contributions, 106's:												
	S106 Inkerman Park footpath				3						3	0	0
	S106 Inkersall Green Road Play Area				20		20				20	0	0
	S106 Whitebank Close Sports ground				33						33	0	0
	New Homes Bonus	63			145		63				82	63	0
	S106 Bradbury Hall for QPSC synthetic pitch		35					35			0	(35)	35
	Private Sector Decent Homes	102			302						200	0	0
	Decent Homes										0	0	0
	Disabled Facilities Grants	650	650	650	543	650	650	650	(107)	0	0	0	650
	Eastwood Park - HLF	54			28				(26)	0	0	0	0
	Market Hall Redevelopment HLF				181				181	0	0	0	0
	Thistle Park - Landfill credits	18							(18)	0	0	0	0
	Thistle Park - Sport England	27							(27)	0	0	0	0
	Environment Agency - Hollis Lane/Spital Lane flood resilience	139							(139)	0	0	0	0
	Environment Agency - Brampton flood resilience	336			86	255			(250)	255	0	0	0
	Flood Relief Grant - CLG - Brampton				8	45			8	45	0	0	0
	Football Foundation - Holmebrook Drainage				32				32	0	0	0	0
	Arts Council - Venues refurbishment	456			462				6	0	0	0	0
	Inkerman Park Footpath				28				28	0	0	0	0
	QPSC New Build - English Squash					25			0	25	0	0	0
	QPSC New Build - Sport England				760	1,240			760	1,240	0	0	0
	Staveley King George V Bowls Pavilion - Sport England				50				50	0	0	0	0
	Sport England - Eastwood Park Sports Pavilion	112			150				38	0	0	0	0
	Chesterfield Gateway Enhancement - ERDF	241			357				116	0	0	0	0
	Chesterfield Gateway Enhancement - S106	148			219				71	0	0	0	0
	Grants Total	2,346	685	650	3,407	2,298	685	650	1,061	1,613	35	650	650

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	CAPITAL FINANCING:												
	Prudential Borrowing - Council House Offices					1,171				0	1,171	0	0
	Prudential Borrowing - Sheffield Road Fire Station									0	0	0	0
	Prudential borrowing - QPSC	5,600	50		3,354	2,164			(2,246)	2,114	0	0	0
	Prudential borrowing - SP Depot								0	0	0	0	0
	Prudential borrowing - Eastwood Park Pavilion								0	0	0	0	0
	Loan from SCR LEP re Waterside					2,400			0	2,400	0	0	0
	Contribution from Chesterfield College for QPSC		2,500			2,500			0	0	0	0	0
	Grants & Contributions - see above	2,346	685	650	3,407	2,298	685	650	1,061	1,613	35	650	650
	IT Reserve	146	146	146	181	146	146	146	35	0	0	0	146
	Invest to Save Reserve - Holmebrook Valley				21				21	0	0	0	0
	Invest to Save - Customer Services Strategy	75				50			(75)	50	0	0	0
	DSO/DLO Reserve IT System	18			126				108	0	0	0	0
	DSO/DLO Reserve SP Depot	21			265				244	0	0	0	0
	Vehicles & Plant Reserve	419	1,025	409	421	1,295	408	317	2	270	(1)	317	317
	Capital Receipts - planned only	2,592	2,058	29	487	4,047	8,000	10,000	(2,105)	1,989	7,971	10,000	10,000
	Capital Receipts - Council House Offices					550			0	550	0	0	0
	Capital Receipts - for Market Hall Scheme	497			509				12	0	0	0	0
	Capital Receipts - Great Place Great Service	1,020			328	995			(692)	995	0	0	0
	Property Repairs fund - Venues refurb	27			27				0	0	0	0	0

GENERAL FUND CAPITAL PROGRAMME

APPENDIX B

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		14/15	15/16	16/17		14/15	15/16	16/17	17/18	14/15	15/16	16/17	17/18
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Vehicles & Plant Reserve - Venues Refurb	10				10							
	Invest to save - Venues refurb	108				90				(18)			
	Service Improvement reserve - Venues refurb	17								(17)			
	Vehicle & Plant fund - Parking	144					144			(144)	144		
	Invest to Save - Parking	111					111			(111)	111		
	Service Improvement Reserve - Parking	15					15			(15)	15		
	Repay temp prud borrowing - QPSC		(500)				(500)				500		
	Vehicle & Plant fund - QPSC						150				150		
	Property Repairs Reserve TPIC					50	50			50	50		
	Service Improvement Reserve TPIC					86	87			86	87		
	Repay temp prud borrowing - Council Hse						(1,171)				(1,171)		
	Repay temp prud borrowing - QPSC							(6,000)				(6,000)	
	Repay temp prud borrowing - SP Depot	(175)								30			
	Repay temp prud borrowing - Market Hall	(859)					(618)			162	(618)		
	Repay temp prud borrowing - Eastwood Park	(21)								(6)			
	Repay temp prud borrowing - Sheffield Road Fire Station	(539)					(544)			539	(544)		
	Total resources available in year	11,572	5,964	734	8,493	15,840	3,239	11,113	(3,079)	9,876	2,505	11,113	
	Total resources in each year	11,572	5,964	734	8,493	15,840	3,239	11,113	(3,079)	9,876	2,505	11,113	
	Less total expenditure in the year	10,282	5,906	1,680	8,493	14,678	1,404	1,313	(1,789)	8,772	(276)	1,313	
	Net in year surplus / (deficit)	1,290	58	(946)	0	1,162	1,835	9,800	(1,290)	1,104	2,781	9,800	
	Surplus / (deficit) b/fwd from previous year	(45)	1,245	1,303	0	0	1,162	2,997	45	(1,245)	(141)	2,997	
	Cumulative resources surplus/(deficit) c/fwd	1,245	1,303	357	0	1,162	2,997	12,797	(1,245)	(141)	2,640	12,797	

DRAFT HOUSING CAPITAL PROGRAMME - 2015/16, 2016/17, 2017/18						
EXPENDITURE	2014/15 Actual (After Carry Forward to 15/16)	2014/15 Carry Forward	2015/16 £,000's Proposed (Including Carry Forward from 14/15)	2016/17 £,000's Provisional	2017/18 £,000's Provisional	2015/16 £,000's OSD Share
Central Heating	4,176,210.00		2,737,000	633,000	633,000	537,000
Door Renewals	100,000.00		100,000	100,000	100,000	100,000
Kitchens	1,800,000.00		400,000	450,000	500,000	0
Pointing General	100,000.00		100,000	100,000	100,000	100,000
Chimneys Repoint/Rebuild	127,000.00		0	0	0	0
Hanging Tiles	100,000.00		100,000	100,000	100,000	100,000
Rewiring	1,025,000.00		740,000	600,000	600,000	246,666
CO Detector Retro Programme	175,000.00		120,000	120,000	120,000	40,000
Disabled Adaptations	550,000.00		750,000	750,000	750,000	750,000
Roof Renewals	4,170,870.00		3,200,000	3,200,000	3,200,000	1,500,000
DPC/Damp Works	200,000.00		100,000	200,000	300,000	100,000
Smoke Detector Replacement	130,000.00		130,000	130,000	130,000	130,000
Footpath Proactive Maintenance	150,000.00		250,000	300,000	250,000	250,000
Replace CHP	200,000.00		0	0	0	0
Communal Lighting Replacement	10,000.00		10,000	10,000	10,000	10,000
Structural Works	233,960.00		100,000	150,000	150,000	100,000
Bacons Lane	728.00		0	0	0	0
Communal Room Conversion	126,090.00		0	0	0	0
PVC Soffit/Fascia Programme	473,650.00		0	0	0	0
Internal Soil Stacks	50,000.00		100,000	50,000	50,000	100,000
Gutters & Rainwater Goods	370,000.00		0	0	0	0
Estate Environmental	900,000.00	100,000	1,200,000	950,000	850,000	1,100,000
Lead Water Pipe/Stop Tap Replacement	100,000.00		50,000	100,000	100,000	50,000
Grange Court Conversion & 47 Paisley Ave	180,000.00		0	0	0	0
Fire Risk Works/Bin Stores	300,000.00	50,000	150,000	200,000	300,000	100,000
Windows	250,000.00		1,600,000	1,600,000	1,600,000	320,000
Stock Condition Survey	12,000.00		0	100,000	0	0
Bathrooms	800,000.00		100,000	100,000	100,000	0
Stairlift Replacement	10,000.00		10,000	10,000	10,000	0
External Wall Insulation	600,000.00	1,600,000	4,602,279	4,502,279	4,502,279	0
Asbestos Works	25,000.00		50,000	50,000	50,000	0
Communal Door/Door Entry System Replace.	208,870.00		250,000	50,000	50,000	0
SKY+ Conversion	6,000.00		5,000	2,000	1,000	0
Neighbourhood Action Plan-Barrow Hill	65,120.00	2,300,000	1,209,095	3,627,285	0	0
Neighbourhood Action Plan - Holmehall	0.00		80,000	1,000,000	3,000,000	0
Fire Alarm Replacement (Sheltered)	10,000.00		0	0	0	0
Communal Rising Main (Electricity)	59,356.00		50,000	50,000	50,000	0
Sheltered Scheme Replacement (Parkside)	849,780.00	2,000,000	2,000,000	0	0	0
New Build	0.00	480,000	480,000	0	0	0
New Build Fees	48,000.00	100,000	100,000	0	0	0
Fire Safety Sprinkler Systems	90,000.00		90,000	0	0	0
Heaton Court Decants	4,900.00		0	0	0	0
Heaton Court Demolition	0.00	100,000	100,000	0	0	0
Fire Risk Assessments	6,000.00		41,000	14,000	50,000	0
Asbestos Surveys	15,000.00		15,000	15,000	7,500	0
PRC Programme	111,330.00	888,670	1,502,720	972,730	626,835	0
Demolitions at Court Place & Westwood Ave	47,820.00	60,000	60,000	0	0	0
Property Acquisitions (47 Paisley Ct & 2 Westwood Ave)	85,000.00		300,000	300,000	300,000	0
Loft insulation Top Ups	112,000.00		0	0	0	0
False Pitched Roofs	0.00		0	0	0	0
Conlston Road Drainage	12,000.00		0	0	0	0
Unallocated	0.00		29,668	46,659	49,054	0
Energy Efficiency Programme-Grangewood	2,956.00		0	0	0	0
Unfilled Cavities			100,000	0	0	0
4G Filters			25,000	0	0	0
West View Terrace Boundary Treatment			200,000	0	0	200,000
Sheltered Refurbishment			2,000,000	2,000,000	2,000,000	1,600,000
Common Room Refurbishment			70,000	0	0	70,000
Sheltered Scheme Demolition (Aston)			0	100,000	0	0
TOTAL	19,179,640.00	7,678,670	25,406,762	22,682,953	20,639,668	7,503,666
			2,540,762	0	0	
Allowance for Slippage/Underspend			22,866,000	22,682,953	20,639,668	
NET ESTIMATED HRA CAPITAL SPEND						
	2014/15		2015/16	2016/17	2017/18	
FINANCED BY						
Revenue Financing	1,401,640		10,835,000	10,640,953	8,395,668	
Supported Borrowing	0		0	0	0	
Unsupported Borrowing	0		0	0	0	
Useable Capital Receipts	2,267,000		2,294,000	1,993,000	1,872,000	
Grants and Contributions	5,995,000		0	0	0	
Major Repairs Reserve	9,516,000		9,737,000	10,049,000	10,372,000	
TOTAL RESOURCES AVAILABLE	19,179,640		22,866,000	22,682,953	20,639,668	

